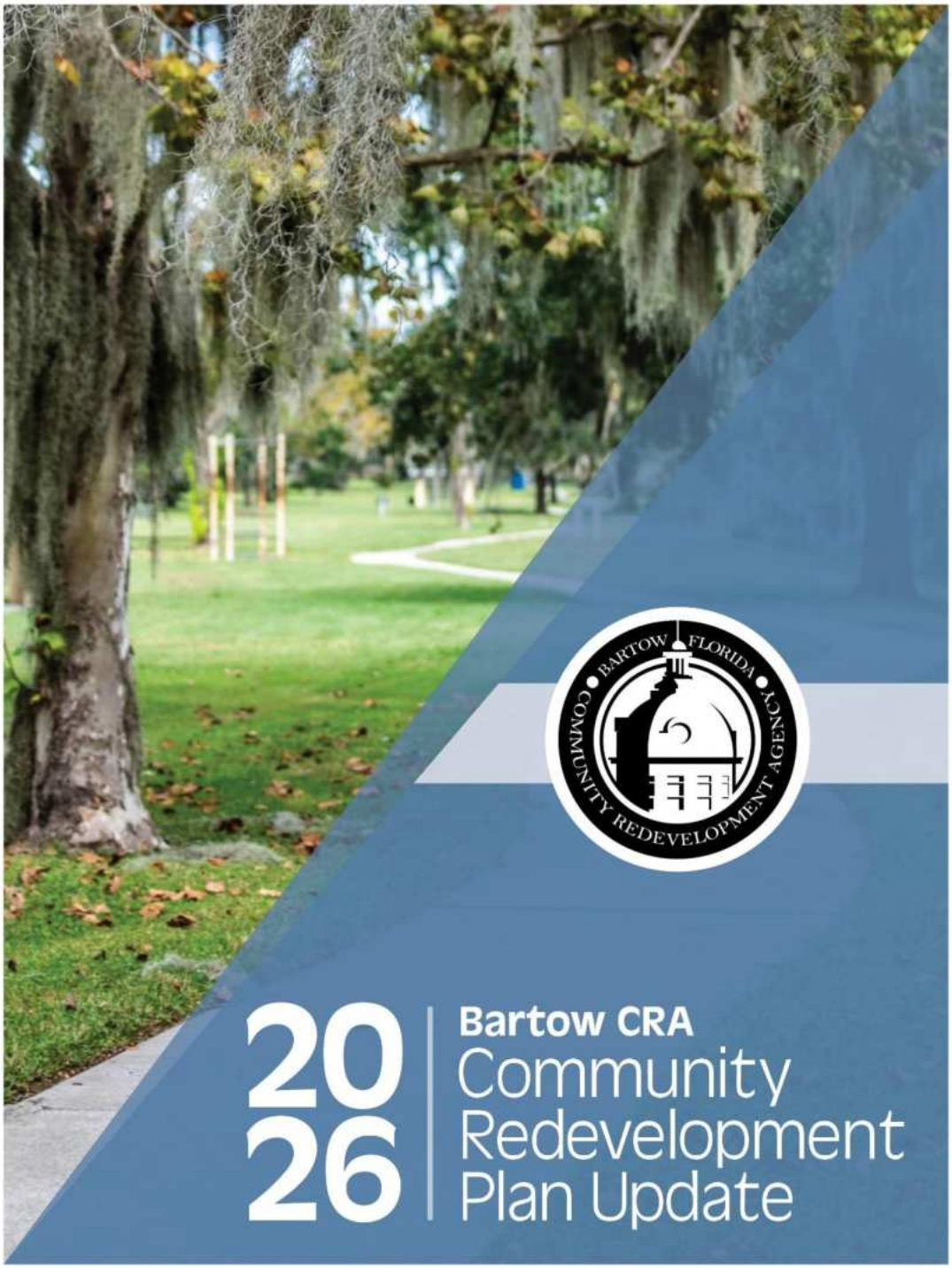

2026 Bartow CRA Community Redevelopment Plan Update

Deliverable 4: Public Meeting; Final Draft Plan

January 2026

PREPARED BY

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Executive Summary

The area identified as the Bartow CRA District, shown as MAP 1-District Aerial Map, is approximately 1,242 acres, with 2,399 parcels to inlcude expansion areas (the Carver Recreation Center and the Tuscan Masonic Lodge).

This document serves as an update to the 2021 Bartow Communty Redevelopment Plan. This CRA Plan update (referred to interchangeably in this report as the "Updated Plan" or "2026 CRA Plan Update") builds upon the goals established as part of the 2021 CRA Plan and provides for updated Tax Increment Financing (TIF) projections.

The goals and objectives identified were developed based on community input gained through outreach efforts and communtiy planning documents. The goals and objectives are designed to guide future public investment and policy decisions, while serving as a framework for the development of initiatives. These initiatives may be utilized to bring together future resources, assets, and partner organizations to overcome challenges. The five development objectives and six priority goals include:

CRA Development Objectives
1. Develop CRA Corridors- East, West, and North for Redevelopment- Entertainment or Commercial Business District
2. Increase Housing Stock in the CRA District, East and West, by Developing Workforce Housing Communities
3. Redevelop Commercial Properties and Housing Areas in the CRA District East End
4. Redevelop Commercial Properties and Housing Areas in the CRA District West End
5. Downtown Bartow- Complete Streets- Urban design for downtown Bartow (planning, designing, building, operating, and maintaining streets that enable safe access for all)

Goal 1: ADMINISTRATIVE AND OPERATIONAL SUPPORT: SHAPE THE FUTURE OF THE COMMUNITY BY FOCUSING ON ECONOMIC DEVELOPMENT AND COMMUNITY REDEVELOPMENT

Goal 2: ENCOURAGE COMMERCE & DISSEMINATE SLUM CLEARANCE AND COMMUNITY REDEVELOPMENT INFORMATION

Goal 3: RETAIN CURRENT BUSINESSES AND ATTRACT NEW BUSINESSES IN THE CRA DISTRICT TO ENCOURAGE AND ADVANCE EMPLOYMENT OPPORTUNITIES

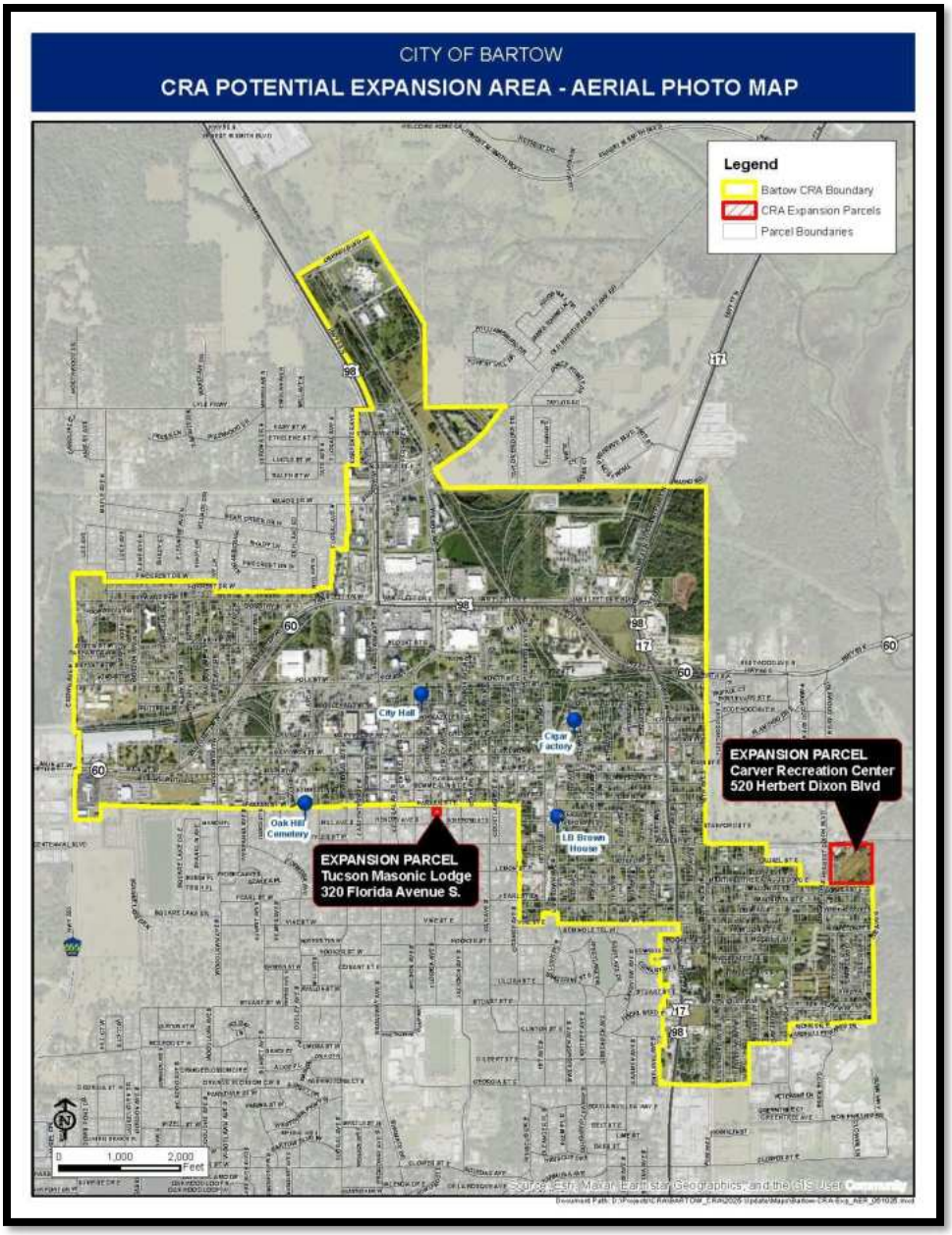
Goal 4: DEVELOP INITIATIVES, PROGRAMS, AND PROJECTS FOR REVITALIZATION IN THE DOWNTOWN AND THE EAST, WEST, NORTH CRA AREAS

Goal 5: PREVENTION AND MITIGATION OF DAMAGE CAUSED BY BOTH NATURAL AND MAN-MADE DISASTERS WITH A FOCUS ON PUBLIC HEALTH, SAFETY, ENVIRONMENTAL AND INFRASTRUCTURE PROTECTION

Goal 6: SEEK ADDITIONAL FUNDING SOURCES TO FURTHER DEVELOPMENT AND REDEVELOPMENT ACTIVITIES, AND IMPLEMENT OF PROGRAMS THAT ADVANCE THE GOALS IDENTIFIED IN THE CRA PLAN

The goals and objectives provide for opportunties to reslove blighting issues that still exist.

MAP 1-District Aerial Map



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What is a Community Redevelopment District?

Under Florida law (Chapter 163, Part III), local governments have the ability to designate areas as Community Redevelopment Districts when certain conditions exist. Since all the monies used in financing Community Redevelopment Agency activities are locally generated, Community Redevelopment Agencies are not overseen by the state, but redevelopment plans must be consistent with local government comprehensive plans. Examples of conditions that can support the creation of a Community Redevelopment District include but are not limited to: the presence of substandard or inadequate structures, a shortage of affordable housing, inadequate infrastructure, insufficient roadways, and inadequate parking. To document that the required conditions exist, the local government must survey the proposed redevelopment area and prepare a Finding of Necessity. If the Finding of Necessity determines that the required conditions exist, the local government may create a Community Redevelopment District to provide the tools needed to foster and support redevelopment of the targeted area.

There are currently over 250 Community Redevelopment Districts in the State of Florida. The designation is used by Florida cities of all sizes, from Jacksonville and Tampa to Madison and Apalachicola. Many familiar locations, such as Church Street in Orlando, Ybor City in Tampa, and the beachfront in Ft. Lauderdale are successful examples of Community Redevelopment Districts.

What is a Community Redevelopment Agency?

The activities and programs offered within a Community Redevelopment District are administered by the Community Redevelopment Agency. A five to seven-member Community Redevelopment Agency "Board" created by the local government (city or county) directs the agency. The Board can be comprised of local government officials and or other individuals appointed by the local government. Although one local government may establish multiple Community Redevelopment Districts, there generally may be only one Community Redevelopment Agency Board. Each district must maintain separate trust funds and expend those funds only in that district.

What is a Community Redevelopment Plan?

The Community Redevelopment Agency is responsible for developing and implementing the Community Redevelopment Plan that addresses the unique needs of the targeted area. The plan includes the overall goals for redevelopment in the area, as well as identifying the types of projects planned for the area. Examples of traditional projects include: streetscapes and roadway improvements, building renovations, new building construction, flood control initiatives, water and sewer improvements, parking lots and garages, neighborhood parks, sidewalks, and street tree plantings. The plan can also include redevelopment incentives such as grants and loans for such things as façade improvements, sprinkler system upgrades, signs, and structural improvements. The redevelopment plan is a living document that can be updated to meet the changing needs within the Community Redevelopment Area; however, the boundaries of the area cannot be changed without starting the process from the beginning.

Introduction

Bartow was incorporated as a city in 1882 and serves as the county seat for Polk County, Florida. Polk County is one of the largest counties in Florida and one of the fastest growing counties in the country. The City of Bartow is responsible for providing utility service to 21,000 residents inside city limits and 7,500 residents outside of city limits. Bartow hosts numerous State, County and City facilities including the County Courthouse, Polk County Sheriff, Polk County Jail, Florida Department of Transportation, Florida Department of Health and City of Bartow water, wastewater, Police and Fire Services. Bartow operates its own electric utility, provides water and wastewater transmission and treatment services to the residents of Bartow, Eagle Lake, and Polk County.

Community Context

The Central Florida Regional Planning Council (CFRPC) is one of ten regional planning councils in the state of Florida and covers a five-county area consisting of DeSoto, Hardee, Highlands, Okeechobee, and Polk counties. The entire region is inland, with no coastal areas, and is both urban and rural in character. The area served by the CFRPC is also known as the Central Florida Economic Development District (EDD) VII and overlaps with one of the State of Florida's Rural Economic Development Initiative (REDI) regions. The REDI is established in Section 288.0656, Florida Statutes and is a coalition of state and local governmental agencies whose aim is to foster economic development in economically distressed rural areas. Through this program, REDI designated areas have an array of programs to assist with economic development activities. Four of the CFRPC's counties (DeSoto, Hardee, Highlands, and Okeechobee), in addition to two other non-coastal counties (Glades and Hendry), make up Florida's Heartland Economic Region of Opportunity (FHERO).

The city of Bartow is identified to be in economic distress and a rural municipality in a nonrural county. The Bartow Community Redevelopment Agency (Agency) is authorized by the Community Redevelopment Act of 1969, Part III, Chapter 163, Florida Statutes to undertake redevelopment within the community redevelopment area of the City of Bartow Florida.

CRA Background

- Bartow Community Redevelopment Agency Established: 1990
  - Ordinance 1547-A
- Bartow Community Redevelopment Agency Trust Fund Established: 1990
  - Ordinance 1548-A
- Bartow Community Redevelopment Plan Initial Adoption: 1990
  - Resolution 2895-R
- Community Redevelopment Plan was modified: 2000
  - Resolution 3238-R recommended in 2000 to extend the time certain to complete redevelopment activity to the end of municipal fiscal year 2030
- CRA expansions: 2005 & 2007
  - The boundary of the CRA was amended in 2005 by Resolution 05-3554-R (Finding of Necessity)
  - The boundary of the CRA was again amended in 2007 by Resolution 07-3630-R (Finding of Necessity)
- Community Redevelopment Plan was last modified: 2021
  - Resolution 2021-01-R recommended in 2021 enlargement of the time certain to complete redevelopment activity to the end of municipal year 2050
- Current CRA District size: 1,232.72 acres
- Tax Increment Finance (TIF) Ends: FY 2050
- CRA Sunset: September 2050

Contributing Planning Documents

The Plan update builds upon the City of Bartow Master Plan (2021), the Bartow Community Redevelopment Plan Update (2021), the CRA Feasibility Study (2025), and the Community Redevelopment Agency Work Plan (January 2024 – 2026).

Economic Analysis Report

Methodology

The following analysis examines the Bartow CRA Districts' current economic landscape through population, industry diversity and major employers, educational attainment, and cost of living. The CFRPC utilized ESRI Business Analyst (ESRI), an online mapping and analysis tool developed and maintained by ESRI to assess current economic conditions of the CRA District. ESRI provides the U.S. Census Bureau's 2000, 2010, and 2020 Census data for the United States and Puerto Rico. Census data is updated every 10 years and represents a complete count of the population. Census demographics are point estimates, representing April 1 of the census year.

Population & Key Indicators

The population trends of the state of Florida, Polk County, the City of Bartow, and the CRA District were reviewed and analyzed to identify trends that may impact current and future development activity. Census Data reports a population of 15,791 in the year 2000 and 17,287 in the year 2010, indicating a 9 percent increase over a ten-year time frame for the City of Bartow. Specific to the CRA District, census data reports a population of 4,278 in the year 2000 and 4,621 in the year 2010 indicating an 8 percent increase over a ten-year time frame aligning with the city's growth.

ESRI Population Projections for the years 2025 and 2030 indicate an increase in population (9 percent increase) over the five-year period within the CRA District to include the proposed expansion area. **Table 1** below identifies estimated population trends and future projections within and adjacent to the city. Census data indicates a population increase from 2010 to 2020 across the County, City, CRA District with projected population increase into year 2030.

Based on 2020 Census data, 24 percent (4,687) of the City of Bartow's population resides within the CRA District.

Table 1: Population Trends & Future Projections

Total Population	Florida	Polk County	City of Bartow	Bartow CRA (District)
2000 (U.S Census)	15,982,378	483,924	15,791	4,278
2010 (U.S Census)	18,801,310	602,095	17,287	4,621
2020 (U.S Census)	21,538,187	725,046	19,366	4,687
2025 (ESRI)	23,027,836	822,142	21,247	4,818
2030 (ESRI)	24,297,976	923,990	23,882	5,233

Source: Census Bureau 2000, 2010, and 2020 decennial Census data. ESRI forecasts for 2025 and 2030.

Socio-Economic Analysis

To further examine population characteristics, gender, age, race, education, and income, was examined. ESRI utilizes U.S. Census-designated race categories by self-identification to include White, Black, or African American, Asian, American Indian, and Alaska Native, Native Hawaiian/Other Pacific Islander, Some Other Race, and Multiple Races. The racial composition of the CRA District includes individuals who identify as Black/African American (41.39 percent), followed by individuals who identified as White (35.6 percent).

Individuals with Hispanic, Latino, or Spanish origins (also known as ethnicity) self-identify with the Hispanic Population and may belong to any U.S. Census-designated race category. As indicated in **Table 2**, the CRA District has a Hispanic Population of 26.46 percent year 2025 with a 2 percent increase projected in year 2030.

Table 2: Comparative Race and Ethnicity

	Race	Florida	Polk County	City of Bartow	Bartow CRA (District)
2025	White	56.28%	56.01%	56.46%	35.6%
2025	Black/African American	14.94%	15.32%	22.84%	41.39%
2025	Asian	3.27%	2.08%	1.74%	.06%
2025	American Indian/Alaska Native	.48%	.65%	.39%	.29%
2025	Pacific Islander	.07%	.07%	.05%	.04%
2025	Other Race	7.6%	10.91%	7.29%	10.67%
2025	Population of Two or More Races	17.36%	14.96%	11.24%	11.42%
	Ethnicity	**Florida**	**Polk County**	**City of Bartow**	**Bartow CRA (District)**
2025	Hispanic Population	27.74%	30.56%	20.73%	26.46%
2025	Non-Hispanic Population	72.26%	69.44%	79.27%	73.54%
2030	Hispanic Population	29.22%	33.22%	22.62%	28.3%
2030	Non-Hispanic Population	70.78%	66.78%	77.35%	71.7%

Source: ESRI forecasts for 2025 and 2030 U.S.

Table 3 displays select economic and demographic data utilizing the ESRI Business Analyst tool. The median female age reports to be more mature than the median male age with the female population representing a higher percentage across geographies. Average and median household income and per capita income are reported to be significantly lower within the District.

Table 3: Socio-Economic Snapshot, Year 2025

		Florida	Polk County	City of Bartow	Bartow CRA (District)
2025	Total Population	23,027,836	822,142	21,247	4,818
2025	Median Male Age	42	40	37	33
2025	Median Female Age	45	43	40	36
2025	Male Population	49.15%	49.14%	48%	47%
2025	Female Population	50.85%	50.86%	52%	53%
2025	Unemployment Rate	4%	4%	3%	4%
2025	Average Household Income	$111,382	$91,650	$93,252	$62,672
2025	Median Household Income	$78,205	$70,958	$75,557	$44,976
2025	Per Capita Income	$44,891	$34,967	$34,260	$21,997
2023	Median Home Value (ACS 5-Yr)	$32500	$240,000	$210,400	$180,567
2025	Median Home Value	$416,969	$319,676	$320,929	$199,904
2030	Median Home Value	$488,398	$385,328	$411,324	$321,845
		Florida	**Polk County**	**City of Bartow**	**Bartow CRA (District)**
2023	Households (1+ Persons with a Disability) (ACS 5-Yr)	26%	29%	30%	29%
2023	Households Below Poverty Level (ACS 5-Yr)	13%	14%	14%	23%

2025	Total Housing Units	10,635,372	361,112	8,532	2,091
2025	Owner Occupied Housing Units (%)	67%	72%	68%	47%
2025	Renter Occupied Housing Units (%)	33%	28%	32%	53%
2023	Mobile Homes (ACS 5-YR)	8%	20%	6%	4%
2025	Vacant Housing Units (%)	13%	13%	9%	10%
2025	Total Population Age 85+	3%	2%	2%	2%
2025	Total Population Age 80-84	3%	3%	2%	2%
2025	Total Population Age 75-79	5%	5%	4%	4%
2025	Total Population Age 70-74	6%	6%	5%	4%
2025	Total Population Age 65-69	7%	6%	5%	5%
2025	Total Population Age 60-64	7%	6%	6%	5%
2025	Total Population Age 55-59	6%	6%	5%	5%
2025	Total Population Age 50-54	6%	6%	6%	6%
2025	Total Population Age 45-49	6%	6%	6%	6%
2025	Total Population Age 40-44	6%	6%	7%	6%
2025	Total Population Age 35-39	6%	6%	7%	7%
2025	Total Population Age 30-34	6%	6%	7%	7%
2025	Total Population Age 25-29	6%	6%	7%	7%
2025	Total Population Age 20-24	6%	6%	6%	8%
2025	Total Population Age 15-19	6%	6%	7%	8%
2025	Total Population Age 10-14	5%	6%	6%	7%
2025	Total Population Age 5-9	5%	6.%	6%	7%
2025	Total Population Age 0-4	5%	5%	6%	7%
		Florida	Polk County	City of Bartow	Bartow CRA (District)
2025	Population Age 25+: Less than 9th Grade	4%	4%	2%	2%
2025	Population Age 25+: 9-12th Grade	4%	4%	2%	2%
2025	Population Age 25+: High School No Diploma	5%	6%	8%	11%
2025	Population Age 25+: High School Diploma	23%	28%	31%	37%
2025	Population Age 25+: GED	4%	6%	4%	4%
2025	Population Age 25+: Some College/No Degree	17%	20%	20%	22%
2025	Population Age 25+: Associate degree	11%	11%	11%	13%
2025	Population Age 25+: Bachelor's Degree	23%	17%	17%	7%
2025	Population Age 25+: Graduate/Professional Degree	14%	8%	7%	2%

Source: ESRI Vintage 2025; ACS Vintage 2019-2023

Considerations

Per capita income is defined as the average income earned per resident in a community and is determined by dividing the community's total income by total population. Thus, the higher the per capita income, the higher the buying power of the average resident. Wages and per capita income in the region continue to lag behind the state and nationally. Per capita income in the City of Bartow trails behind both the state and county suggesting stagnant household incomes, underemployment and poverty, and distress. Per capita income within the CRA District ($21,997) is well below that of the city and county indicating

Tapestry Lifestyle Segmentation

ESRI Tapestry Segmentation reflects demographic shifts, consumer markets, and new markets based on socioeconomic data. This provides a comprehensive understanding of residential consumer behavior and the factors that influence specific purchasing decisions based on subgroups within a geographic location. Tapestry Segmentation includes 67 distinct market segments and reflects demographic shifts over the last decade, with data sources that include Census, the American Community Survey (ACS), ESRI's demographic updates, and consumer surveys such as the Survey of the American Consumer from MRI-Simmons. For a broader view of consumer markets, segments are summarized by 14 Life Modes and six urbanization groups.

Lifestyle groupings identified may be utilized to tailor programs and services that best meet the needs of these distinct groups. **Table 4** below depicts the Tapestry Segments for the CRA District followed by brief descriptions, providing insight into local consumer trends.

Of the 67 market segments, two are located within the CRA District with nearly 1,532 adults in the area aligning with the Moderate Metros (35%) segment. The segment index measures the percentage of households in the trade area relative to the percentage of all U.S. households; a value <100 means the share is smaller, while a value >100 means it has more households.

Table 4: District Tapestry Lifestyle Segments

Tapestry Segment	2025 Households	2025 U.S. Households	*Index*
Moderate Metros (C6)	35%	31.9%	*1,525*
Fresh Ambitions (A4)	24%	23.5%	*3,210*
Family Foundations (C4)	20.6%	21.8%	*2,031*
Modest Income Homes (E1)	10.4%	12.6%	*1,060*
Rural Versatility (E5)	8.7%	8.5%	*555*

Source: ESRI, Vintage 2025

See **Appendix D** for additional information.

Business & Employment Report

The central Florida region is characterized by graduation rates that have fluctuated over time and high out-migration of students and workers to urban and scholastic centers, which is of great concern to residents as indicated through outreach efforts. Technology and knowledge-based industries are often challenged to find well-trained administrative, management, and even entry-level employees skilled enough to fill the jobs they create. The need for a highly skilled workforce to support these industries is a critical decision point for future workforce development, and business location and expansion decisions.

The Civilian Labor Force consists of all persons 16 years of age and older who are either employed or unemployed and does not include individuals on active duty in the Armed Forces. **Table 5** below indicates that the CRA District Labor Force is comprised of a total of 2,013, or 56.3 percent of the employed population, within the boundaries of the CRA. The Employment-Population Ratio of 54.2 percent for the 16+ Age Group indicates that there are approximately 54 employed individuals for every 100 individuals who are of working age (age 16 years and older).

Table 5: 2025 District Labor Force

Age Group	Population	Employed	Unemployed	Unemployed Rate	Labor Force Participation Rate	Employment-Population Ratio
16+	3,714	2,013	77	3.7%	56.3%	54.2%
16-24	679	346	31	8.2%	55.5%	51.0%
25-54	1,807	1,246	41	3.2%	71.2%	69.0%
55-64	467	302	6	1.9%	66.0%	64.7%
65+	762	119	0	0.0%	15.6%	15.6%
Male Age 16+	1,739	1,097	33	2.9%	65.0%	63.1%
Female Age 16+	1,975	916	44	4.6%	48.6%	46.4%
White Age 16+	1,404	799	28	3.4%	58.9%	56.9%
Black Age 16+	1,508	781	38	4.6%	54.3%	51.8%
American Indian Age 16+	11	6	0	0.0%	54.5%	54.5%
Asian Age 16+	24	17	0	0.0%	70.8%	70.8%
Pacific Islander Age 16+	1	1	0	0.0%	100.0%	100.0%
Other Race Age 16+	380	168	10	5.6%	46.8%	44.2%
Multiple Races Age 16+	386	241	1	0.4%	62.7%	62.4%

Source: Esri forecasts for 2025 and 2030

Utilizing the Standard Occupational Classification (SOC) system, ESRI current-year occupation distribution includes 22 occupations. **Table 6** below includes occupations divided into three categories: White Collar, Services, and Blue Collar. Each of the three employment classifications is expressed as a percentage of the Employed Civilian Population (Age Group 16+) and includes subgroup occupations that make up the CRA District workforce. The White Collar employment classification serves as the leading occupation group in the CRA at 45.5 percent, followed by Blue Collar (33 percent), and Services (21.5 percent).

See **Appendix E** for a detailed description of labor force data located within the CRA District.

Table 6: 2025 District Labor Force

Occupation	Employed	Percent	US Percent
Total	2,013	100.0%	100.0%
White Collar	916	45.5%	62.5%
Management	83	4.1%	11.8%
Business/Financial	65	3.2%	6.4%
Computer/Mathematical	14	0.7%	4.0%
Architecture/Engineering	2	0.1%	2.3%
Life/Physical/Social Sciences	3	0.1%	1.3%
Community/Social Service	36	1.8%	1.8%
Legal	1	0.1%	1.2%
Education/Training/Library	152	7.5%	6.3%
Arts/Design/Entertainment	25	1.2%	2.1%
Healthcare Practitioner	134	6.7%	6.7%
Sales and Sales Related	187	9.3%	8.4%
Office/Administrative Support	214	10.6%	10.1%
Blue Collar	664	33.0%	21.0%
Farming/Fishing/Forestry	55	2.7%	0.5%
Construction/Extraction	152	7.5%	4.9%
Installation/Maintenance/Repair	120	6.0%	2.9%
Production	141	7.0%	5.0%
Transportation/Material Moving	196	9.7%	7.7%
Services	433	21.5%	16.5%
Healthcare Support	99	4.9%	3.5%
Protective Service	46	2.3%	2.1%
Food Preparation/Serving	117	5.8%	5.1%
Building Maintenance	65	3.2%	3.4%
Personal Care/Service	106	5.3%	2.4%

Source: Esri forecasts for 2025 and 2030

Considerations

Civilian Labor Force estimates can differ from unemployment data published by the Current Population Survey (CPS) program of the Bureau of Labor Statistics (BLS). Civilian Labor Force updates use ACS data for its forecast base, the surveys have different methods, the data are current as of July 1 of the release year and are not seasonally adjusted. White Collar is reported to be the industry structure with the greatest number of jobs within the CRA District however, the industry with the greatest number of jobs is Health Care/Social Assistance (17.3%) followed by Retail Trade (12.7%).

Identification of Current Conditions

The CRA District has a geographic boundary covering approximately 1242 acres, with 2399 parcels.

Existing Land Use Characteristics (ELU)

The 1242 acres within the CRA District represent several different existing land use categories ranging from residential, commercial, governmental, institutional, industrial, and miscellaneous lands.

Of the existing land uses, Residential is a significant land use within the CRA District at 31.39 percent followed by Commercial (29.15 percent), and Government (20.88 percent) with the remaining classifications representing 18.57 percent of the CRA District. **Table 7** depicts these figures while **Map 2** illustrates, geographically, the locations of these uses within the CRA District. Demand drivers for economic development may best align with commercial and industrial, which represents 35.53 percent of ELU and 38.66 percent of vacant ELU.

Table 7- District Existing Land Use (ELU)

Use Type	Total Acreage	Percent Acreage
Commercial (COM)	362.37	29.15%
Government (GOV/EX)	259.56	20.88%
Industrial (IND)	79.28	6.38%
Institutional (INST/EX)	110.13	8.86%
Miscellaneous (MIS)	41.43	3.33%
Residential (RES)	390.22	31.39%
TOTAL	1242.99	100.00%

Figure 1: District Existing Land Use (ELU)

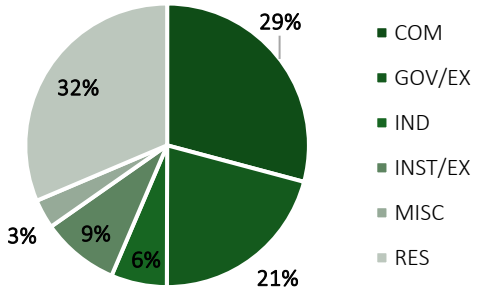
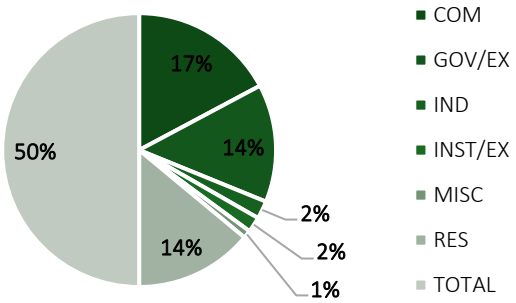


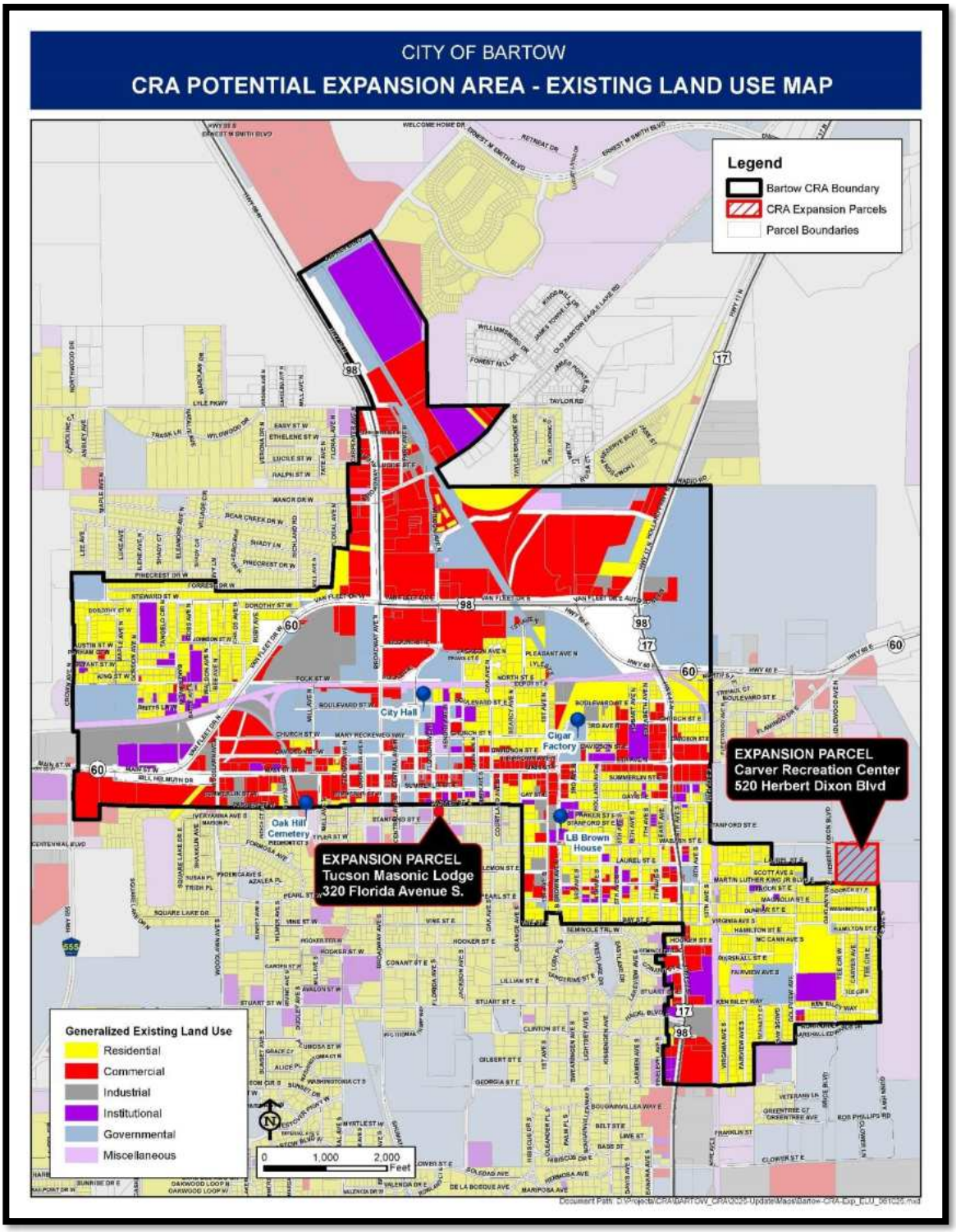
Table 8 – (Vacant) Existing Land Use (ELU)

Use Type	Total Acreage	Percent Acreage
Commercial (COM)	85.35	34.42%
Government (GOV/EX)	69.11	27.87%
Industrial (IND)	10.50	4.24%
Institutional (INST/EX)	9.05	3.65%
Miscellaneous (MIS)	4.63	1.87%
Residential (RES)	69.29	27.95%
TOTAL	247.93	100.00%

Figure 2: (Vacant) District Existing Land Use (ELU)



Map 2 –Bartow CRA Existing Land Use



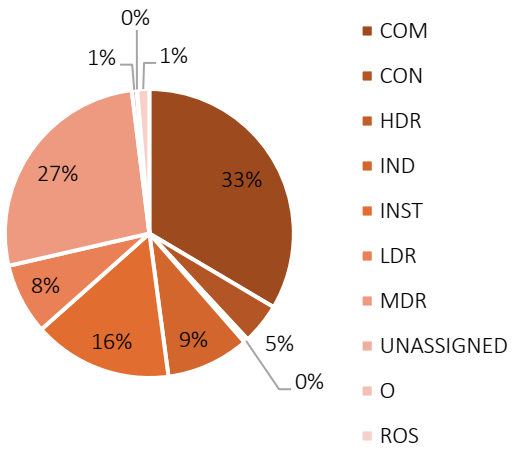
Future Land Use (FLU)

The CRA District Future Land Use Element designates areas that are appropriate to accommodate future growth and influences the location of land use types and development activity. The Future Land Use Element for the CRA District is represented by 10 Future Land Use designations with Commercial representing the majority of lands at 33.52 percent, followed by Medium Density residential (26.64 percent), and Institutional with 15.56 percent. **Table 9** provides Future Land Use and total acreage for the District percentages while **Map 3** illustrates, geographically, the locations of these assigned Future Land Use categories within the CRA District reflecting future growth projections and demand based on land use. Demand drivers for economic development may best align with commercial and industrial, which represents 42.84 percent of FLU.

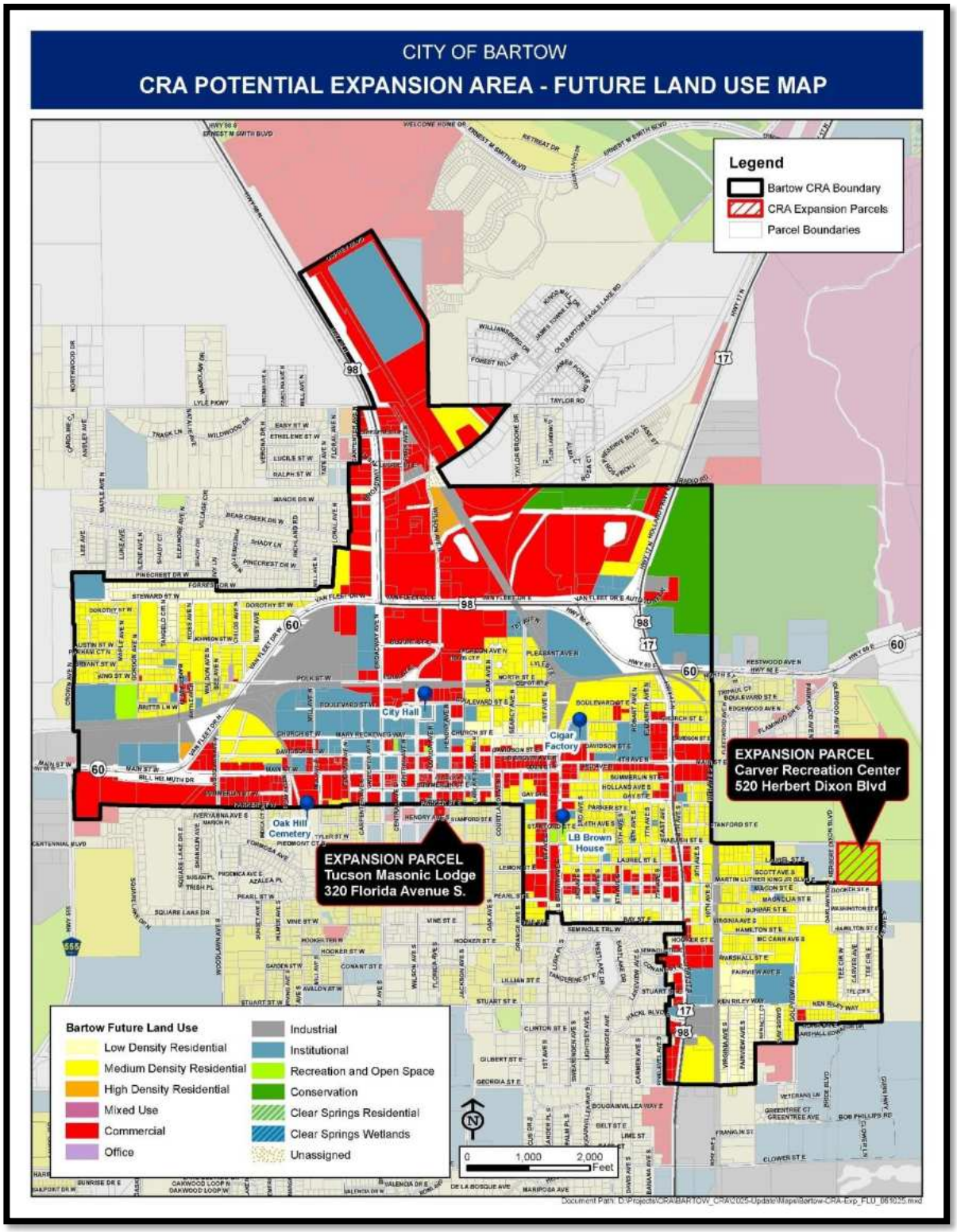
Table 9- District Future Land Use

Use Type	Total Acreage	Percent Acreage
Commercial (COM)	416.60	33.52%
Conservation (CON)	56.90	4.58%
High Density Residential (HDR)	5.87	0.47%
Industrial (IND)	115.84	9.32%
Institutional (INST)	193.40	15.56%
Low Density Residential (LDR)	98.99	7.96%
Medium Density Residential (MDR)	331.09	26.64%
UNASSIGNED	6.89	0.55%
Office (O)	0.54	0.04%
Recreation & Open Space (ROS)	16.84	1.35%
TOTAL	1242.99	100.00%

Figure 3: Percent of District Future Land Use



Map 3 – District Future Land Use



Map 3 depicts the Future Land Use designations within the CRA District. Of note, Future Land Use promotes Commercial along U.S. 98 and industrial along State Road 60. Future development of this land could serve as catalyst projects for the CRA, rapidly increasing the revenue potential of the CRA District.

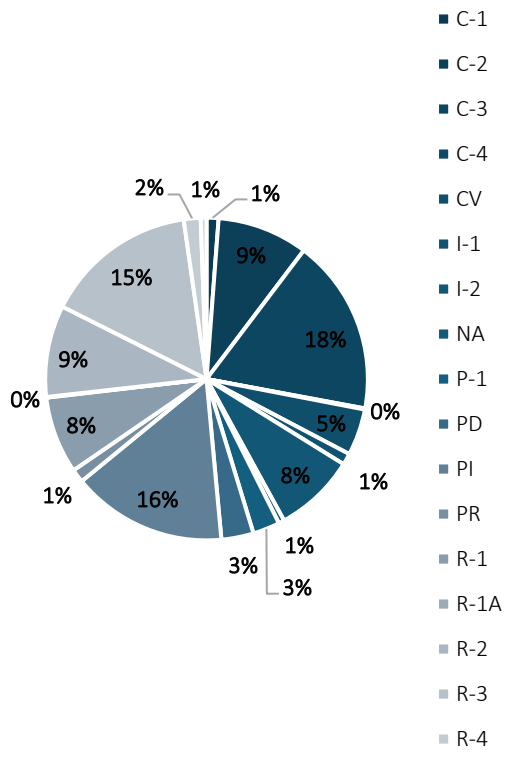
Zoning (ZON)

Zoning districts in the city are consistent with the City of Bartow's Comprehensive Plan and Future Land Use designations. While there are 10 Future Land Use designations in the city, there are eighteen zoning districts representing specific land development types. **Table 10** outlines these zoning districts while **Map 4** illustrates, geographically, the location of the zoning districts.

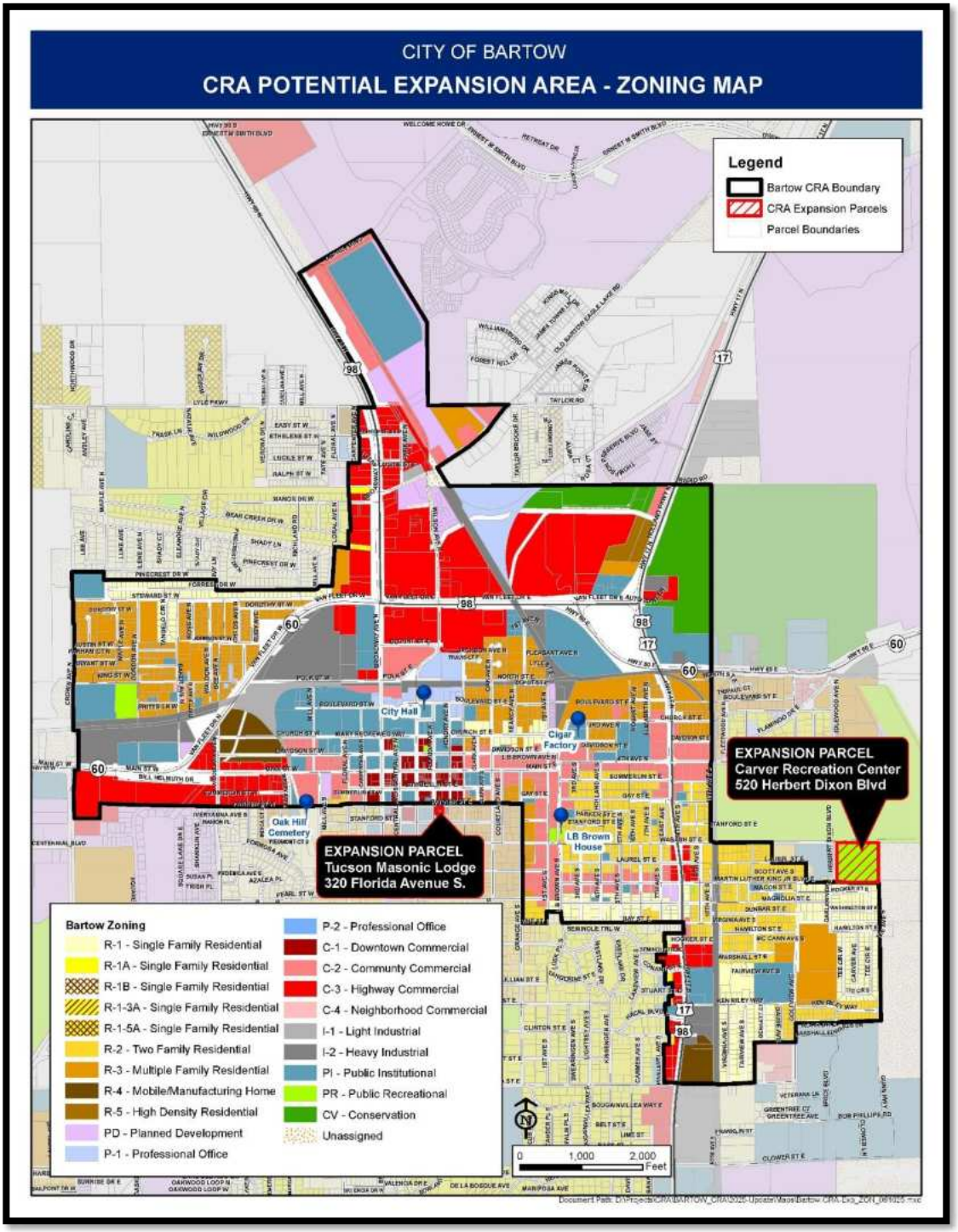
Table 10 – District Zoning

Use Type	Total Acreage	Percent Acreage
Downtown Commercial (C-1)	14.96	1.20%
Community Commercial C-2	113.17	9.10%
Highway Commercial (C-3)	218.94	17.61%
Neighborhood Commercial (C-4)	1.37	0.11%
Conservation (CV)	58.02	4.67%
Light Industrial (I-1)	14.27	1.15%
Heavy Industrial (I-2)	101.57	8.17%
NA	7.12	0.57%
Professional Office (P-1)	33.66	2.71%
Planned Development (PD)	40.08	3.22%
Public Institution (PI)	193.40	15.56%
Public Recreational (PR)	16.71	1.34%
Single Family Residential (R-1)	96.06	7.73%
Single Family Residential (R-1A)	0.86	0.07%
Two Family Residential (R-2)	114.17	9.19%
Multiple Family Residential (R-3)	190.42	15.32%
Mobile/Manufacturing Home (R-4)	21.04	1.69%
High Density Residential (R-5)	7.15	0.58%

Figure: 4 Percent of Zoning



Map 4 –District Zoning Map



The largest of the zoning districts is Highway Commercial (C-3), which represents 17.61 percent of all zoning in the District followed by Public Institution (P-I) (13 percent). Of note, residential zoning makes up nearly 35 percent of District zoning with commercial, commerce and industrial uses, representing 42 percent.

Considerations

Existing land use prioritizes Residential (31.39%); Future Land Use prioritizes Commercial (33.52 %), and Zoning prioritizes Highway Commercial (C-3) (17.16 %). To enrich efforts to meet the economic goals of the CRA District, the identification of targeted development opportunities should be explored.

Existing Conditions Summary Table

	Strengths	Weaknesses	Opportunities
Infrastructure	Bartow has made significant efforts to improve water and wastewater infrastructure.	There are gaps in connectivity and a number of sidewalks are in need of upgrades, repair and adherence to ADA requirements.	Staff may pursue state and federal funding opportunities to address a number of infrastructure issues present. There are opportunities to develop incentive programs and partner on and solicit funds for public infrastructure improvement, development and redevelopment projects.
Employment	The City's commercial and industrial development is located primarily along major thoroughfare in the central Florida region (SR 60, US 98). Bartow hosts numerous State, County and City facilities including the County Courthouse, Polk County Sheriff, Polk County Jail, Florida Department of Transportation, Florida Department of Health and City of Bartow water, wastewater, Police and Fire Services	There is a drastic reduction in office workers after working hours limiting support for retail, restaurants, and service business.	There are opportunities to take a targeted approach to commercial development and provide services that will generate foot traffic in the CRA District and Downtown area. Redevelopment of CRA Corridors- East, West, and North to advance economic development along the corridor should be considered, to encourage additional private investment.
Roadway	Bartow is located centrally to all major points of interest in Polk County and provides easy access to the State's roadway network.	There are safety issues along US 98 and State Road 60 corridors and the circular roundabout located on East Main Street/S L.B Brown/N 2ND Ave.	Staff may pursue complete street grants to address: ▪ Connectivity ▪ Sidewalks and bicycle pathways ▪ Enhance mobility options ▪ Improve safety ▪ Mitigate environmental impacts ▪ Address drainage management ▪ Improve aesthetics
Existing Land Use, Future Land use & Zoning	The CRA District includes single-family, retail commercial, non-retail commercial, service commercial, industrial, and institutional uses and includes limited vacant lots available for infill.	Residential zoning makes up nearly 35 percent of District zoning.	Opportunities for commercial development abut the US 98 and State Road 60 corridors. The identification of targeted development opportunities should be explored. There is an opportunity to incorporate design standards to further define the CRA District, ensuring consistency, quality, and compliance. There are opportunities to promote infill development and redevelopment, and the designation of land for industrial and commercial projects.

Commercial and Residential Development Projects and Infrastructure, and Vacant Parcel Inventory

The majority of parcels are developed or improved in some way as classified by Department of Revenue (DOR) use codes. Of the developed parcels, 327.42 acres are identified as residentially developed and 345.8 acres are identified commercially developed. Of the vacant parcels, 69.29 acres are classified as residential, and 85.35 acres are classified as commercial.

See **Table 11** and **Table 12** below showing a breakdown of developed and vacant parcels. See **Map 4** and **Map 5** identifying the locations of developed and vacant parcels.

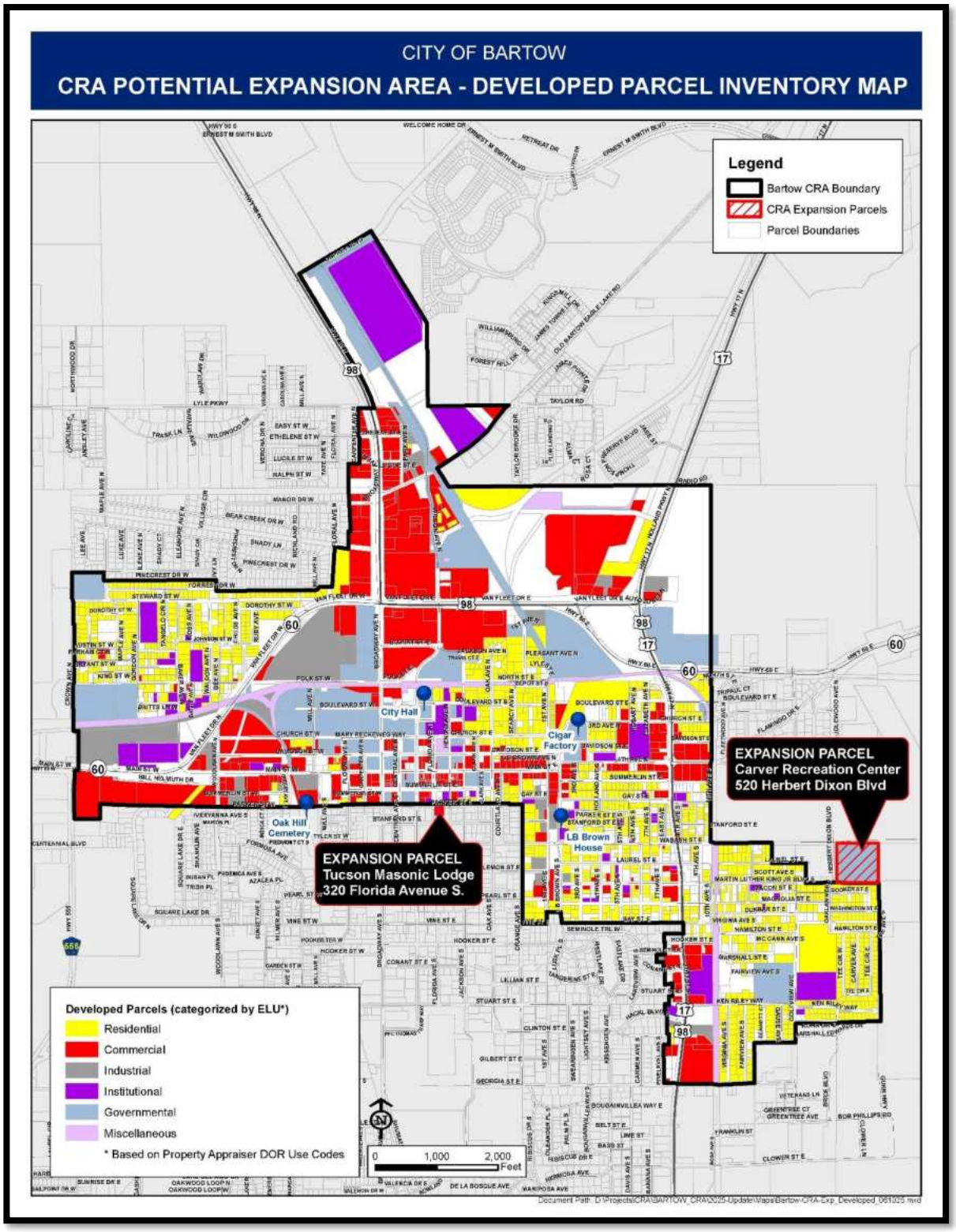
Table 11-Developed Parcels

DORDESC	*ACRES*	*%ELU*
COM	277.02	27.61%
GOV/EX	192.24	19.16%
IND	68.78	6.86%
INST/EX	101.07	10.07%
MISC	36.81	3.67%
RES	327.42	32.63%
TOTAL	**1003.34**	**100.00%**

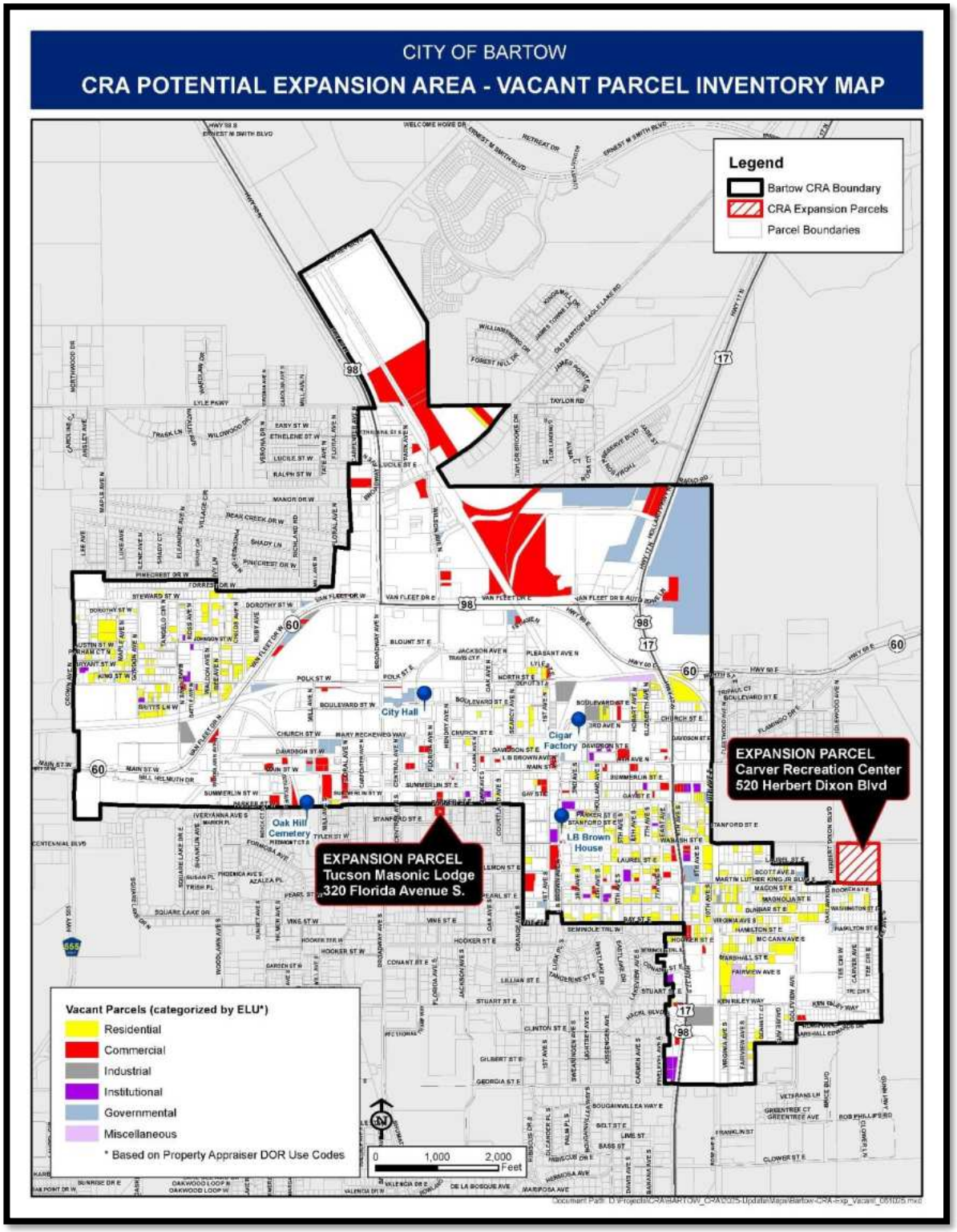
Table 12-Vacant Parcels

DORDESC	*ACRES*	*%ELU*
COM	85.35	34.42%
GOV/EX	69.11	27.87%
IND	10.50	4.24%
INST/EX	9.05	3.65%
MISC	4.63	1.87%
RES	69.29	27.95%
TOTAL	**247.93**	**100.00%**

Map 4 –Developed Parcel Inventory Map



Map 5 –District Vacant Parcels Inventory Map



Considerations

This plan is intended to encourage improvements that facilitate continued investment in the CRA District. Future development within the CRA will consist primarily of Commercial, Residential, and Governmental with opportunities for infill development, redevelopment, and rehabilitation of existing properties. Limitations upon development within the CRA District are established by the City of Bartow. The CRA board does not have the authority to establish or change zoning or future land use regulations.

Analysis of Market Potential: Development Opportunities for Commercial and Residential & Infrastructure Markets

Transportation

The central Florida Region contains corridors of statewide importance and an extensive freight rail network, providing for ease of product distribution. The region's central location gives it high potential to continue to grow as an intermodal transportation hub. The City of Bartow is located centrally to all major cities and points of interest in Polk County. The major transportation arteries located in the city include U.S. Highway 17, 98, and State Road 60 providing access to amusement, recreation, cultural and commercial attractions that serve as catalysts for the community, adding to the total volume of tourism within the area. US 17 provides easy access to I-4 and the State's roadway network.

Concerns remain regarding existing traffic circulation, safety, and pedestrian connectivity.

Natural Resources

The U.S. Department of Commerce's Bureau of Economic Analysis (BEA) released outdoor recreation economic data for the State of Florida for year 2023. The outdoor recreation economic data measures the economic activity produced by outdoor recreational activities and measures each industry's production of outdoor goods and services and its contribution to U.S. Gross Domestic Product (GDP). Industry breakdowns of outdoor employment and compensation are also included. The data indicates outdoor recreation generated $57.8 billion in economic output and 469,357 in jobs. The report includes state level data on participation trends and identifies Boating/Fishing, RVing, Hunting/Shooting/Trapping, Motorcycling/ATVing, and Equestrian as the top five outdoor recreational activities in Florida.

Amenities and natural resources in the City of Bartow and within close proximity to the city may be leveraged to advance economic development within the CRA District. Maintaining and creating connections to parks and trails within the city is important to the health and success of the Main Street and CRA.

Proposed Redevelopment Sites and Opportunities

Proposed redevelopment sites identified below demonstrate opportunities to improve the quality of life for residents with the Bartow CRA and City of Bartow. Proposed sites are meant to acknowledge development potential, provide opportunities to further the goals established in the Bartow CRA Plan and the Bartow CRA Feasibility Study (2025), and contribute to a more livable and economically vibrant community.

HISTORIC CIGAR FACTORY	255 & 285 3RD Ave N	*Proposed Property Acquisition for the CRA*
BARTOW CIVIC CENTER AND OAKS SCHOOLS	455 Wilson Ave	*Proposed Property Acquisition for the CRA*
330 EAST MAIN STREET	330 East Main Street	*CRA Owned Property for Development*
0 US HIGHWAY 17	0 US Highway 17; 1590 Martin Luther King Jr Blvd; 1561 Laurel St E; 1565 Laurel St; 0 Laurel St E; 9th S.; 0 9th Ave S	*CRA Owned Property for Development*

970 EAST MAIN STREET	970 E. Main Street; 255 L B Brown Ave N; L B Brown Ave; L B Brown Ave	*CRA Owned Property for Development*
ARGOS, CEMENT LLC-CEMENT FACTORY	495 Main St & 0 Parker St W	*Proposed Property Acquisition for the CRA*
PRINCE HALL MASONIC LODGE	1095 Martin Luther King Jr Blvd E	*Proposed Property Acquisition for the CRA*
TUCSON MASONIC LODGE	320 S Florida Ave, Bartow, FL 33830	*Proposed Property Acquisition for the CRA*
CARVER RECREATION CENTER	520 Herbert Dixon Blvd, Bartow, FL 33830	*City Owned Property*
ORPHEUM THEATRE	335 E Main Street	*CRA Owned Property for Development*
CRA BUILDING	180 Central Ave	*CRA Owned Property for Development*

Identified Catalyst Sites and Catalyst Site Opportunities

There are Catalyst Sites that provide job creation and retention opportunities while addressing and preventing blight. Enhancement of these sites will beautify the Eastern Gateway to the CRA District resulting in an increase in tax values for both the CRA District and surrounding areas.

OYO Budget Inn Bartow	1480 E Main St, Bartow, FL 33830			*Proposed Property Acquisition for the CRA*
190 US 17 LLC	190 US Highway 17 N, Bartow, FL 33830			*Proposed Property Acquisition for the CRA*
1410 E MAIN STREET LLC	1410 E Main St, Bartow, FL 33830			*Proposed Property Acquisition for the CRA*
A Plus Pawn Shop	1395 E Main St, Bartow FL 33830			*Proposed Property Acquisition for the CRA*

Mission

The CRA's Mission is to elevate Bartow by transforming our CRA District by encouraging investment that enhances our neighborhoods and drives economic growth while preserving our diverse history.

Updated Goals and Objectives

Powers provided to CRA's to execute programs, projects and tasks are outlined in Chapter 163.370. The Objectives and Goals identified below provide a framework for the development of initiatives, programs and projects that may be utilized to bring together future resources, assets, and partner organizations to overcome challenges and guide future public investment and policy decisions.

CRA Development Objectives
1. Develop CRA Corridors- East, West, and North for Redevelopment- Entertainment or Commercial Business District
2. Increase Housing Stock in the CRA District, East and West, by Developing Workforce Housing Communities
3. Redevelop Commercial Properties and Housing Areas in the CRA District East End
4. Redevelop Commercial Properties and Housing Areas in the CRA District West End
5. Downtown Bartow- Complete Street- Urban design for downtown Bartow (planning, designing, building, operating, and maintaining streets that enable safe access for all)

CRA funding priorities are approved by the board of directors for allocating services, programs, and financial initiatives to eliminate blight and improve the pedestrian experience in the public realm.

GOAL 1: ADMINISTRATIVE AND OPERATIONAL SUPPORT: SHAPE THE FUTURE OF THE COMMUNITY BY FOCUSING ON ECONOMIC DEVELOPMENT AND COMMUNITY REDEVELOPMENT

Objectives

- Strategy 1: In accordance with State Statute, through tax increment fund revenues and other revenues where appropriate fund administrative expenses and contract with professional organizations or firms to implement specific goals and objectives identified within the CRA Plan.

GOAL 2: ENCOURAGE COMMERCE & DISSEMINATE SLUM CLEARANCE AND COMMUNITY REDEVELOPMENT INFORMATION

Objectives

- Strategy 1: Promote the CRA District as a safe and exciting place to hold business and family-oriented community events, ecotourism, and social/recreational activities.
- Strategy 2: Promote the CRA District and assets through programs, projects and initiatives to encourage commercial development opportunities.
- Strategy 3: Promote the CRA District and its programs and projects to encourage residential and business participation.
- Strategy 4: Develop and implement maintenance, repair, and public safety measures (Community Policing of CRA District) for the enforcement of state and local laws, codes, and regulations.

GOAL 3: RETAIN CURRENT BUSINESSES AND ATTRACT NEW BUSINESSES IN THE CRA DISTRICT TO ENCOURAGE AND ADVANCE EMPLOYMENT OPPORTUNITIES

Objectives

- Strategy 1: Connect CRA Corridors and Downtown with a variety of trans-modal services, image and cultural infrastructure, and supportive programs and projects.
- Strategy 2: Establish partnerships with public and private partners to develop and advance redevelopment programs/ projects.
- Strategy 3: Activate public spaces to encourage pedestrian traffic in Downtown, East End, and North End CRA District Areas.
- Strategy 4: Develop programs, projects and services that encourage job creation, business retention, recruitment, and expansion.
- Strategy 5: Assist local businesses and entrepreneurs with growing and establishing businesses in the District, through the development of incentives, grants, and other funding opportunities.

- Strategy 6: Establish and implement maintenance and repair schedules for CRA projects, programs and initiatives.

GOAL 4: DEVELOP INITIATIVES, PROGRAMS, AND PROJECTS FOR REVITALIZATION IN THE DOWNTOWN AND THE EAST, WEST, NORTH CRA AREAS

Objectives

- Strategy 1: Acquire real property in the CRA District for resale, community use (commercial and residential development), rehabilitation, and preservation.
- Strategy 2: Activate public spaces for pedestrian traffic in East, West, and North communities.
- Strategy 3: Increase the Public Realm (Smart City) with upgraded technology for improved connectivity to parks, Downtown Bartow, and the Bartow Trail Improvements (EV Charging Stations, Expanded Wi-Fi, Solar Light Poles, Cameras and Blue Light Street Poles- 911 Communication).

GOAL 5: PREVENTION AND MITIGATION OF DAMAGE CAUSED BY BOTH NATURAL AND MAN-MADE DISASTERS WITH A FOCUS ON PUBLIC HEALTH, SAFETY, ENVIRONMENTAL AND INFRASTRUCTURE PROTECTION

Objectives

- Strategy 1: Propose and implement flood mitigation projects and programs for the purpose of risk reduction of the existing residential and commercial structures, property acquisition, structure demolition and or relocation.
- Strategy 2: Identify and pursue funding sources to address community vulnerabilities with priority given to critical facilities and infrastructure.
- Strategy 3: Invest in park and recreation systems through infrastructure Improvements.
  - Encourage community interaction, physical activity, and engagement with the natural environment.
- Strategy 4: Improve pedestrian access and safety throughout the District with priority given to projects that improve the physical and visual connectivity of the Downtown.
  - Incorporate accessibility standards outlined by the Americans with Disabilities Act (ADA).
  - Foster economic development by incorporating accessibility standards, preserving historic integrity, and providing alternative solutions when feasible.

GOAL 6: SEEK ADDITIONAL FUNDING SOURCES TO FURTHER DEVELOPMENT AND REDEVELOPMENT ACTIVITIES, AND IMPLEMENT OF PROGRAMS THAT ADVANCE THE GOALS IDENTIFIED IN THE CRA PLAN

Objectives

Strategy 1: Identify and pursue additional funding resources to secure capital assets and improve infrastructure within the District, with priority given to critical facilities and infrastructure.

Strategy 2: To further development and redevelopment activities, and implement of programs that advance the goals identified in the CRA Plan, apply for and accept:

- Grants
- Bonds
- Loans
- Bequest
- Gifts/donations/in-kind/contributions
- Other forms of financial and voluntary assistance

Recommended Improvement Programs

According to Florida Statutes, any redevelopment activity that is authorized by Chapter 163 Part III can be utilized by a Community Redevelopment Agency if that redevelopment activity is included within a Community Redevelopment Plan. Redevelopment activities can be grouped into two categories: Programs and Projects.

The programs and projects identified within this section of the Plan are tools that may be utilized by the Board throughout the life of the CRA. Prior to the implementation of any program or project identified within the Plan, the Board shall establish and/or adopt specific details, rules, criteria or policy as is necessary to properly and successfully implement the program or project. The Board shall have the authority to adopt, prioritize, modify, update, change or abolish any program or project at any duly noticed public meeting,

whether or not the action is noted on the agenda. Property owners and business operators may apply to participate in any number of CRA programs or projects as determined by program or project rules, criteria, or policy.

The Board has the authority to decide when and if any programs or projects identified within the Plan will be implemented and, if implemented, when funded. Simply because a program or project is identified, does not mean that the Board is bound to implement or provide funds for that particular redevelopment activity.

All programs and projects identified within this Plan shall be implemented in an appropriate manner for the use and expenditure of TIF funds deposited in the redevelopment trust fund. The Board may advance any goal or objective and implement any number of projects or programs in a manner that furthers the redevelopment of the community as allowed under Florida Statute 163.370 & 163.387.

Florida Statute 163.370 & 163.387

1. Administrative and overhead expenses
2. Redevelopment planning, surveys, & financial analysis
3. Acquisition of real property in the CRA district
4. Clearance/preparation & relocation of occupants
5. Repayment of borrowed funds
6. All expenses related to bonds/other indebtedness
7. Development of affordable housing
8. Community policing innovations
9. Expenses that are necessary to exercise the powers granted under s. 163.370, as delegated under s. 163.358.
10. Capital Expenditures
11. Promotion and marketing as a means of dissemination
12. Relocation assistance
13. Incentives and grants
14. Code enforcement
15. Land Acquisition
16. Cost sharing/allocation for services
17. Repair and maintenance

Programs

The list of programs below has been created in order to provide a general outline of the redevelopment activities and authority conveyed to the CRA by this plan and by Florida Statutes Chapter 163, Part III. Listing a program within this chapter does not ensure that the program will be established, considered for establishment, or funded by the Board. The Board reserves the right to establish, fund, develop, study, plan, or pursue any program listed (or not listed) within this section that is allowable by the express language of this plan, that furthers or promotes a redevelopment objective or a redevelopment goal identified by this plan as determined by the CRA Board, that exercises a power granted to local governments or redevelopment agencies by Florida Statutes Chapter 163, Part III, that is permitted by Florida law and that is consistent with the Bartow Comprehensive Plan. The Board also reserves the right to amend this plan, to add new programs, or edit existing programs that are allowable by the above, by Florida Statutes Chapter163, Part III, by Florida law and the Bartow Comprehensive Plan at any duly noticed public hearing. For compliance purposes, Florida Statutes Chapter 163, Part III, is incorporated herein by reference as if set forth in full, and this plan grants to and empowers the CRA and the CRA Board to exercise all redevelopment powers granted to or reserved to local governments and community redevelopment agencies therein.

Greenfield Development Incentives

Unlike urban sprawl, where there is little or no urban planning, greenfield development is about proper urban planning that aims to provide practical, affordable, and sustainable developed spaces for growing urban populations. Proper planning takes future growth and development into account and seeks to avoid

the various infrastructure issues that sometimes exist in urban areas. The development of greenfield areas within the redevelopment area can serve as a catalyst for the CRA, providing additional TIF revenue that could then be utilized to further additional redevelopment programs and projects within the CRA.

The Board reserves the right to take permissible acts, provide any and all incentives, and use TIF redevelopment trust fund revenue, as allowable by Florida Statutes Chapter 163 Part III, by Florida law, and the Bartow Comprehensive Plan including but not limited to property acquisition including air rights, property sales at a discounted rate, public-private partnerships, grants, loans, interest payments, demolition, construction, maintenance and repair of CRA projects, transaction costs, title insurance, request-for- proposal costs, promotion, consulting fees, plan or study preparation, and attorney's fees, for the improvement and/or redevelopment of greenfields. It is the intent of this plan to empower the CRA to utilize any legal development and/or redevelopment tool available to facilitate the development of greenfield properties within the CRA, with priority given to development by the private sector.

The CRA Board also reserves the right to establish rules, guidelines, and/or policies with respect to the administration of any greenfield development program.

Infill Development Incentives

Infill development is a redevelopment strategy that is used to repurpose real estate within a city or town that is no longer serving any real purpose. The process of this type of development effort may include new construction on vacant lots, changing uses in declining areas for new purposes, or even modifying existing structures so they can serve a new purpose. Infill development is often part of an overall urban renewal strategy, designed to revitalize areas of the city that have declined and are no longer considered desirable for any particular purpose.

The most common example of infill development usually involves vacant lots or parcels of land. While these lots may have once held some type of structure, those buildings are no longer present. In order to make the area useful again, the Board may identify a use for the vacant lot and proceed to implement that purpose. For example, a vacant lot may become home to a new structure, a park, residential units, or even be turned into a parking lot that helps to alleviate a parking problem that prevents consumers from shopping in nearby retail establishments.

The Board reserves the right to take permissible acts, provide any and all incentives, and use TIF redevelopment trust fund revenue, as allowable by Florida Statutes Chapter 163 Part III, by Florida law and the Bartow Comprehensive Plan including but not limited to property acquisition including air rights, property sales at a discounted rate, public-private partnerships, grants, loans, interest payments, demolition, construction, maintenance and repair of CRA projects, transaction costs, title insurance, request-for- proposal costs, promotion, consulting fees, plan or study preparation, and attorney's fees, for the improvement and/or redevelopment of infill. It is the intent of this plan to empower the CRA to utilize any legal development and/or redevelopment tool available to facilitate the redevelopment of infill properties within the CRA, with priority given to development by the private sector.

The Board also reserves the right to establish rules, guidelines, and/or policies with respect to the administration of any infill redevelopment program.

Brownfield Development Incentives

Brownfield remediation and development is a redevelopment tool and a process in which contamination at brownfield sites is addressed so that the sites can be redeveloped. Redevelopment of brownfields is important to many communities for a variety of reasons, ranging from wanting to preserve undeveloped land to a desire to make previously unusable contaminated land usable so that it can be part of the

community. Because the environmental cleanup can be very complicated legally and environmentally, brownfield is important to many communities for a variety of reasons, ranging from wanting to preserve undeveloped land to a desire to make previously unusable contaminated land usable so that it can be part of the community. Because the environmental cleanup can be very complicated legally and environmentally, brownfield remediation often involves multiple government agencies.

A brownfield is an area of land which was used for commercial or industrial uses, and then abandoned. Some brownfields are actually perfectly usable, and simply haven't been targeted for redevelopment, but most have some form of contamination which needs to be addressed before the land or building can be used. During the brownfield remediation process, the contamination is identified and addressed. Cleanup efforts can include actively removing contaminants, isolating contaminants so that they cannot leak into the environment, or just re- zoning the land for use which allows the presence of some contaminants.

Redevelopment of brownfields is important for a number of reasons. From an environmental perspective, cleanup of contamination is important because it reduces the release of harmful contaminants into the environment, making the environment safer. Environmental cleanup can reduce health problems in the neighboring community and support plant and animal life.

The Board reserves the right to take permissible acts, provide any and all incentives, and use TIF redevelopment trust fund revenue, as allowable by Florida Statutes Chapter 163 Part III, by Florida law, and the Bartow Comprehensive Plan including but not limited to property acquisition including air rights, property sales at a discounted rate, public-private partnerships, grants, loans, interest payments, demolition, construction, maintenance and repair of CRA projects, transaction costs, title insurance, request-for- proposal costs, promotion, consulting fees, plan or study preparation, and attorney's fees, for the improvement and/or redevelopment of brownfields. It is the intent of this plan to empower the CRA to utilize any legal development and/or redevelopment tool available to facilitate the redevelopment of brownfield properties within the CRA, with priority given to development by the private sector.

The Board also reserves the right to establish rules, guidelines, and/or policies with respect to the administration of any brownfield redevelopment program.

Property Improvement and Rehabilitation Incentives

The improvement and rehabilitation of key blighted and/or underutilized non-residential properties within the CRA is a redevelopment strategy that is used to repurpose buildings, making them more attractive and marketable for private enterprise. Building and property improvements must be of a permanent or "fixed" nature, as allowable by Florida Statutes Chapter 163, Part III. Permanent improvements include, but are not limited to, façade improvements, structural improvements, roof repair, window repair/replacement, painting, driveway and parking improvements, water and wastewater hookups, plumbing, electrical upgrades, interior buildout, landscaping, and anything associated with bringing a structure into compliance with local or state building codes.

Similarly, the improvement and rehabilitation of blighted residential buildings and properties within the CRA is key to the appearance and integrity of residential neighborhoods.

Accordingly, the CRA may provide assistance to residential property owners and associations for the rehabilitation of their properties. Both single-family and multi-family residential units and structures are eligible for assistance. Again, these building or property improvements must be of a permanent or "fixed" nature, as allowable by Florida Statutes Chapter 163, Part III. Permanent improvements include, but are not limited to, façade improvements, structural improvements, roof repair, window repair/replacement, painting, driveway and parking improvements, water and wastewater hookups, plumbing, electrical

upgrades, interior buildout, landscaping, and anything associated with bringing a structure into compliance with local or state building codes.

The Board reserves the right to take permissible acts, provide any and all incentives, and use TIF redevelopment trust fund revenue, as allowable by Florida Statutes Chapter 163 Part III, by Florida law, and the Bartow Comprehensive Plan including but not limited to property acquisition including air rights , property sales at a discounted rate, public-private partnerships, grants, matching funds for grants, loans, interest payments, demolition, construction, maintenance and repair of CRA projects, transaction costs, title insurance, request-for-proposal costs, promotion, consulting fees, plan or study preparation, and attorney's fees for the improvement and/or redevelopment of key blighted and/or underutilized non-residential properties. It is the intent of this plan to empower the CRA to utilize any legal development and/or redevelopment tool available to facilitate the improvement and rehabilitation of buildings and properties within the CRA, with priority given to development by the private sector.

The Board also reserves the right to establish rules, guidelines, and/or policies with respect to the administration of any building and property improvement and rehabilitation program.

Public Infrastructure Improvement, Development & Redevelopment

The provision of adequate public infrastructure improvement, development & redevelopment is essential to the health and vitality of an urban community and its residents. The lack of adequate public infrastructure is a major cause of disinvestment and the establishment of blighted conditions within communities. The development and/or improvement of Public Infrastructure is a redevelopment strategy designed to address current and future needs by increasing capacity, functionality, efficiency, and/or marketability. Public infrastructure may include but is not limited to water and wastewater utilities, roadways, traffic calming, parking, electric utilities, signalization, broadband and other innovative technologies, recreational facilities and equipment, open space, bicycle lanes, and pedestrian facilities including sidewalks, walking/biking trails, and trailheads.

Public infrastructure also includes the provision of adequate public transportation. As an incentive to local businesses and a convenience to the residents, the CRA may wish to enhance public transportation throughout the redevelopment area including but not limited to contracting with public agencies, contracting with private providers, purchasing or leasing vehicles, employing qualified staff and promoting the services.

The Board reserves the right to take permissible acts, provide any and all incentives, and use TIF redevelopment trust fund revenue, as allowable by Florida Statutes Chapter 163 Part III, by Florida law, and the Bartow Comprehensive Plan including but not limited to property acquisition including air rights, property sales at a discounted rate, public-private partnerships, grants, matching funds for grants, loans, interest payments, demolition, construction, maintenance and repair of CRA projects transaction costs, title insurance, request-for-proposal costs, promotion, consulting fees, plan or study preparation, and attorney's fees, for the improvement and/or redevelopment of public infrastructure. It is the intent of this plan to empower the CRA to utilize any legal development and/or redevelopment tool available to facilitate the development and/or redevelopment of public infrastructure, including public transportation within the CRA, with priority given to development by the private sector.

The Board also reserves the right to establish rules, guidelines, and/or policies with respect to the administration of any public infrastructure development and/or redevelopment program, including the provision of public transportation.

Historic Preservation

The preservation and promotion of historic properties and structures within the Community Redevelopment Area attracts residents and visitors to the area to shop with local merchants, dine in local eateries, learn about the City and its past, and engage with the community.

The Board reserves the right to take permissible acts, provide any and all incentives, and use TIF redevelopment trust fund revenue, as allowable by Florida Statutes Chapter 163 Part III, by Florida law, and the Bartow Comprehensive Plan including but not limited to property acquisition including air rights, property sales at a discounted rate, public-private partnerships, grants, matching funds for grants, loans, interest payments, demolition, construction, maintenance and repair of CRA projects, transaction costs, title insurance, request-for-proposal costs, promotion, consulting fees, plan or study preparation, and attorney's fees, for the improvement and/or redevelopment of historic structures and historic properties within the CRA. It is the intent of this plan to empower the CRA to utilize any legal development and/or redevelopment tool available to facilitate the development, redevelopment, and/or rehabilitation of historic structures and places, with priority given to development, redevelopment, and/or rehabilitation by the private sector.

The Board also reserves the right to establish rules, guidelines, and/or policies with respect to the administration of any historic preservation program.

Intensified Maintenance

The appearance and aesthetic beauty of the CRA is critical for attracting residents and visitors. Patrons of the CRA and downtown area will find themselves staying longer and enjoying themselves more, when the area is as maintained and attractive as it can be. An intensified maintenance program may include, but is not limited to the maintenance of signage, entry features, lighting and security improvement, cultural enhancements, facades, plantings, and landscaping.

An intensified maintenance program may also include establishing or updating design standards for any given neighborhood within the CRA to include the downtown.

The Board reserves the right to take permissible acts, provide any and all incentives, and use TIF redevelopment trust fund revenue, as allowable by Florida Statutes Chapter 163 Part III, by Florida law, and the Bartow Comprehensive Plan including but not limited to property acquisition (including air rights), property sales at a discounted rate, public-private partnerships, grants, matching funds for grants, loans, interest payments, demolition, construction, maintenance and repair of CRA projects, transaction costs, title insurance, request-for-proposal costs, promotion, consulting fees, plan or study preparation, and attorney's fees, for improvement and/or redevelopment purposes related to exterior aesthetics, intensified community maintenance, and enhancement of the District tax base. It is the intent of this plan to empower the CRA to utilize any legal development and/or redevelopment tool available to facilitate an intensified maintenance program.

The Board also reserves the right to establish rules, guidelines, and/or policies with respect to the administration of any intensified maintenance program, with priority given to development by the private sector.

Dissemination of Community Redevelopment Information

The Board may provide funding and guidance necessary to create a useful and locally tailored promotion plan as allowable by Florida Statutes Chapter 163 Part III, by Florida law, and the Bartow Comprehensive Plan for the purposes of informing residents and visitors of the community redevelopment area, programs and projects thereby enhancing the District tax base. Additionally, the Board may provide funds to promote

the District and its residential and/or non-residential opportunities to residents or potential visitors. TIF funding may be utilized to recruit private investment, development, and businesses to locate or relocate to the District and expand within the District.

The Board reserves the right to take permissible acts, provide any and all incentives, and use TIF redevelopment trust fund revenue, as allowable by Florida Statutes Chapter 163 Part III, and by Florida law including but not limited to property acquisition (including air rights), property sales at a discounted rate, public-private partnerships, grants, matching funds for grants, loans, interest payments, demolition, construction, maintenance and repair of CRA projects, transaction costs, title insurance, request-for-proposal costs, promotion, consulting fees, plan or study preparation, and attorney's fees, for any and all legally-permissible promotion and recruitment opportunities. It is the intent of this plan to empower the CRA to utilize any legal development and/or redevelopment tool available to facilitate promotions and/or recruitment program.

The Board also reserves the right to establish rules, guidelines, and/or policies with respect to the administration of any promotions and/or program to communicate CRA programs and projects, with priority given to development by the private sector.

Code Enforcement

Adequate and proactive code enforcement is a redevelopment strategy that is necessary to protect property values, commercial activity, and the general quality of life for residents and visitors within the CRA. Proper code enforcement can also help to attract new business development and investment by increasing the marketability, aesthetics and structural integrity of blighted properties. The CRA has the ability to augment the city's existing code enforcement efforts.

The Board reserves the right to take permissible acts, provide any and all incentives, and use TIF redevelopment trust fund revenue, as allowable by Florida Statutes Chapter 163 Part III, by Florida law, and the Bartow Comprehensive Plan including but not limited to property acquisition (including air rights), property sales at a discounted rate, public-private partnerships, grants, matching funds for grants, loans, interest payments, demolition, construction, maintenance and repair of CRA projects, transaction costs, title insurance, request-for-proposal costs, promotion, consulting fees, plan or study preparation, and attorney's fees, to assist with the enforcement of municipal codes in the Community Redevelopment Area as well as to assist with compliance-required remediation, improvement and/or rehabilitation of properties within the Community Redevelopment Area. It is the intent of this plan to empower the CRA to utilize any legal development and/or redevelopment tool available to support code enforcement efforts.

The Board also reserves the right to establish rules, guidelines, and/or policies with respect to the administration of any program designed to augment the city's code enforcement efforts within the CRA.

Relocation Assistance

In some instances, residential and non-residential redevelopment activities may require the relocation of a business or household. The CRA may utilize TIF revenue to provide relocation assistance. Assistance may include, but is not limited to, rent/lease assistance, advertisements, distribution of pertinent information, and the cost of moving of persons (including individuals, families, business concerns, nonprofit organizations, and others).

The Board reserves the right to take permissible acts, provide any and all incentives, and use TIF redevelopment trust fund revenue, as allowable by Florida Statutes Chapter 163 Part III, by Florida law, and the Bartow Comprehensive Plan including but not limited to property acquisition (including air rights), property sales at a discounted rate, public-private partnerships, grants, matching funds for grants, loans,

interest payments, demolition, construction, maintenance and repair of CRA projects, transaction costs, title insurance, request-for- proposal costs, promotion, consulting fees, plan or study preparation, and attorney's fees, for relocation initiatives directly affecting the Community Redevelopment Area. It is the intent of this plan to empower the CRA to utilize any legal development and/or redevelopment tool available to support a relocation assistance program within the CRA.

The Board also reserves the right to establish rules, guidelines, and/or policies with respect to the administration of any relocation assistance program within the CRA.

Community Policing

Adequate law enforcement is a necessary redevelopment strategy to help protect property values, promote activity, ensure safety, and enhance the quality of life of the residents and visitors within the CRA. When residents and visitors feel safe, activity increases, helping to facilitate new investment, new businesses, and more residents. According to Florida Statutes, the CRA may participate in community policing activities including, but not limited to, community mobilization, Neighborhood Block Watch, Citizen Patrol, neighborhood storefront police stations, support for increased or dedicated Police Department patrol within the CRA, and the installation of security and monitoring systems.

The Board reserves the right to take permissible acts, provide any and all incentives, and use TIF redevelopment trust fund revenue, as allowable by Florida Statutes Chapter 163 Part III, by Florida law, and the Bartow Comprehensive Plan including but not limited to property acquisition (including air rights), property sales at a discounted rate, public-private partnerships, grants, matching funds for grants, loans, interest payments, demolition, construction, maintenance and repair of CRA projects, transaction costs, title insurance, request-for-proposal costs, promotion, consulting fees, plan or study preparation, and attorney's fees, for community policing initiatives within the Community Redevelopment Area. It is the intent of this plan to empower the CRA to utilize any legal development and/or redevelopment tool available to facilitate a community policing program within the CRA.

The Board also reserves the right to establish rules, guidelines, and/or policies with respect to the administration of any community policing program within the CRA.

Neighborhood Reinvestment Program

The funding of certain capital improvements, increased pride of home ownership, and elimination of certain blighted conditions facilitates the stabilization and revitalization of stressed residential neighborhoods.
The Board reserves the right to take permissible acts, provide any and all incentives, and use TIF redevelopment trust fund revenue, as allowable by Florida Statutes Chapter 163 Part III, by Florida law, and the Bartow Comprehensive Plan including but not limited to property acquisition (including air rights), property sales at a discounted rate, public-private partnerships, grants, matching funds for grants, loans, interest payments, demolition, construction, maintenance and repair of CRA projects, transaction costs, title insurance, request-for-proposal costs, promotion, consulting fees, plan or study preparation, and attorney's fees for improvement and/or redevelopment of residential properties within the Community Redevelopment Area. It is the intent of this plan to empower the CRA to utilize any legal development and/or redevelopment tool available to support a neighborhood reinvestment program within the CRA.

The Board also reserves the right to establish rules, guidelines, and/or policies with respect to the administration of any neighborhood reinvestment program within the CRA.

Elderly and Disabled Assistance Program

The Board may establish and participate in a program specifically designed to assist the elderly and disabled within the CRA. Such assistance may include, but is not limited to, financial assistance for housing needs,

housing rehabilitation, wheelchair ramps, property improvements, transportation, and bringing any building or structure into compliance with the Americans with Disabilities Act (ADA). The CRA may also participate in the Communities for a Lifetime Initiative which is a partnership between the Florida Department of Elder Affairs and the American Association of Retired Persons (AARP) that assists Florida cities, towns and counties in planning and implementing improvements that benefit their residents, both youth and elder. (http://communitiesforalifetime.org/faq.php)

The Board reserves the right to take permissible acts, provide any and all incentives, and use TIF redevelopment trust fund revenue, as allowable by Florida Statutes Chapter 163 Part III, by Florida law, and the Bartow Comprehensive Plan including but not limited to property acquisition (including air rights), property sales at a discounted rate, public-private partnerships, grants, matching funds for grants, loans, interest payments, demolition, construction, maintenance and repair of CRA projects, transaction costs, title insurance, request-for-proposal costs, promotion, consulting fees, plan or study preparation, and attorney's fees, for the purpose of assisting the elderly and disabled. It is the intent of this plan to empower the CRA to utilize any legal development and/or redevelopment tool available to support an elderly and disabled assistance program within the CRA.

The Board also reserves the right to establish rules, guidelines, and/or policies with respect to the administration of an elderly and disabled assistance program within the CRA.

Disaster Prevention and Recovery

The CRA may establish and participate in program(s) that plan for the prevention or mitigation of damage caused by both natural and/or man-made disasters including, but not limited to, hurricanes, tropical storms, tornados, floods, terrorism, riots, and chemical spills or explosions. Disaster prevention and recovery programs are specifically designed to protect the public's health, safety, and welfare and prevent or remove blight due to such disasters.

The Board reserves the right to take permissible acts, provide any and all incentives, and use TIF redevelopment trust fund revenue, as allowable by Florida Statutes Chapter 163 Part III, by Florida law, and the Bartow Comprehensive Plan, including but not limited to property acquisition (including air rights), property sales at a discounted rate, public-private partnerships, grants, matching funds for grants, loans, interest payments, demolition, construction, maintenance and repair of CRA projects transaction costs, title insurance, request-for-proposal costs, promotion, consulting fees, plan or study preparation, and attorney's fees, for improvement and/or redevelopment activities related to disaster prevention and recovery within the Community Redevelopment Area. It is the intent of this plan to empower the CRA to utilize any legal development and/or redevelopment tool available to support a disaster prevention and recovery program within the CRA. The Board also reserves the right to establish rules, guidelines, and/or policies with respect to the administration of a disaster prevention and recovery program within the CRA.

Capital Improvement Plan (CIP)

Programs and projects that include greenfield, infill, brownfield, improvement/rehabilitation, preservation, maintenance, dissemination, enforcement, policing, disaster prevention and recovery, housing, sidewalks, roads, lighting, stormwater, development and redevelopment activities, sewer, water, internet, brownfield sites and area remediation, parks, parking, transit, transportation, buildings, and trails may be undertaken over time.

The following includes the District 2025-2026 Annual Budget and a draft Capital Improvements Plan for FY 2025-2026 through 2030-2031.

Bartow Community Redevelopment Agency

Fiscal Year 2025-2026 Annual Budget		
Account Number	Description	FY25/26
	Estimated Revenues	
	City	1,304,123.00
	County	1,425,985.00
	Total TIF	2,730,108.00
	CRA Incurred Debt	-
	Accumulated Balance	2,730,108.00
	Unassigned Carryforward Funds FY 24/25	-
	Cash	2,200,000.00
	TOTAL REVENUES & BALANCES	4,930,108.00
	Expenditures	
	Obligations	
559201-881-052	CRA Construction Building Projects	2,600,000.00
559201-991-001	Bond (Debt Service)	-
	Sub-Total	2,600,000.00
	Contractual Services	
559201-334-900	Personnel	275,028.00
559201-334-905	Community Policing	113,892.00
559201-334-900	Property Maintenance	40,000.00
559201-334-900	Main Street Bartow	60,000.00
559201-334-900	Marketing & Communication Services	2,000.00
559201-346-055	Main Street Custodial	80,000.00
	Sub-Total	570,920.00
	Policy and Project Programs	
559201-881-033	Property Acquisition	1,000.00
559201-334-008	Demolition/Code Enforcement	60,000.00
559201-881-009	Banner Pole Project	8,000.00
559201-881-030	Arts in Public Places	50,000.00
559201-633-019	CIP- Flood Mitigation and Drainage	-
559201-663-020	CIP- Sidewalk Enhancement	-
559201-663-021	CIP- Smart City Program	1,000.00
559201-881-051	Quality of Life & Community Improvements	10,000.00
	Business Retention Grant	
559201-881-043	Commercial Enhancement Grant	100,000.00
559201-881-028	Small Business Incentive	1,000.00
559201-881-053	Anchor Tenant Grant	1,000.00
559201-881-044	Façade Grant	100,000.00
	Housing and Grant Incentives-	
559201-881-027	Permit and Impact Fees Assessment	60,000.00
559201-881-045	House Rehab Program	350,000.00
559201-881-054	Down Payment Assistance	60,000.00
559201-881-049	Future Initiatives/Projects	100,000.00
	Sub-Total	902,000.00
	Operations	
559201-348-002	Advertising	1,000.00

559201-332-100	Audit & Accounting	7,000.00
559201-345-010	Insurance	5,100.00
559201-354-001	Dues and Subscriptions	4,000.00
559201-331-100	Legal	35,000.00
559201-331-300	Consulting Services	340,000.00
559201-349-001	Miscellaneous	30,000.00
559201-346-002	Office Furniture & Equipment	6,000.00
559201-351-001	Supplies	10,000.00
559201-341-012	Postage	500.00
559201-347-010	Printing & Binding	2,000.00
559201-341-004	Telephone / Internet	2,695.00
559201-341-000	Utilities - CRA Building	1,019.00
559201-344-004	Office Lease	70,000.00
559201-340-100	Travel/Training - STAFF	20,000.00
559201-340-101	Travel/Training - BOARD	15,000.00
559201-349-803	Allocated City Clerk	20,345.00
559201-349-805	Allocated Human Resources	3,765.00
559201-349-806	Allocated Purchasing	594.00
	Sub-Total	574,018.00
	TOTAL EXPENDITURES	4,646,938.00
Budgeted Fund Balance, End of Year (September 30)		283,170.00

BARTOW COMMUNITY REDEVELOPMENT AGENCY (CIP)		25/26	26/27	27/28	28/29	29/30	30/31
ACCOUNT NUMBER	Description						
	OBLIGATIONS						
559201-881-052	CRA Construction Building Projects						
559201-991-001	Bond (Debt Service)						
	CONTRACTUAL SERVICES						
559201-334-900	Personnel	√	√	√	√	√	√
559201-334-905	Community Policing	√	√	√	√	√	√
559201-334-900	Property Maintenance	√	√	√	√	√	√
559201-334-900	Main Street Bartow	√	√	√	√	√	√
559201-334-900	Marketing & Communication Services	√	√	√	√	√	√
559201-346-055	Main Street Custodial	√	√	√	√	√	√
	POLICY AND PROJECT PROGRAMS						
559201-881-033	Property Acquisition	√	√	√	√	√	√
559201-334-008	Demolition/Code Enforcement	√	√	√	√	√	√
559201-881-009	Banner Pole Project	√	√	√	√	√	
559201-881-030	Arts in Public Places	√	√	√	√	√	√
559201-633-019	CIP- Flood Mitigation and Drainage						√
559201-663-020	CIP- Sidewalk Enhancement						√
559201-663-021	CIP- Smart City Program	√	√	√	√	√	√
559201-881-051	Quality of Life & Community Improvements	√	√	√	√	√	√
	BUSINESS RETENTION GRANT						
559201-881-043	Commercial Enhancement Grant	√	√	√	√	√	√
559201-881-028	Small Business Incentive	√	√	√	√	√	√

559201-881-053	Anchor Tenant Grant	√	√	√	√	√	√
559201-881-044	Façade Grant	√	√	√	√	√	√
HOUSING AND GRANT INCENTIVES							
559201-881-027	Permit and Impact Fees Assessment	√	√	√	√	√	√
559201-881-045	House Rehab Program	√	√	√	√	√	
559201-881-054	Down Payment Assistance	√	√	√	√	√	
559201-881-049	Future Initiatives/Projects	√	√	√	√	√	√
OPERATIONS		√	√	√	√	√	√

Analysis of Future Growth & Tax Increment Finance (TIF) Projections

Funding for CRA Programs and Projects

CRA programs and projects are primarily funded through the Redevelopment Trust Fund utilizing TIF revenues generated within the Community Redevelopment Area. Other funding sources may include grants, bonds, and loans. Improvements identified in the update may be funded by partnerships with public and private organizations and there may be additional opportunities to obtain financial assistance from other levels of government to execute programs and projects identified in the redevelopment plan.

Federal Grants – The U.S. Department of Housing and Urban Development (HUD) has many grants that it distributes to state, county, and City governments as well as non-government organizations throughout the U.S. The Office of Community Development through the Department of Housing and Urban Development (HUD) focuses on urban renewal and development. The United States Department of Agriculture (USDA) provides a variety of grants for areas with fewer than 20,000 residents to finance revitalization projects or to assist in the development of essential community facilities in rural areas and towns of up to 20,000 in population.

State and Local Grants – Some grants are distributed through state, county, and local governments. Some examples include the Affordable Housing Catalyst Program, Brownfields Economic Development Initiative, Center for Building Better Communities, Community and Economic Development Program, Economic Development Administration Loans/Grants, Financial Assistance for Research and Development Projects, Florida Small Cities Community Development Block Grant, and Urban Design, City Planning and Redevelopment Initiatives.

State Historical Funds – The State Division of Historic Resources offers small grants with no matching requirement which may be used to complete a survey of historic structures.

Incentives – In an effort to establish a competitive posture and create jobs and wealth, many communities provide access to financial incentives. In order to support targeted economic growth, the development of finance tools to expand capital for economic development and fund targeted programs or projects would be beneficial. Beyond financial, incentives in the form of waived review fees and shortened review timeframes to properties within the CRA if projects are in conformance with the design guidelines, could also be considered.

Public-Private Partnerships – The City may be able to partner with private companies and/or civic organizations to meet a number of the goals identified within the Community Redevelopment Plan and Downtown Vision and Action Plan.

Millage Rates

A mill is a ratio used to calculate ad valorem revenue. For example, if a tax rate is 1.00 mill and the taxable value of a piece of property is $1,000, one dollar of revenue is generated. Table 13 includes the millage

rates for Bartow and Polk County from 2010 through 2021. The millage rates are specific to the County and City of Bartow and do not include the millage rates for the School Board or Water Management Districts. Bartow's millage rate fell from 2014 to 2022. The millage rate has increased each year since 2021. Polk County's millage rate fell from 2014 to 2015 and remained the same through 2017. It increased in 2018, and decreased in 2020, 2022, 2023, and 2024. Based on historical trends, the projected millage rate is set as the 2024 millage rate.

TABLE 13: MILLAGE RATES

Year	City Millage Rate	County Millage Rate	Combined Millage Rate
2014	3.9075	6.8665	10.7740
2015	3.8387	6.7815	10.6202
2016	3.8044	6.7815	10.5859
2017	3.6541	6.7815	10.4356
2018	3.5378	7.1565	10.6943
2019	3.2768	7.1565	10.4333
2020	3.0862	6.8990	9.9852
2021	4.0000	6.8990	10.8990
2022	4.6080	6.6920	11.3000
2023	6.1080	6.6852	12.7932
2024	6.1080	6.6348	12.7428

Source: Polk County Property Appraiser's Office

According to the Florida Department of Revenue, the City of Bartow levied $7,297,393 of ad valorem taxes in FY 2023-2024 and $8,180,955 of ad valorem taxes in FY 2024-2025, which is a 12.1 percent increase. Approximately 3.6 percent of the taxes were levied on new construction in FY 2023-2024 and 5.8 percent were levied on new construction in FY 2024-2025.

Assessed Values

The Assessed Values for the properties in the Bartow CRA District increased each year except for 2018, with the strongest increase in 2022. The growth in assessed values in the Bartow CRA District was not as strong as the growth in the City of Bartow or the area located outside the Downtown CRA District, except for 2022. The growth in assessed values in these areas also increased each year, except for 2018. This is partially explained through the addition of annexed lands in these areas while the Downtown CRA district boundary remains the same. From 2016 to 2024, the Bartow CRA District experienced a 59.5 percent increase in assessed values, the area outside the CRA experienced a 104.7 percent increase in assessed values, and the City of Bartow experienced a 90.7 percent increase in assessed values.

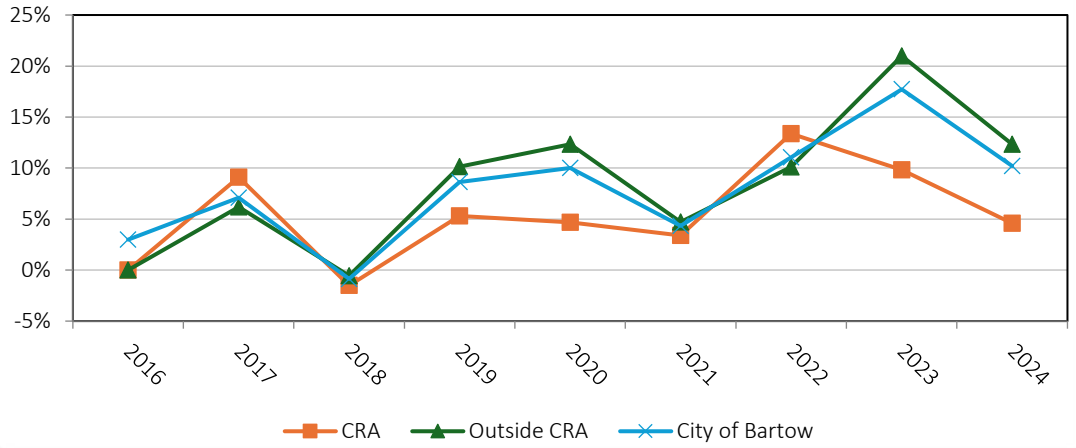
TABLE 14: ASSESSED VALUES

	Within CRA		Outside CRA		City of Bartow	
Year	Total Value	Percent Change from previous Year	Total Value	Percent Change from previous Year	Total Value	Percent Change from previous Year
2016	$313,990,954	--	$696,953,102	--	$1,010,944,056	--
2017	$342,558,768	9.10%	$740,148,242	6.20%	$1,082,707,010	7.10%
2018	$337,371,271	-1.51%	$736,038,376	-0.56%	$1,073,409,647	-0.86%
2019	$355,238,230	5.30%	$810,658,758	10.14%	$1,165,896,988	8.62%
2020	$371,899,366	4.69%	$910,530,911	12.32%	$1,282,430,277	10.00%

2021	$384,536,151	3.40%	$953,346,216	4.70%	$1,337,882,367	4.32%
2022	$435,951,790	13.37%	$1,049,647,271	10.10%	$1,485,599,061	11.04%
2023	$478,807,091	9.83%	$1,269,970,537	20.99%	$1,748,777,628	17.72%
2024	$500,759,213	4.58%	$1,426,608,498	12.33%	$1,927,367,711	10.21%
Overall Change	**$186,768,259**	**59.48%**	**$729,655,396**	**104.69%**	**$916,423,655**	**90.65%**

Source: Polk County Property Appraiser's Office and the City of Bartow

Figure 5: Annual Percent Change in Assessed Value History - Bartow CRA, Outside the CRA, and City of Bartow



Taxable Values

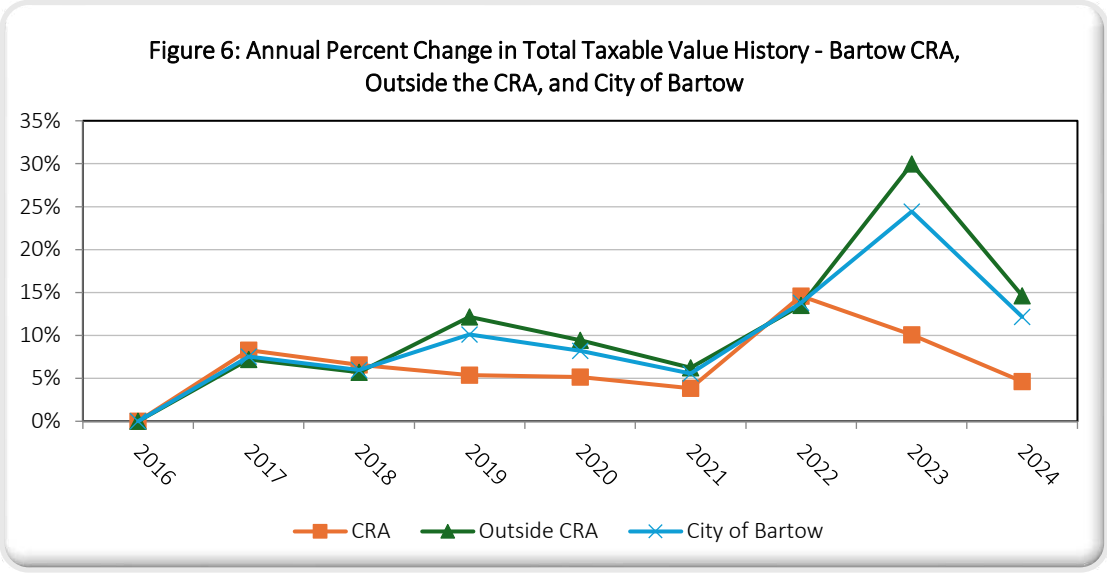
The Total Taxable Values for the properties in the Bartow CRA District increased every year, with the strongest increase between 2021 and 2022. The growth in Total Taxable Values in the Bartow CRA District was not as strong as the growth in the City of Bartow or the area located outside the Bartow CRA District. The growth in Total Taxable Values in these areas has increased each year from 2016 through 2024 on average of 11.7 percent. This is partially explained through the addition of annexed lands in these areas while the Bartow CRA district boundary remains the same. From 2016 to 2024, the Bartow CRA District experienced a 75.3 percent increase in Total Taxable Values, the area outside the CRA experienced a 149.8 percent increase in Total Taxable Values, and the City of Bartow experienced a 127.7 percent increase in Total Taxable Values.

TABLE 15: BARTOW CRA TOTAL TAXABLE VALUES

	Within CRA		Outside CRA		City of Bartow	
Year	Taxable Value	Percent Change from previous Year	Taxable Value	Percent Change from previous Year	Taxable Value	Percent Change from previous Year
2016	$174,984,694	--	$412,403,215	--	$587,387,909	--
2017	$189,493,414	8.29%	$442,100,071	7.20%	$631,593,485	7.53%
2018	$201,947,210	6.57%	$467,372,565	5.72%	$669,319,775	5.97%
2019	$212,810,090	5.38%	$524,237,284	12.17%	$737,047,374	10.12%

2020	$223,813,629	5.17%	$573,725,175	9.44%	$797,538,804	8.21%
2021	$232,469,056	3.87%	$609,502,982	6.24%	$841,972,038	5.57%
2022	$266,381,339	14.59%	$691,836,817	13.51%	$958,218,156	13.81%
2023	$293,177,957	10.06%	$899,177,869	29.97%	$1,192,355,826	24.43%
2024	$306,718,674	4.62%	$1,030,516,643	14.61%	$1,337,235,317	12.15%
Overall Change	**$131,733,980**	**75.28%**	**$618,113,428**	**149.88%**	**$749,847,408**	**127.66%**

Source: Polk County Property Appraiser's Office and the City of Bartow



Tax Increment Revenue Projections

The 2021 CRA Plan Update projected an annual increase in taxable value that varied from 1.2 percent to 5.5 percent. From 2016 to 2024, the annual percent change in taxable value for the Downtown CRA District averaged to 7.3 percent.

The revenue projections assume an annual increase of 5.0 percent in taxable values within the CRA district. Table 16 includes the forecast revenue projections for the Bartow CRA District from 2025 through 2050. The tax increment is the difference between the base year ($97,207,480) and the forecast year. The contribution rate is at 95% with a city tax rate of 6.1080 mills and a county tax rate of 6.6348 mills.

TABLE 16 BARTOW CRA REVENUE PROJECTION

Year	Area Tax Base (Taxable Value) ($)	Base Year Taxable Value ($)	Tax Base Increment ($)	City Millage	County Millage	Increment Revenues 95% ($)	Cumulative Revenue ($)
2025	$322,054,608	$97,207,480	$224,847,128	6.1080	6.6348	$2,721,923	$2,721,923
2026	$338,157,338	$97,207,480	$240,949,858	6.1080	6.6348	$2,916,857	$5,638,780
2027	$355,065,205	$97,207,480	$257,857,725	6.1080	6.6348	$3,121,538	$8,760,318
2028	$372,818,465	$97,207,480	$275,610,985	6.1080	6.6348	$3,336,453	$12,096,771
2029	$391,459,389	$97,207,480	$294,251,909	6.1080	6.6348	$3,562,114	$15,658,884
2030	$411,032,358	$97,207,480	$313,824,878	6.1080	6.6348	$3,799,057	$19,457,942
2031	$431,583,976	$97,207,480	$334,376,496	6.1080	6.6348	$4,047,848	$23,505,790
2032	$453,163,175	$97,207,480	$355,955,695	6.1080	6.6348	$4,309,079	$27,814,868
2033	$475,821,333	$97,207,480	$378,613,853	6.1080	6.6348	$4,583,371	$32,398,239
2034	$499,612,400	$97,207,480	$402,404,920	6.1080	6.6348	$4,871,377	$37,269,616
2035	$524,593,020	$97,207,480	$427,385,540	6.1080	6.6348	$5,173,784	$42,443,400
2036	$550,822,671	$97,207,480	$453,615,191	6.1080	6.6348	$5,491,311	$47,934,711
2037	$578,363,805	$97,207,480	$481,156,325	6.1080	6.6348	$5,824,715	$53,759,426
2038	$607,281,995	$97,207,480	$510,074,515	6.1080	6.6348	$6,174,789	$59,934,215
2039	$637,646,095	$97,207,480	$540,438,615	6.1080	6.6348	$6,542,366	$66,476,581
2040	$669,528,399	$97,207,480	$572,320,919	6.1080	6.6348	$6,928,322	$73,404,904
2041	$703,004,819	$97,207,480	$605,797,339	6.1080	6.6348	$7,333,577	$80,738,480
2042	$738,155,060	$97,207,480	$640,947,580	6.1080	6.6348	$7,759,093	$88,497,574
2043	$775,062,813	$97,207,480	$677,855,333	6.1080	6.6348	$8,205,886	$96,703,460
2044	$813,815,954	$97,207,480	$716,608,474	6.1080	6.6348	$8,675,019	$105,378,478
2045	$854,506,752	$97,207,480	$757,299,272	6.1080	6.6348	$9,167,607	$114,546,086
2046	$897,232,089	$97,207,480	$800,024,609	6.1080	6.6348	$9,684,826	$124,230,912
2047	$942,093,694	$97,207,480	$844,886,214	6.1080	6.6348	$10,227,905	$134,458,817
2048	$989,198,378	$97,207,480	$891,990,898	6.1080	6.6348	$10,798,139	$145,256,956
2049	$1,038,658,297	$97,207,480	$941,450,817	6.1080	6.6348	$11,396,883	$156,653,839
2050	$1,090,591,212	$97,207,480	$993,383,732	6.1080	6.6348	$12,025,566	$168,679,405

Anticipated Cost of Redevelopment Activity

Florida Statutes Section 163.362(9) requires a community redevelopment plan to contain a detailed statement of the projected costs of the redevelopment, including the amount to be expended on publicly funded capital projects in the community redevelopment area, and any indebtedness of the community redevelopment agency or the municipality proposed to be incurred for such redevelopment if such indebtedness is to be repaid with increment revenues.

Using the foregoing Tax Increment Revenue Projections as a basis, and assuming, for analytical purposes, that the CRA maintains a similar ratio of expenditures for services, programs, projects, and operations identified in the CRA's Fiscal Year 2025-2026 Budget for each municipal fiscal year, the planned projected costs of redevelopment for Fiscal Year 2025-2026 through Fiscal Year 2049-2050 are:

- ***Contractual Services*** (inclusive of agency personnel, community policing, property maintenance, marketing and communications services, and custodial services): **$32,219,342**,
- ***Policy and Project Programs, Grants, and Incentives*** (inclusive of property acquisition, demolition and code enforcement, business grants, and housing incentives): **$50,903,535**,
- ***Operations*** (inclusive of consulting services, legal services, and ordinary office expenses): **$32,394,174**, and
- ***Uncategorized Redevelopment Expenses***: **$53,162,352**.

This plan empowers the CRA Board, as part of the CRA's annual budget process, to make any adjustment in spending deemed necessary to make improvements to properties within the community redevelopment area, develop and spend redevelopment trust funds on publicly funded capital projects, acquire and sell properties, accomplish plan goals and redevelopment objectives, and otherwise address conditions of blight within the community redevelopment area.

This plan further empowers the CRA Board to devote increment revenues to the payment of indebtedness, specifically including taxable and/or tax-exempt bonds and loans issued in any amount, so long as the total annual cost for repayment of principal and interest for such bonds and loans does not exceed the sum of 100% of the annual increment revenue deposits received from taxing authorities plus 100% of any annual operating revenue realized from CRA projects.

Based on the foregoing, the Total Anticipated Cost for Redevelopment Activities in this Plan, inclusive of Contractual Services, Policy and Project Programs, Grants, Incentives, Operations and Optional Unassigned Redevelopment Expenses, all of which or none of which may, at the option of the CRA Board, be spent on publicly funded capital projects or on the repayment of principal and interest of indebtedness, is $168,679,405.

Appendix A: Legal Description/Parcel ID

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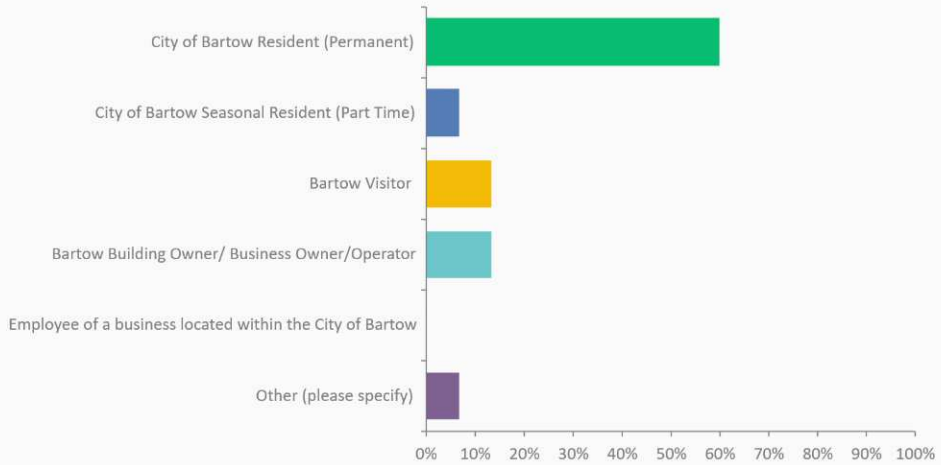
Appendix B: Survey Report

Q1: 1. I am a…

Answered: 15 Skipped: 0



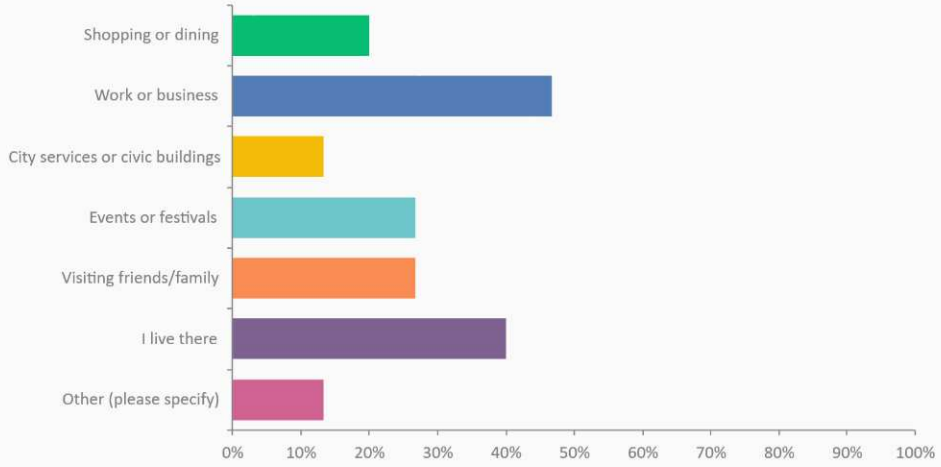
Q2: 2. Age Group

Answered: 15 Skipped: 0

ANSWER CHOICES	RESPONSES	
Under 18	0.00%	0
18–24	0.00%	0
25–34	13.33%	2
35–44	13.33%	2
45–54	26.67%	4
55–64	26.67%	4
65+	20.00%	3
TOTAL		15

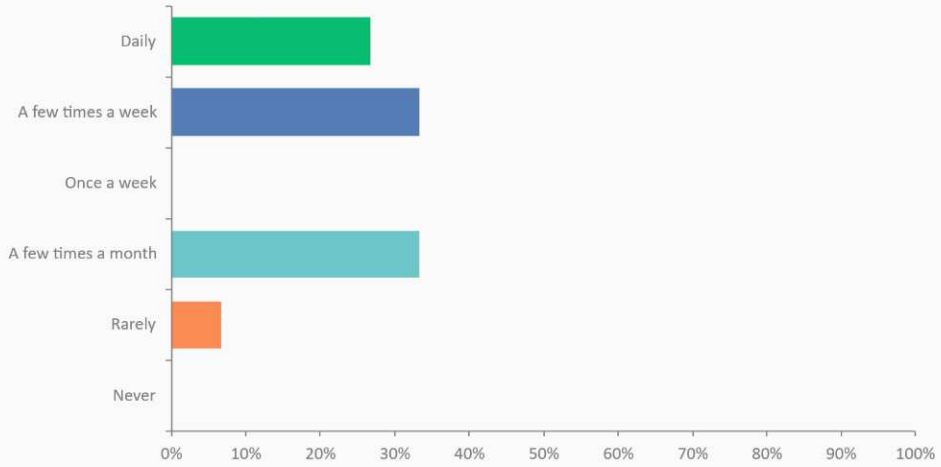
Q3: 3. What brings you to the CRA area most often? (Check all that apply)

Answered: 15 Skipped: 0



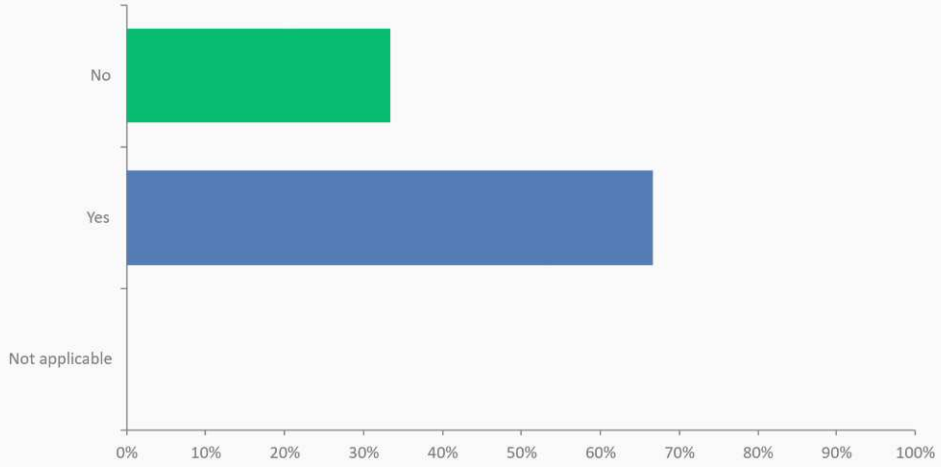
Q4: 4. How often do you visit Downtown Bartow or the CRA area?

Answered: 15 Skipped: 0



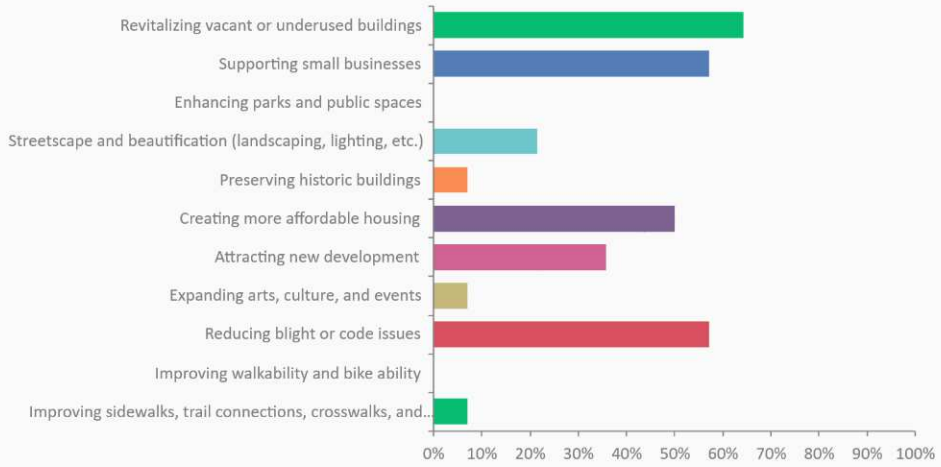
Q5: 5. Have you participated in any programs, services, activities or events offered by the CRA?

Answered: 15 Skipped: 0



Q7: 6. What are the top 3 priorities you believe the CRA should focus on? (Select up to 3)

Answered: 14 Skipped: 1



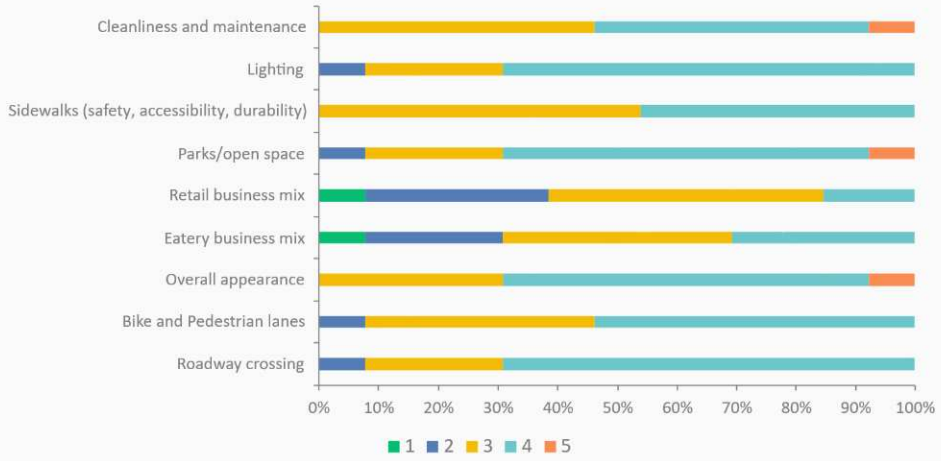
Q8: 7. What are the top 3 types of new development or uses would you like to see more of in the CRA area?

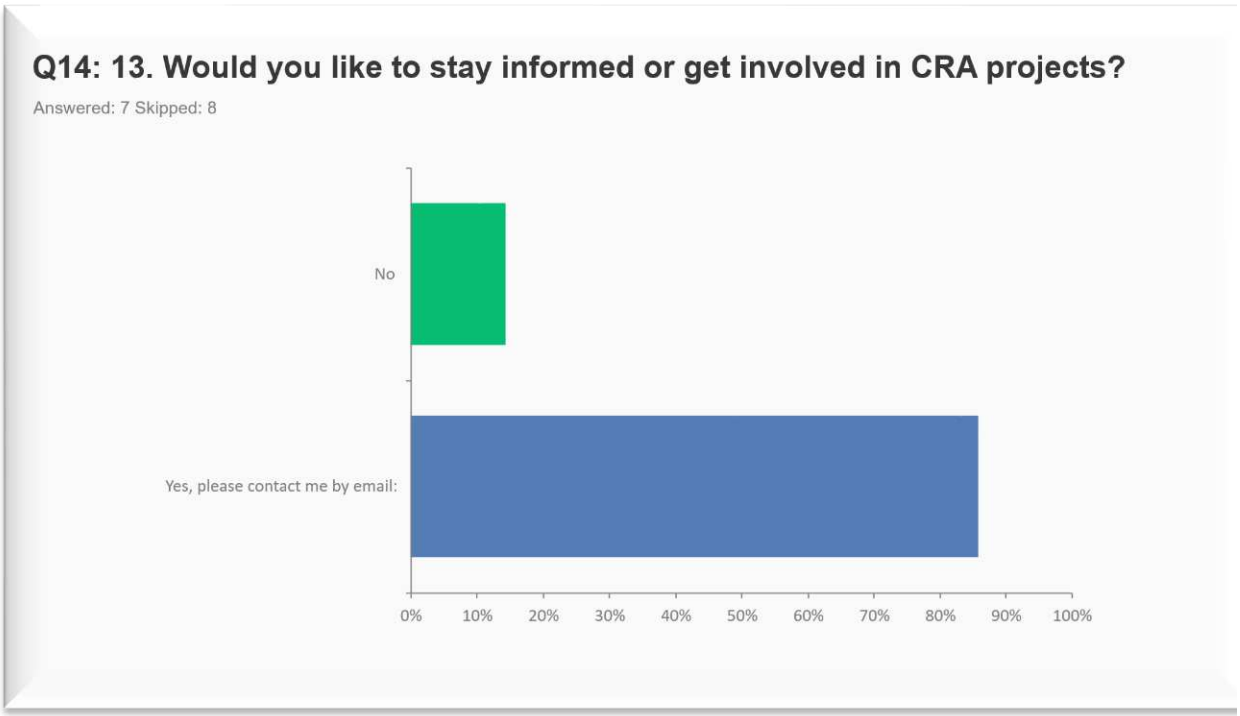
Answered: 14 Skipped: 1

ANSWER CHOICES	RESPONSES	
Restaurants or cafés	42.86%	6
Retail shops and boutiques	21.43%	3
Housing (apartments, townhomes, etc.)	50.00%	7
Office or co-working spaces	7.14%	1
Arts and entertainment venues	42.86%	6
Health and wellness services	28.57%	4
Hotels or lodging	14.29%	2
Community gathering spaces	28.57%	4
Recreational opportunities	42.86%	6

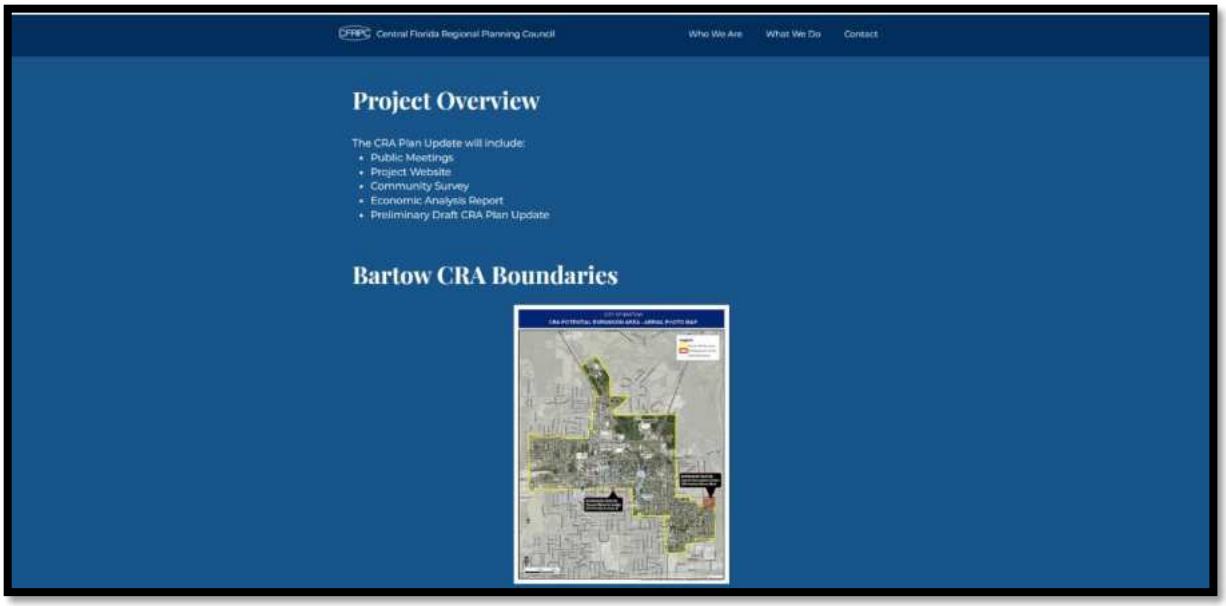
Q9: 8. How would you rate the following in the CRA area? (1 = Poor, 5 = Excellent)

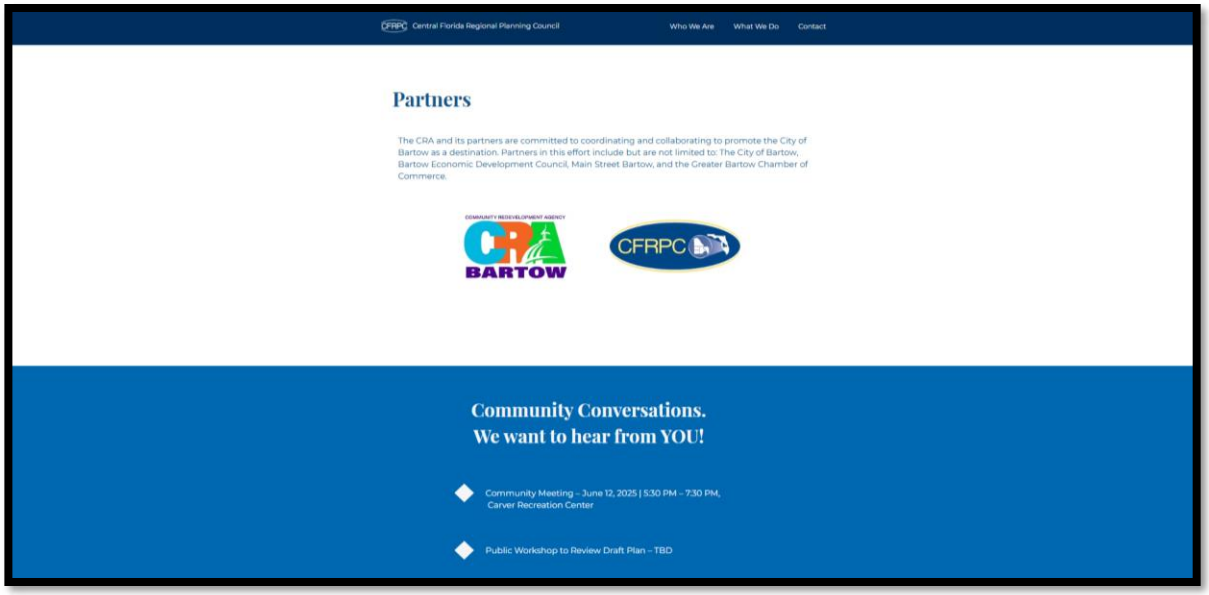
Answered: 13 Skipped: 2

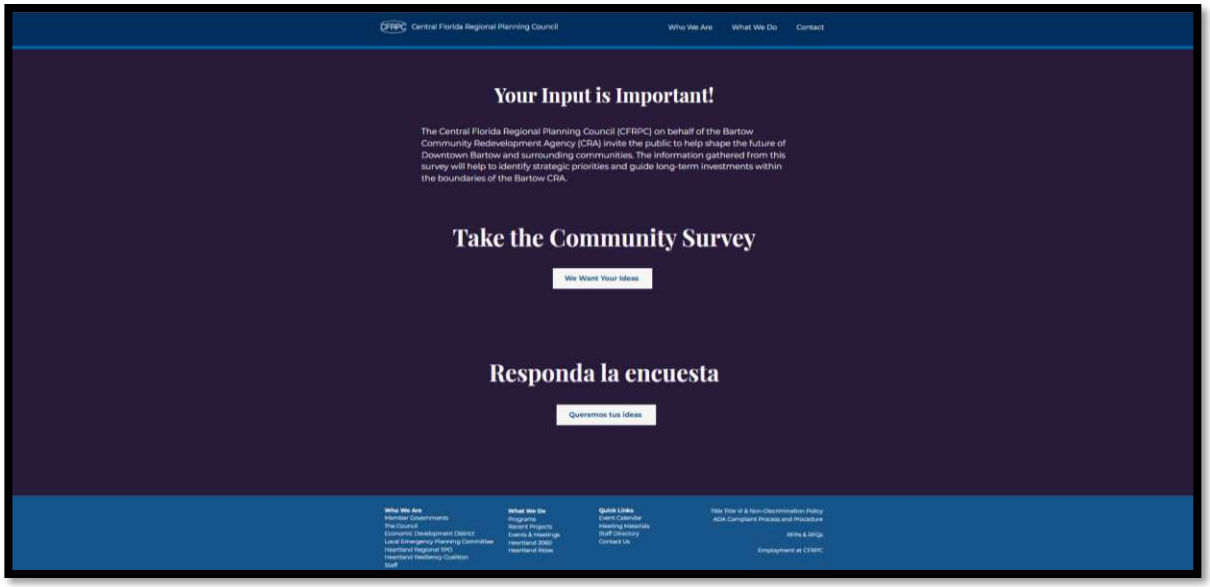



Q14: 13. Would you like to stay informed or get involved in CRA projects?
Answered: 7 Skipped: 8
No
Yes, please contact me by email:
0%
10%
20%
30%
40%
50%
60%
70%
80%
90%
100%

Appendix C: Bartow CRA Plan Online Website with Link to Online Survey




CFRPC Central Florida Regional Planning Council
Who We Are
What We Do
Contact
Partners
The CRA and its partners are committed to coordinating and collaborating to promote the City of Bartow as a destination. Partners in this effort include but are not limited to: The City of Bartow, Bartow Economic Development Council, Main Street Bartow, and the Greater Bartow Chamber of Commerce.
COMMUNITY REDEVELOPMENT AGENCY
CRA
BARTOW
CFRPC
Community Conversations.
We want to hear from YOU!
Community Meeting – June 12, 2025 | 5:30 PM – 7:30 PM, Carver Recreation Center
Public Workshop to Review Draft Plan – TBD


CFRPC Central Florida Regional Planning Council
Who We Are
What We Do
Contact
Your Input is Important!
The Central Florida Regional Planning Council (CFRPC) on behalf of the Bartow Community Redevelopment Agency (CRA) invite the public to help shape the future of Downtown Bartow and surrounding communities. The information gathered from this survey will help to identify strategic priorities and guide long-term investments within the boundaries of the Bartow CRA.
Take the Community Survey
We Want Your Ideas
Responda la encuesta
Queremos tus ideas
Who We Are
Member Governments
The Council
Economic Development District
Local Emergency Planning Committee
Heartland Regional EMS
Heartland Resiliency Coalition
Staff
What We Do
Programs
Recent Projects
Events & Meetings
Heartland 2060
Heartland Roles
Quick Links
Event Calendar
Meeting Materials
Staff Directory
Contact Us
Title Title VI & Non-Discrimination Policy
ADA Complaint Process and Procedure
RFPs & RFQs
Employment at CFRPC

Survey QR Code & Online Survey

Your Input is Important
Bartow Community Redevelopment Agency (CRA) Redevelopment Plan Update Survey

CFRPC

The Central Florida Regional Planning Council (CFRPC) on behalf of the Bartow Community Redevelopment Agency (CRA) invite the public to help shape the future of Downtown Bartow and surrounding Communities!

Information gathered from the survey will help in identifying strategic priorities and guide long-term investments for the Bartow CRA. Please scan the QR code to participate.

Contact:
Beneshea Frazier
863-534-7130 Ext. 141 – bfrazier@cfrpc.org

Your Input is Important
Bartow Community Redevelopment Agency (CRA) Redevelopment Plan Update Survey

CFRPC

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Beneshea Frazier
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Su Opinión es Importante
Encuesta de Actualización del Plan de Reurbanización Agencia de Reurbanización Comunitaria (CRA) de Bartow

CFRPC

¡El Consejo Regional de Planificación de Florida Central (CFRPC), en nombre de la Agencia de Reurbanización Comunitaria (CRA) de Bartow, invita al público a ayudar a dar forma al futuro del centro de Bartow y sus comunidades!

La información recopilada a través de esta encuesta ayudará a identificar prioridades estratégicas y a guiar las inversiones a largo plazo para la CRA de Bartow. Por favor, escanee el código QR para participar.

Contacto:
Brenda Torres
863-534-7130 Ext. 109 – btorres@cfrpc.org

Su Opinión es Importante
Encuesta de Actualización del Plan de Reurbanización Agencia de Reurbanización Comunitaria (CRA) de Bartow

CFRPC

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Contacto:
Brenda Torres
863-534-7130 Ext. 109 – btorres@cfrpc.org

Advertised Public Meeting

COMMUNITY ENGAGEMENT SESSION

Join Us!
You're invited to a public meeting hosted by the City of Bartow Community Redevelopment Agency (CRA) to discuss important updates that impact your neighborhood. Come ask questions, share your concerns, and learn about ongoing efforts to improve your community.

Community Egagement Opportunities
- CRA Plan Update
- Review of upcoming Litter Ordinance
- City of Bartow Police Department
- Public Comment Opportunities

Tuesday, August 26, 2025
Start time: 10:00 AM

Deep Blu Pools
395 Summerlin St. E
Bartow, FL 33830

CRA BARTOW

The event is open to the public and all interested persons are encouraged to attend.

For additional information, please contact Cheryl Baksh, CRA Coordinator at (863) 534-0100, extension 2771 or via e-mail at cbaksh@cityofbartow.net.

Bartow CRA Community Engagement Session

Sign-In Sheet

Deep Blu Pools
395 Summerlin St. E Bartow, FL 33830
Tuesday, August 26, 2025, 10 AM

Name	Initial if Opposed to Photo Consent*	Mailing Address	Email Address
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Bill Levin		190 S Florida Ave	William.R.Levin@gmail.com
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Harriet B. Hinson		2140 ML King Jr Blvd	Hinson277@gmail.com
Christy Byers		Unfiltered	

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Bartow CRA Community Engagement Session

Sign-In Sheet

Deep Blu Pools

395 Summerlin St. E Bartow, FL 33830

Tuesday, August 26, 2025, 10 AM

Name	Initial if Opposed to Photo Consent*	Mailing Address	Email Address
Barbara Banks			bbanks@cityofbartow.net
Alvin B Smith Jr			
Shanor Bennett		305 E. Main St. Bartow 33830	
Errol D. Jones		P.O Box 1552, Bartow, FL 33831	info@odjonesconstructiongroup.com
Nicole Brannen		1640 Taylor Rd Bartow	nicolebrannen2021@gmail
BRIAN MACDONALD		PO BOX 521 BARTOW 33831	BRIAN@OAKCITYBARTOW.ORG
Ghent, Anthony			mkghent@hotmail.com
Beesha Frazier			bfrazier@cfrpc.org

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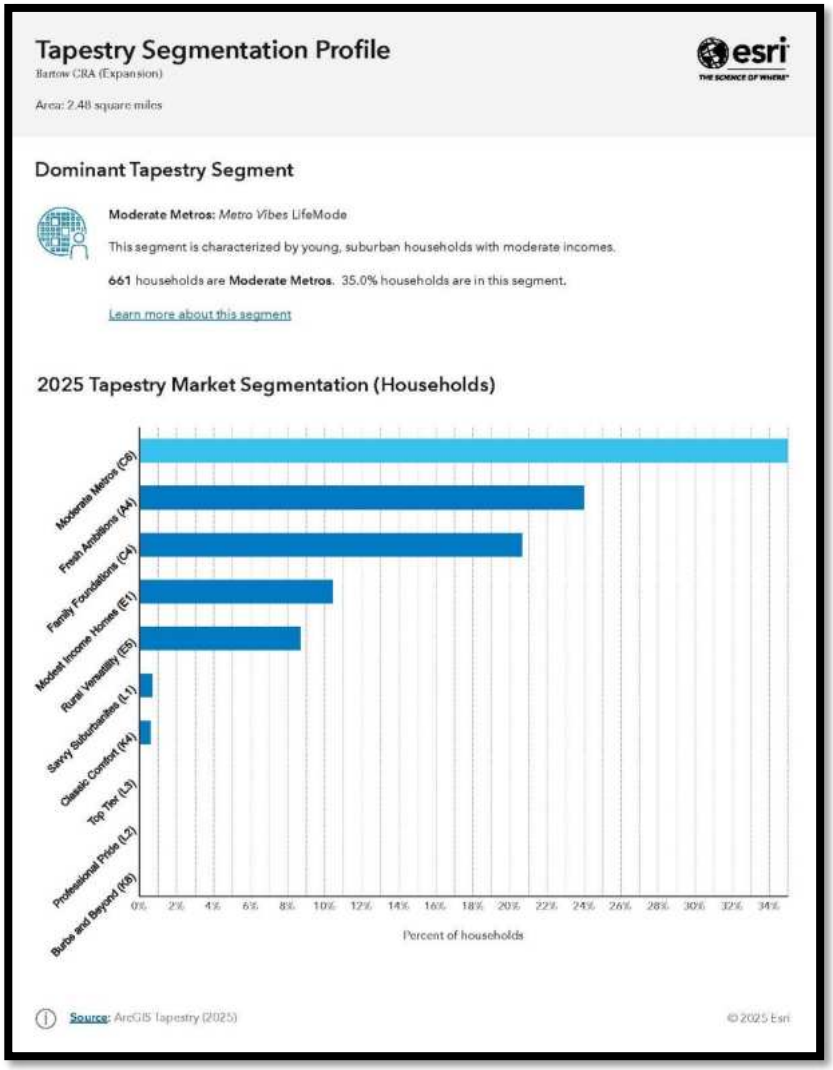
Appendix D: Tapestry Segmentation



Tapestry Segmentation Profile | Expansion | Area: 2.48 square miles

Tapestry LifeMode Groups	2025 Households			2025 Adult Population		
	Number	Percent	Index	Number	Percent	Index
Total:	1,889	100.0%		3,549	100.0%	
A. Urban Threads	**453**	**24.0%**	**529**	**833**	**23.5%**	**580**
Independent Cityscapes (A1)	0	0.0%	0	0	0.0%	0
City Commons (A2)	0	0.0%	0	0	0.0%	0
Social Security Set (A3)	0	0.0%	0	0	0.0%	0
Fresh Ambitions (A4)	453	24.0%	3,352	833	23.5%	3,210
Welcome Waves (A5)	0	0.0%	0	0	0.0%	0
Young and Restless (A6)	0	0.0%	0	0	0.0%	0
B. Books and Boots	**0**	**0.0%**	**0**	**0**	**0.0%**	**0**
Dorms to Diplomas (B1)	0	0.0%	0	0	0.0%	0
College Towns (B2)	0	0.0%	0	0	0.0%	0
Military Proximity (B3)	0	0.0%	0	0	0.0%	0
C. Metro Vibes	**1,051**	**55.6%**	**635**	**1,907**	**53.7%**	**663**
Single Thrifties (C1)	0	0.0%	0	0	0.0%	0
Kids and Kin (C2)	0	0.0%	0	0	0.0%	0
Metro Fusion (C3)	0	0.0%	0	0	0.0%	0
Family Foundations (C4)	390	20.6%	1,886	774	21.8%	2,031
Diverse Horizons (C5)	0	0.0%	0	0	0.0%	0
Moderate Metros (C6)	661	35.0%	1,532	1,133	31.9%	1,525
D. Tech Trailblazers	**0**	**0.0%**	**0**	**0**	**0.0%**	**0**
Emerging Hub (D1)	0	0.0%	0	0	0.0%	0
Trendsetters (D2)	0	0.0%	0	0	0.0%	0
Modern Minds (D3)	0	0.0%	0	0	0.0%	0
Metro Renters (D4)	0	0.0%	0	0	0.0%	0
Laptops and Lattes (D5)	0	0.0%	0	0	0.0%	0

Source: ArcGIS Tapestry (2025)

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Tapestry Segmentation Profile | Expansion | Area: 2.48 square miles

Tapestry LifeMode Groups	2025 Households			2025 Adult Population		
	Number	Percent	Index	Number	Percent	Index
Total:	1,889	100.0%		3,549	100.0%	
E. Community Connections	**361**	**19.1%**	**259**	**748**	**21.1%**	**284**
Modest Income Homes (E1)	197	10.4%	809	447	12.6%	1,060
Southwestern Families (E2)	0	0.0%	0	0	0.0%	0
Hometown Charm (E3)	0	0.0%	0	0	0.0%	0
Mobile Meadows (E4)	0	0.0%	0	0	0.0%	0
Rural Versatility (E5)	164	8.7%	552	301	8.5%	555
Family Bonds (E6)	0	0.0%	0	0	0.0%	0
F. Urban Harmony	**0**	**0.0%**	**0**	**0**	**0.0%**	**0**
High Rise Renters (F1)	0	0.0%	0	0	0.0%	0
Family Extensions (F2)	0	0.0%	0	0	0.0%	0
Downtown Melting Pot (F3)	0	0.0%	0	0	0.0%	0
City Strivers (F4)	0	0.0%	0	0	0.0%	0
Uptown Lights (F5)	0	0.0%	0	0	0.0%	0
G. Family Fabric	**0**	**0.0%**	**0**	**0**	**0.0%**	**0**
Shared Roots (G1)	0	0.0%	0	0	0.0%	0
Up and Coming Families (G2)	0	0.0%	0	0	0.0%	0
Generational Ties (G3)	0	0.0%	0	0	0.0%	0
H. Family Prosperity	**0**	**0.0%**	**0**	**0**	**0.0%**	**0**
Flourishing Families (H1)	0	0.0%	0	0	0.0%	0
Boomburbs (H2)	0	0.0%	0	0	0.0%	0
Neighborhood Spirit (H3)	0	0.0%	0	0	0.0%	0
Urban Chic (H4)	0	0.0%	0	0	0.0%	0

Source: ArcGIS Tapestry (2025)

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Tapestry Segmentation Profile | Expansion | Area: 2.48 square miles

Tapestry LifeMode Groups	2025 Households			2025 Adult Population		
	Number	Percent	Index	Number	Percent	Index
Total:	1,889	100.0%		3,549	100.0%	
I. Countryscapes	**0**	**0.0%**	**0**	**0**	**0.0%**	**0**
Small Town Sincerity (I1)	0	0.0%	0	0	0.0%	0
Scenic Byways (I2)	0	0.0%	0	0	0.0%	0
Heartland Communities (I3)	0	0.0%	0	0	0.0%	0
Rooted Rural (I4)	0	0.0%	0	0	0.0%	0
Rural Resort Dwellers (I5)	0	0.0%	0	0	0.0%	0
Southern Satellites (I6)	0	0.0%	0	0	0.0%	0
Country Charm (I7)	0	0.0%	0	0	0.0%	0
J. Mature Reflections	**0**	**0.0%**	**0**	**0**	**0.0%**	**0**
Senior Escapes (J1)	0	0.0%	0	0	0.0%	0
The Elders (J2)	0	0.0%	0	0	0.0%	0
Retirement Communities (J3)	0	0.0%	0	0	0.0%	0
Silver and Gold (J4)	0	0.0%	0	0	0.0%	0
K. Suburban Shine	**11**	**0.6%**	**3**	**39**	**1.1%**	**5**
Legacy Hills (K1)	0	0.0%	0	0	0.0%	0
Middle Ground (K2)	0	0.0%	0	0	0.0%	0
Loyal Locals (K3)	0	0.0%	0	0	0.0%	0
Classic Comfort (K4)	11	0.6%	20	39	1.1%	38
Dreambelt (K5)	0	0.0%	0	0	0.0%	0
City Greens (K6)	0	0.0%	0	0	0.0%	0
Room to Roam (K7)	0	0.0%	0	0	0.0%	0
Burbs and Beyond (K8)	0	0.0%	0	0	0.0%	0
L. Premier Estates	**13**	**0.7%**	**7**	**22**	**0.6%**	**6**
Savvy Suburbanites (L1)	13	0.7%	15	22	0.6%	13
Professional Pride (L2)	0	0.0%	0	0	0.0%	0
Top Tier (L3)	0	0.0%	0	0	0.0%	0
Unclassified	0	0.0%	0	0	0.0%	0

Source: ArcGIS Tapestry (2025)

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Appendix E: Civilian Labor Force

Civilian Labor Force Profile

Expansion

Area: 2.48 square miles

Age Group	Population	2025 Labor Force Employed	Unemployed	Unemployed Rate	Labor Force Participation Rate	Employment-Population Ratio
16+	3,714	2,013	77	3.7%	56.3%	54.2%
16-24	679	346	31	8.2%	55.5%	51.0%
25-54	1,807	1,246	41	3.2%	71.2%	69.0%
55-64	467	302	6	1.9%	66.0%	64.7%
65+	762	119	0	0.0%	15.6%	15.6%
Male Age 16+	1,739	1,097	33	2.9%	65.0%	63.1%
Female Age 16+	1,975	916	44	4.6%	48.6%	46.4%
White Age 16+	1,404	799	28	3.4%	58.9%	56.9%
Black Age 16+	1,508	781	38	4.6%	54.3%	51.8%
American Indian Age 16+	11	6	0	0.0%	54.5%	54.5%
Asian Age 16+	24	17	0	0.0%	70.8%	70.8%
Pacific Islander Age 16+	1	1	0	0.0%	100.0%	100.0%
Other Race Age 16+	380	168	10	5.6%	46.8%	44.2%
Multiple Races Age 16+	386	241	1	0.4%	62.7%	62.4%

Economic Dependency	Ratio
Total	134.4
Child (<16)	54.8
Working-Age (16-64)	49.1
Senior (65+)	30.5

Data Note: Location Quotients compare the industry/occupation share of a local area's employment relative to that same share nationally. A value lower/greater than 1 indicates that the local area is less/more specialized in that industry or occupation category than the US as a whole.

Source: Esri forecasts for 2025 and 2030.

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Civilian Labor Force Profile Expansion | Area: 2.48 square miles

Industry	Employed	Percent	US Percent	Location Quotient
Total	2,013	100.0%	100.0%	-
Agriculture/Forestry/Fishing	59	2.9%	1.1%	2.72
Mining/Quarrying/Oil & Gas	1	0.1%	0.3%	0.15
Construction	124	6.2%	6.9%	0.88
Manufacturing	166	8.3%	9.6%	0.86
Wholesale Trade	56	2.8%	1.9%	1.43
Retail Trade	255	12.7%	10.4%	1.22
Transportation/Warehousing	153	7.6%	5.0%	1.53
Utilities	1	0.1%	0.9%	0.06
Information	0	0.0%	1.8%	0.00
Finance/Insurance	95	4.7%	4.9%	0.97
Real Estate/Rental/Leasing	4	0.2%	1.7%	0.12
Professional/Scientific/Tech	36	1.8%	8.4%	0.21
Management of Companies	0	0.0%	0.2%	0.00
Admin/Support/Waste Management	140	7.0%	4.5%	1.53
Educational Services	137	6.8%	9.4%	0.73
Health Care/Social Assistance	348	17.3%	14.5%	1.19
Arts/Entertainment/Recreation	15	0.8%	2.2%	0.34
Accommodation/Food Services	168	8.3%	6.6%	1.26
Other Services (Excluding Public)	122	6.1%	4.7%	1.29
Public Administration	132	6.6%	5.0%	1.30

Data Note: Location Quotients compare the industry/occupation share of a local area's employment relative to that same share nationally. A value lower/greater than 1 indicates that the local area is less/more specialized in that industry or occupation category than the US as a whole.

Source: Esri forecasts for 2025 and 2030.

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Civilian Labor Force Profile Expansion | Area: 2.48 square miles

Occupation	Employed	Percent	US Percent	Location Quotient
Total	2,013	100.0%	100.0%	-
White Collar	916	45.5%	62.5%	0.73
Management	83	4.1%	11.8%	0.35
Business/Financial	65	3.2%	6.4%	0.50
Computer/Mathematical	14	0.7%	4.0%	0.17
Architecture/Engineering	2	0.1%	2.3%	0.04
Life/Physical/Social Sciences	3	0.1%	1.3%	0.12
Community/Social Service	36	1.8%	1.8%	0.99
Legal	1	0.1%	1.2%	0.04
Education/Training/Library	152	7.5%	6.3%	1.19
Arts/Design/Entertainment	25	1.2%	2.1%	0.58
Healthcare Practitioner	134	6.7%	6.7%	1.00
Sales and Sales Related	187	9.3%	8.4%	1.11
Office/Administrative Support	214	10.6%	10.1%	1.06
Blue Collar	664	33.0%	21.0%	1.57
Farming/Fishing/Forestry	55	2.7%	0.5%	5.67
Construction/Extraction	152	7.5%	4.9%	1.54
Installation/Maintenance/Repair	120	6.0%	2.9%	2.04
Production	141	7.0%	5.0%	1.40
Transportation/Material Moving	196	9.7%	7.7%	1.27
Services	433	21.5%	16.5%	1.30
Healthcare Support	99	4.9%	3.5%	1.39
Protective Service	46	2.3%	2.1%	1.10
Food Preparation/Serving	117	5.8%	5.1%	1.14
Building Maintenance	65	3.2%	3.4%	0.96
Personal Care/Service	106	5.3%	2.4%	2.17

Data Note: Location Quotients compare the industry/occupation share of a local area's employment relative to that same share nationally. A value lower/greater than 1 indicates that the local area is less/more specialized in that industry or occupation category than the US as a whole.

Source: Esri forecasts for 2025 and 2030.

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Appendix F: CRA Vacant Parcel Listing

PARCELID	NAME	MAILTO	ADDR_1	ADDR_3	CITY	STATE	ZIP	DORDESC
252931000000011020	J K STUART PROPERTIES LLC		PO BOX 870	BARTOW FL 33831-0870	BARTOW	FL	33831-0870	COM
253006386000002010	BARTOW CITY OF	ATTN:CITY AUDITOR/CLERK	PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
253006393000000250	POLK COUNTY		PO BOX 988	BARTOW FL 33831-0988	BARTOW	FL	33831-0988	GOV/EX
253009000000033440	BROWN OTTO ET AL		1315 E BAY ST	BARTOW FL 33830-5826	BARTOW	FL	33830-5826	RES
253008409000004051	SOUTHEAST CHRISTIAN ASSEMBLIES OF GOD		1400 E GEORGIA ST	BARTOW FL 33830-6540	BARTOW	FL	33830-6540	INST/EX
253008409000004021	SOUTHEAST CHRISTIAN ASSEMBLIES OF GOD		1400 E GEORGIA ST	BARTOW FL 33830-6540	BARTOW	FL	33830-6540	INST/EX
253008000000021030	SOUTHEAST CHRISTIAN ASSEMBLIES OF GOD		1400 E GEORGIA ST	BARTOW FL 33830-6540	BARTOW	FL	33830-6540	INST/EX
253009424500002160	MURILLO MANUEL JR		4541 ASHFORD DR	WINTER HAVEN FL 33880-1148	WINTER HAVEN	FL	33880-1148	RES
253008409000004010	SOUTHEAST CHRISTIAN ASSEMBLIES OF GOD		1400 E GEORGIA ST	BARTOW FL 33830-6540	BARTOW	FL	33830-6540	INST/EX
253008000000021050	SOUTHEAST CHRISTIAN ASSEMBLIES OF GOD INC		1400 E GEORGIA ST	BARTOW FL 33830-6540	BARTOW	FL	33830-6540	INST/EX
253009424500002170	RILEY PATRICK A		810 STRINGTOWN RD	MEDINA TX 78055-3750	MEDINA	TX	78055-3750	RES
253009424500001250	LOPEZ FERNANDO		1195 S VIRGINIA AVE	BARTOW FL 33830-6613	BARTOW	FL	33830-6613	RES
253009424500002220	THOMAS ALMA J		626 SPRUCE ST	PLANT CITY FL 33563-6146	PLANT CITY	FL	33563-6146	RES
253009426810000040	BROOME MAXIE JR		1495 MAGNOLIA ST	BARTOW FL 33830-5840	BARTOW	FL	33830-5840	RES
253008406500018190	CHINAULT GREGORY L		1670 TAYLOR RD	BARTOW FL 33830-9699	BARTOW	FL	33830-9699	COM
253009426810000030	BROOME MAXIE JR		1495 MAGNOLIA ST	BARTOW FL 33830-5840	BARTOW	FL	33830-5840	RES
253009426810000021	BROOME MAXIE JR		1495 MAGNOLIA ST	BARTOW FL 33830-5840	BARTOW	FL	33830-5840	RES
253009425100001120	BONNEY WILLIAM JR		PO BOX 2122	BARTOW FL 33831-2122	BARTOW	FL	33831-2122	RES

253009425200001010	MRC SOLUTIONS ONLINE INC		403 THICKET CREST RD	SEFFNER FL 33584-3746	SEFFNER	FL	33584-3746	COM
253009425200001020	LEE PA JULIE I	C/O CUPID J RADFORD III	3100 W RLLNG HL CIR APT 704	DAVIE FL 33328-1929	DAVIE	FL	33328-1929	COM
253008406500002210	WILLIAMS GERALDINE		360 E VINE ST	BARTOW FL 33830-5639	BARTOW	FL	33830-5639	IND
253008407000005090	LOLLAR BROTHER PROPERTIES LLC		690 MANOR DR	BARTOW FL 33830-3239	BARTOW	FL	33830-3239	COM
253008407000005062	LOLLAR BROTHER PROPERTIES LLC		690 MANOR DR	BARTOW FL 33830-3239	BARTOW	FL	33830-3239	COM
253008407000005082	LOLLAR BROTHER PROPERTIES LLC		690 MANOR DR	BARTOW FL 33830-3239	BARTOW	FL	33830-3239	COM
253009000000034140	GRACE REGINA M		11250 BOOKER T WASHINGTON BLVD	MIAMI FL 33176-7422	MIAMI	FL	33176-7422	RES
253008407000005050	LOLLAR BROTHERS PROPERTIES LLC		690 MANOR DR	BARTOW FL 33830-3239	BARTOW	FL	33830-3239	RES
253009000000034190	CLARK STEPHANIE S		1750 KEN RILEY WAY	BARTOW FL 33830-6617	BARTOW	FL	33830-6617	RES
253009000000034030	BARTOW CITY OF	ATTN:CITY AUDITOR/CLERK	PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
253009000000034150	CLARK STEPHANIE S		1750 KEN RILEY WAY	BARTOW FL 33830-6617	BARTOW	FL	33830-6617	RES
253008407000004040	CHURCH OF GOD AT BARTOW		1460 E STUART ST	BARTOW FL 33830-5949	BARTOW	FL	33830-5949	INST/EX
253009000000034170	BOJALAD JOHN		1780 E GIBBONS ST	BARTOW FL 33830-6617	BARTOW	FL	33830-6617	MISC
253009000000034040	WARNER JUANITA O		PO BOX 1614	BARTOW FL 33831-1614	BARTOW	FL	33831-1614	RES
253009424000006010	BENTLEY JOYCE E		PO BOX 923	BARTOW FL 33831-0923	BARTOW	FL	33831-0923	RES
253009424000007072	VICKERS CARRIE L JONES		2816 NW 54TH AVE	GAINESVILLE FL 32653-1878	GAINESVILLE	FL	32653-1878	RES
253009424000007071	QUALITY MANAGEMENT CORPORATION OF FLORIDA		6729 HATCHER RD	LAKELAND FL 33811-2273	LAKELAND	FL	33811-2273	RES
253008407000008012	GLOBAL SIGNAL ACQUISITIONS IV LLC		4017 WASHINGTON RD	MCMURRAY PA 15317-2510	MCMURRAY	PA	15317-2510	COM
253009424000003110	YOUNG MAJORIE HARRIS		2806 SPAIN DR	ATLANTA GA 30344-3946	ATLANTA	GA	30344-3946	RES
253009424000003130	VASQUEZ LEONARDO		2911 SYCAMORE CT APT 201	TAMPA FL 33613-5908	TAMPA	FL	33613-5908	RES
253009424000003140	CARROLL LOTTIE	C/O WILLIAM T BONNEY	1125 GOLFVIEW AVE	BARTOW FL 33830-6726	BARTOW	FL	33830-6726	RES

253009424000003150	BARNES EDDIE MAE		344 CENTRAL PARK AVE APT B7	SCARSDALE NY 10583-1339	SCARSDALE	NY	10583-1339	RES
253009424000004110	KHARRAN DEONARINE		635 CHICAGO WAY	DUNDEE FL 33838-4603	DUNDEE	FL	33838-4603	RES
253009424000004120	WILBORN DOROTHY JEAN		1750 KINGSMILL DR	BARTOW FL 33830-6560	BARTOW	FL	33830-6560	RES
253009000000034010	WILLIAMS HARRY R		PO BOX 1092	BARTOW FL 33831-1092	BARTOW	FL	33831-1092	RES
253009424100002031	POLK COUNTY		PO BOX 988	BARTOW FL 33831-0988	BARTOW	FL	33831-0988	GOV/EX
253009424000003030	QUALITY MANAGEMENT CORPORATION OF FLORIDA		6729 HATCHER RD	LAKELAND FL 33811-2273	LAKELAND	FL	33811-2273	RES
253009424000003090	ARMSTRONG GRAHAM JR		1850 MARSHALL ST	BARTOW FL 33830-6048	BARTOW	FL	33830-6048	RES
253009424000003100	WEARING HATTIE	C/O CAROLYN MCLIN	1350 MARTIN LUTHER KING JR BLVD	BARTOW FL 33830-5849	BARTOW	FL	33830-5849	RES
253009424100002060	HILL JAMES THOMAS		905 OAKLAWN DR	BARTOW FL 33830-6105	BARTOW	FL	33830-6105	RES
253008410500004090	AGRAWAL USHMA		1467 SILVER LEAF DR	LAKELAND FL 33813-2969	LAKELAND	FL	33813-2969	COM
253008410500004080	AGRAWAL USHMA		1467 SILVER LEAF DR	LAKELAND FL 33813-2969	LAKELAND	FL	33813-2969	COM
253008410500004060	CARROLL ADDIE	C/O WILLIAM BONNY	PO BOX 2122	BARTOW FL 33831-2122	BARTOW	FL	33831-2122	RES
253008410500004050	BLACKSHIRE HOLDINGS GROUP LLC		PO BOX 1552	BARTOW FL 33831-1552	BARTOW	FL	33831-1552	RES
253008410500004030	SANDERS TIMOTHY O		1890 HAMILTON ST	BARTOW FL 33830	BARTOW	FL	33830	RES
253008410500001090	AGRAWAL USHMA		1467 SILVER LEAF DR	LAKELAND FL 33813-2969	LAKELAND	FL	33813-2969	COM
253008410500001080	AGRAWAL USHMA		1467 SILVER LEAF DR	LAKELAND FL 33813-2969	LAKELAND	FL	33813-2969	COM
253008410500001060	BONNEY ANNIE M	C/O WILLIAM BONNEY	PO BOX 2122	BARTOW FL 33831-2122	BARTOW	FL	33831-2122	RES
253008410500001050	WILLIAMS ROJAZA LEANDRE		1545 E BAY ST	BARTOW FL 33830-6061	BARTOW	FL	33830-6061	RES
253008410500001010	WOODRUFF LULA MAE ESTATE OF		1590 MAGNOLIA ST	BARTOW FL 33830-6034	BARTOW	FL	33830-6034	RES
253009424000001041	CARTER WILLIAM T		1008 SE 2ND ST	MULBERRY FL 33860-3151	MULBERRY	FL	33860-3151	RES
253009424000002040	BLACKSHIRE HOLDINGS GROUP LLC		PO BOX 1552	BARTOW FL 33831-1552	BARTOW	FL	33831-1552	RES

253009000000032040	BARTOW CITY OF PARK/HAMILTON & OAKLAWN	ATTN:CITY AUDITOR/CLERK	PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
253008414500084082	ALMAR PROPERTIES LLC		5401 S KIRKMAN RD STE 135	ORLANDO FL 32819-7947	ORLANDO	FL	32819-7947	RES
253008414500064071	ST JAMES AME CHURCH OF BARTOW INC		795 N 4TH AVE	BARTOW FL 33830	BARTOW	FL	33830	RES
253008414500054071	MACON ARTHUR W SR EST	C/O WANDA F MACON	830 N LINCOLN AVE	LAKELAND FL 33815-1321	LAKELAND	FL	33815-1321	RES
253008414500044080	RKS PROPERTIES LLC		381 SARGO RD	ATLANTIC BEACH FL 32233-3813	ATLANTIC BEACH	FL	32233-3813	RES
253009426500004020	GREEN BERNICE J		855 GOLFVIEW AVE	BARTOW FL 33830-6149	BARTOW	FL	33830-6149	RES
253009426500004030	GREEN ERNEST III	C/O VIVIAN GREEN	242 ECHO CIR	FORT WALTON BEACH FL 32548-6315	FORT WALTON BEACH	FL	32548-6315	RES
253009426500004040	SWEET ANDRE		6035 SUNSET VISTA DR	LAKELAND FL 33812-4441	LAKELAND	FL	33812-4441	RES
253009426500004110	YOUNG CARVER R		1050 E TEE CIR	BARTOW FL 33830-6133	BARTOW	FL	33830-6133	RES
253009426500003040	SANDERS HENRY L		6310 NW 89TH AVE	TAMARAC FL 33321-3610	TAMARAC	FL	33321-3610	RES
253009426500003060	ALI KHARI AHKIYAH TRUST		925 TANGELO CIR	BARTOW FL 33830-3552	BARTOW	FL	33830-3552	RES
253009426500003080	TRINIDAD ORLANDO		1124 IRANISTAN AVE	BRIDGEPORT CT 06605-1121	BRIDGEPORT	CT	06605-1121	RES
253009426500003090	MANNING NAKISHIA		213 TERRANOVA BLVD	WINTER HAVEN FL 33884-3423	WINTER HAVEN	FL	33884-3423	RES
253009426500003120	REESE BETTIE		2270 E GIBBONS ST	BARTOW FL 33830-6719	BARTOW	FL	33830-6719	RES
253008414500034060	SWEET DWAINE		1915 RIBAULT SCENIC DR	JACKSONVILLE FL 32208-5907	JACKSONVILLE	FL	32208-5907	RES
253008414500024060	A&A HOMEVESTORS LLC		2317 EF GRIFFIN RD	BARTOW FL 33830-8402	BARTOW	FL	33830-8402	RES
253008414500014030	HAMILTON JOHN MARSHALL		11820 HOMEWOOD RD	ELLICOTT CITY MD 21042-1512	ELLICOTT CITY	MD	21042-1512	RES
253008414500084050	BROWN KRISTIN R		880 S LB BROWN AVE	BARTOW FL 33830-5706	BARTOW	FL	33830-5706	RES
253008414500074051	AKBAR MUNAWAR		13139 GREENPOINTE DR	ORLANDO FL 32824-6284	ORLANDO	FL	32824-6284	RES
253008414500044050	KING CHARLES E JR		1227 N PEACHTREE PKWY PMB 128	PEACHTREE CITY GA 30269-1743	PEACHTREE CITY	GA	30269-1743	RES
253009426800002110	CROSBY GARRY G		2175 MAGNOLIA ST	BARTOW FL 33830-6128	BARTOW	FL	33830-6128	RES

253009426800002130	CROSBY GARRY G		2175 MAGNOLIA ST	BARTOW FL 33830-6128	BARTOW	FL	33830-6128	RES
253009426800002140	WILLIAMS HARRY R		PO BOX 1092	BARTOW FL 33831-1092	BARTOW	FL	33831-1092	RES
253009426800002160	WILLIAMS HARRY R		PO BOX 1092	BARTOW FL 33831-1092	BARTOW	FL	33831-1092	RES
253008414500044060	LONGWORTH LEO E		1395 MAGNOLIA ST	BARTOW FL 33830-5838	BARTOW	FL	33830-5838	RES
253008415000007012	RICHARDSON CHARLES T		2308 PALMA SOLA BLVD	BRADENTON FL 34209-5223	BRADENTON	FL	34209-5223	IND
253008414500034021	VAZQUEZ RAMON		2400 TIMOTHY LN	KISSIMMEE FL 34743-3660	KISSIMMEE	FL	34743-3660	RES
253008414500064012	BEARRENTINE JANET ESTATE OF		1329 MOUNT PISGAH RD	FORT MEADE FL 33841-9772	FORT MEADE	FL	33841-9772	RES
253009426500002100	GAYLE RENFORD		845 POLK ST	BARTOW FL 33830-3603	BARTOW	FL	33830-3603	RES
253009426500002050	NOBA VENTURES OF FLORIDA LLC		2812 LA CIMA RD	CORONA CA 92879-5864	CORONA	CA	92879-5864	RES
253009426800002030	WILLIAMS HARRY R		PO BOX 1092	BARTOW FL 33831-1092	BARTOW	FL	33831-1092	RES
253009426800002020	DANIELS GENETTE BELL ESTATE OF		2145 MARTIN LUTHER KING JR BLVD	BARTOW FL 33830-5345	BARTOW	FL	33830-5345	RES
253009426800002010	JONES SHEILA DANIELS		2145 MARTIN LUTHER KING JR BLVD	BARTOW FL 33830-5345	BARTOW	FL	33830-5345	RES
253009426500001061	WILLIAMS LEOLA ESTATE OF		2320 AVENUE C SW	WINTER HAVEN FL 33880-2535	WINTER HAVEN	FL	33880-2535	RES
253009426500001050	REESE JEROME KENT JR		1410 MAGNOLIA ST	BARTOW FL 33830-5839	BARTOW	FL	33830-5839	RES
253009426500001020	ELLIOT CLAIRE		12520 COUNTRYSIDE TER	COOPER CITY FL 33330-2729	COOPER CITY	FL	33330-2729	RES
253009426500001010	ELLIOTT CLAIRE D REVOCABLE TRUST		12520 COUNTRYSIDE TER	COOPER CITY FL 33330-2729	COOPER CITY	FL	33330-2729	RES
253009424200002180	LOWERY MELANIE M		2211 VELVET WAY	LAKELAND FL 33811-4007	LAKELAND	FL	33811-4007	RES
253009424200002120	AUSTIN JAMES P		1050 W TEE CIR	BARTOW FL 33830-6139	BARTOW	FL	33830-6139	RES
253008417500000020	BARTOW CITY OF	ATTN:CITY AUDITOR/CLERK	PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
253008417500000010	BARTOW CITY OF	ATTN:CITY AUDITOR/CLERK	PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
253008414500083072	COLLINS GLENETHEL F		1025 E TEE CIR	BARTOW FL 33830-6134	BARTOW	FL	33830-6134	RES

253008414500063072	AFRICAN METHODIST EPISCH OF THE U S	TRUSTEES	PO BOX 572	BARTOW FL 33831-0572	BARTOW	FL	33831-0572	INST/EX
253008414500063071	RICH JORDAN RAY		15898 HWY 27 LOT 114	LAKE WALES FL 33859-2567	LAKE WALES	FL	33859-2567	RES
253008414500053070	POWELL FRANK C ESTATE OF		6267 ASHLEY DR	LAKELAND FL 33813-4467	LAKELAND	FL	33813-4467	RES
253008414500053080	WILSON LOUISE ESTATE OF	C/O MS DALE NAIRN	100 ERSKINE PL APT 19F	BRONX NY 10475-5738	BRONX	NY	10475-5738	RES
253008414500043070	JOHNSON BENJAMIN		6640 LEMON TREE DR	LAKELAND FL 33813-4410	LAKELAND	FL	33813-4410	RES
253009000000033480	LAND OF LAND INC		PO BOX 66	SWEDESBORO NJ 08085-0066	SWEDESBORO	NJ	08085-0066	RES
253009000000033490	CSX TRANSPORTATION INC		500 WATER ST	JACKSONVILLE FL 32202-4445	JACKSONVILLE	FL	32202-4445	IND
253009000000033470	BIGGS BRADFORD RUSSELL		1095 KING ST	BARTOW FL 33830-3539	BARTOW	FL	33830-3539	RES
253009424200002070	BIGGS BRADFORD RUSSELL SR		1095 KING ST	BARTOW FL 33830-3539	BARTOW	FL	33830-3539	RES
253009424200002110	STEPHENS ASTRA		5538 TERRACE CT APT 4	TEMPLE TERRACE FL 33617-5438	TEMPLE TERRACE	FL	33617-5438	RES
253008414500023060	WOODRUFF LULA MAE ESTATE OF		1590 MAGNOLIA ST	BARTOW FL 33830-6034	BARTOW	FL	33830-6034	RES
253008414500073050	ST JAMES A M E CHURCH		PO BOX 572	BARTOW FL 33831-0572	BARTOW	FL	33831-0572	INST/EX
253008414500073060	BARNES EDDIE MAE		344 CENTRAL PARK AVE APT B7	SCARSDALE NY 10583-1339	SCARSDALE	NY	10583-1339	RES
253008414500063050	ST JAMES A M E CHURCH OF BARTOW INC		PO BOX 572	BARTOW FL 33831-0572	BARTOW	FL	33831-0572	INST/EX
253009426000004031	AMOS HAZEL B		535 BOHANNON BLVD	ORLANDO FL 32824-5904	ORLANDO	FL	32824-5904	RES
253009426000005040	GROW PROPERTIES REAL ESTATE GROUP CORP		100 KINGS POINT DR APT 418	NORTH MIAMI BEACH FL 33160-4782	NORTH MIAMI BEACH	FL	33160-4782	RES
253009426000005030	MCGHEE JOE L		2085 MACON ST	BARTOW FL 33830-5331	BARTOW	FL	33830-5331	RES
253009426800001120	BROWN EDDIE LEE SR		880 TEE AVE	BARTOW FL 33830-5352	BARTOW	FL	33830-5352	RES
253009000000033720	CRUMP JEREME		13629 HIDDEN FOREST CIR	ORLANDO FL 32828-6814	ORLANDO	FL	32828-6814	RES
253008414500073041	BARNES EDDIE MAE		344 CENTRAL PARK AVE APT B7	SCARSDALE NY 10583-1339	SCARSDALE	NY	10583-1339	COM
253008414500043041	HULBERT HOMES INC		PO BOX 6254	LAKELAND FL 33807-6254	LAKELAND	FL	33807-6254	RES

253008414500023020	BARTOW CITY OF		PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
253008414500023012	BARTOW CITY OF		PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
253008414500023013	J & S PROPERTY RESOLUTION SPECIALIST LLC		350 ECHO PINES WAY	LAKELAND FL 33813-4509	LAKELAND	FL	33813-4509	RES
253008414500013012	JACKSON HARVEY JR ESTATE OF	C/O EDITH J NELSON	975 W TEE CIR	BARTOW FL 33830-6138	BARTOW	FL	33830-6138	RES
253008414500013021	JACKSON HARVEY JR	C/O EDITH J NELSON	975 W TEE CIR	BARTOW FL 33830-6138	BARTOW	FL	33830-6138	RES
253008414500083010	POWELL FRANK C ESTATE OF		6267 ASHLEY DR	LAKELAND FL 33813-4467	LAKELAND	FL	33813-4467	COM
253008414500073012	QUALITY MANAGEMENT CORPORATION OF FLORIDA		6729 HATCHER RD	LAKELAND FL 33811-2273	LAKELAND	FL	33811-2273	COM
253008414500063010	POWELL FRANK C		6267 ASHLEY DR	LAKELAND FL 33813-4467	LAKELAND	FL	33813-4467	COM
253008414500043011	ROBYN YANT LLC		1044 SEMINOLE DR	TALLAHASSEE FL 32301-5700	TALLAHASSEE	FL	32301-5700	COM
253009000000033430	LOPEZ SANTIAGO MARTINEZ		CALLE 51	COLUMBIA				RES
253009000000033410	MILLER DAVID A		1114 WALNUT ST	HAMILTON OH 45011-3745	HAMILTON	OH	45011-3745	RES
253009426000003012	YOUNG MARJORIE H		2806 SPAIN DR	ATLANTA GA 30344-3946	ATLANTA	GA	30344-3946	RES
253009426000002010	BARTOW CITY OF		450 N WILSON AVE	BARTOW FL 33830-3954	BARTOW	FL	33830-3954	GOV/EX
253009426000001040	JONES MONIQUE J		2145 MARTIN LUTHER KING JR BLVD	BARTOW FL 33830-5345	BARTOW	FL	33830-5345	RES
253009426000001030	DANIELS GENETTE ESTATE OF		2145 MARTIN LUTHER KING JR BLVD	BARTOW FL 33830-5345	BARTOW	FL	33830-5345	RES
253009000000033200	MOBLEY ORPHA SELENA		804 EDWARDS DR	FRANKLIN TN 37064-2011	FRANKLIN	TN	37064-2011	RES
253008414500062072	BRIGHTEST MINDS ACADEMY LLC	C/O GERALDINE WILLIAMS	360 E VINE ST	BARTOW FL 33830-5639	BARTOW	FL	33830-5639	COM
253009000000031150	MCCARTER TONJA DENEEN		3821 E RIVERHILLS DR APT A	TAMPA FL 33604	TAMPA	FL	33604	RES
253008414500022080	BARTOW COMMUNITY REDEVELOPMENT AGENCY		PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
253008414500052082	VRP PROPERTY GROUP CORP		1317 EDGEWATER DR	ORLANDO FL 32804-6350	ORLANDO	FL	32804-6350	COM
253009000000033102	BENNETT GREGORY W		65 MAGNOLIA ST	ROCHESTER NY 14608-2932	ROCHESTER	NY	14608-2932	RES

25300841450002 2052	DIXON ELMER ESTATE OF		2907 N 91 MINE RD	BARTOW FL 33830-8992	BARTOW	FL	33830-8992	COM
25300841450002 2060	BARTOW COMMUNITY REDEVELOPMENT AGENCY		PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
25300841450005 2060	RAMOS CARLA MIGUELINA CASTRO		7139 OAKLAND ST	PHILADELPHIA PA 19149-1212	PHILADELPHIA	PA	19149-1212	RES
25300841450004 2061	SILAS IRMA R ET AL		2821 SHAMROCK S	TALLAHASSEE FL 32309-3207	TALLAHASSEE	FL	32309-3207	COM
25300900000003 3760	WHITE JEFFREY		1810 E GEORGIA ST	BARTOW FL 33830-6705	BARTOW	FL	33830-6705	RES
25300841500000 6022	EVOLVE PROFESSIONAL HOLDINGS LLC		PO BOX 2362	BARTOW FL 33831-2362	BARTOW	FL	33831-2362	COM
25300900000003 1070	BARTOW CITY OF		450 N WILSON AVE	BARTOW FL 33830-3954	BARTOW	FL	33830-3954	GOV/EX
25300900000003 3730	PARKER MARSHALL		6157 CALENDAR CT E	LAKELAND FL 33812-4362	LAKELAND	FL	33812-4362	RES
25300841450002 2041	BARTOW COMMUNITY REDEVELOPMENT AGENCY		450 N WILSON AVE	BARTOW FL 33830-3954	BARTOW	FL	33830-3954	GOV/EX
25300841450007 2040	NORTH LEE		603 N 3RD ST	HAINES CITY FL 33844-3503	HAINES CITY	FL	33844-3503	RES
25300841450008 3091	PYRAMID FASTENERS INC		620 S 1ST AVE	BARTOW FL 33830-4909	BARTOW	FL	33830-4909	IND
25300841450005 2030	MT GILBOA MISSIONARY BAPTIST CHURCH OF	BARTOW FLA INC	PO BOX 1533	BARTOW FL 33831-1533	BARTOW	FL	33831-1533	INST/EX
25300841450004 2030	BURKETT THOMAS J	ARLINGTON BAY	9271 EDENSHIRE CIR	ORLANDO FL 32836-6597	ORLANDO	FL	32836-6597	RES
25300841450004 2041	JAMES TIFFANY		1130 FAIRVIEW AVE	BARTOW FL 33830-6603	BARTOW	FL	33830-6603	RES
25300900000003 3840	LOWE FAMILY TRUST		2330 NW 11TH ST	FORT LAUDERDALE FL 33311-5747	FORT LAUDERDALE	FL	33311-5747	RES
25300841450002 2013	BARTOW COMMUNITY REDEVELOPMENT AGENCY		PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
25300841450002 2012	BARTOW COMMUNITY REDEVELOPMENT AGENCY		PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
25300841450002 2022	BARTOW COMMUNITY REDEVELOPMENT AGENCY		PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
25300841450002 2021	BARTOW COMMUNITY REDEVELOPMENT AGENCY		PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX

25300841450008 2014	WILLIAMS LEOLA ESTATE OF		2320 AVENUE C SW	WINTER HAVEN FL 33880-2535	WINTER HAVEN	FL	3388 0-2535	RES
25300841450008 2011	WILLIAMS LEOLA ESTATE OF		2320 AVENUE C SW	WINTER HAVEN FL 33880-2535	WINTER HAVEN	FL	3388 0-2535	RES
25300841450007 2020	OVERSTREET DAPHNE C		995 LAUREL ST	BARTOW FL 33830-5119	BARTOW	FL	3383 0-5119	RES
25300841450006 2020	WILLIAMS GERALDINE		360 E VINE ST	BARTOW FL 33830-5639	BARTOW	FL	3383 0-5639	RES
25300841450004 2011	ROSS LEWIS		3638 GREENBRIAR DR NW	HUNTSVILLE AL 35810-2572	HUNTSVILLE	AL	3581 0-2572	RES
25300841450004 2012	ROBERTSON ERMA RUTH		10325 CLOVER PINE DR	TAMPA FL 33647-3753	TAMPA	FL	3364 7-3753	RES
25300900000003 3790	JONES ALLIE VAN		880 CHILDS AVE	BARTOW FL 33830-3205	BARTOW	FL	3383 0-3205	RES
25300841450001 2011	FIFTH AVENUE CHURCH OF CHRIST		PO BOX 2184	BARTOW FL 33831-2184	BARTOW	FL	3383 1-2184	RES
25300900000003 3080	BARTOW CITY OF	ATTN:CITY AUDITOR/CLERK	PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	3383 1-1069	GOV/EX
25300841450003 1070	LEVERETT YULONDA DETRESE		1724 HAGGERTY RD	PLANT CITY FL 33565-6006	PLANT CITY	FL	3356 5-6006	RES
25300841450006 1080	MT GILBOA MISSIONARY BAPTIST	CHURCH-BARTOW	PO BOX 1533	BARTOW FL 33831-1533	BARTOW	FL	3383 1-1533	RES
25300841450005 1080	WEARING TRENIA L		74 VIA BELLAGIO	AMERICAN CANYON CA 94503-1423	AMERICAN CANYON	CA	9450 3-1423	RES
25300841450004 1070	BESTER JAMES		2873 BARTON PL	BARTOW FL 33830-9590	BARTOW	FL	3383 0-9590	RES
25300841550000 0141	BARTOW CITY OF	ATTN:CITY AUDITOR/CLERK	PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	3383 1-1069	GOV/EX
25300841450004 1080	ROBERTSON ERMA R		10325 CLOVER PINE DR	TAMPA FL 33647-3753	TAMPA	FL	3364 7-3753	RES
25300841450003 1050	REFUGE CHURCH OF OUR LORD JESUS CHRIST	TRS	615 S HOLLAND PKWY	BARTOW FL 33830-5313	BARTOW	FL	3383 0-5313	RES
25300841450003 1060	MALDONADO JONATHAN I		385 MAIN ST	HOLYOKE MA 01040-5607	HOLYOKE	MA	0104 0-5607	COM
25300841450002 1050	REFUGE CHURCH OF OUR LORD JESUS CHRIST	TRS	615 S HOLLAND PKWY	BARTOW FL 33830-5313	BARTOW	FL	3383 0-5313	INST/EX
25300841450005 1060	YANT ROBYN P		PO BOX 464	TALLAHASSEE FL 32302-0464	TALLAHASSEE	FL	3230 2-0464	RES
25300900000003 3530	JOHNSON MICHAEL	C/O JIMMIE JEAN JOHNSON	925 FORREST DR	BARTOW FL 33830-3274	BARTOW	FL	3383 0-3274	RES
25300841450005 1041	YANT ROBYN P		PO BOX 464	TALLAHASSEE FL 32302-0464	TALLAHASSEE	FL	3230 2-0464	RES
25300841450002 1031	REFUGE CHURCH OUR LORD JESUS CHRIST OF	APOSTOLIC FAITH INC	615 S HOLLAND PKWY	BARTOW FL 33830-5313	BARTOW	FL	3383 0-5313	COM

253008414500021032	POLITE ALTAMAE		395 S 10TH AVE	BARTOW FL 33830-5228	BARTOW	FL	33830-5228	COM
253008414500061040	HOWARD STEVEN D		520 S FRENCH AVE	FORT MEADE FL 33841-3432	FORT MEADE	FL	33841-3432	RES
253008414500031010	CHURCH OF GOD THE BIBLEWAY		3707 AVENUE M NW	WINTER HAVEN FL 33881-1975	WINTER HAVEN	FL	33881-1975	COM
253008414500021020	POLITE REGINALD T		395 S 10TH AVE	BARTOW FL 33830-5228	BARTOW	FL	33830-5228	COM
253008414500011010	FIFTH AVENUE CHURCH OF CHRIST INC		PO BOX 2184	BARTOW FL 33831-2184	BARTOW	FL	33831-2184	RES
253008414500081100	BMO INC		840 E LEMON ST	BARTOW FL 33830-4925	BARTOW	FL	33830-4925	COM
253009000000033050	ROSE ROBERT N SR		3451 NW 7TH ST	LAUDERHILL FL 33311-6504	LAUDERHILL	FL	33311-6504	RES
253009000000033040	BELL GABRIELLE REECE		101 W MAIN ST PMB 249	BARTOW FL 33830-4530	BARTOW	FL	33830-4530	RES
253009000000033580	BROWNING JOHN A III		2110 GENEVA DR	LAKELAND FL 33805-9552	LAKELAND	FL	33805-9552	RES
253005382500000014	BYRD RUFUS	C/O LEROY GREEN	2058 N MARKET ST	JACKSONVILLE FL 32206-3779	JACKSONVILLE	FL	32206-3779	RES
253005382500000015	NEIGHBORHOOD IMPROVEMENT CORPORATION OF BARTOW		470 S LB BROWN AVE	BARTOW FL 33830-4917	BARTOW	FL	33830-4917	INST/EX
253005382000000011	BARTOW CITY OF OLD LIFT STATION	ATTN:CITY AUDITOR/CLERK	PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
253005382000000012	EVANS JESSIE BURNETT ESTATE OF		15106 DERBYSHIRE WAY	ACCOKEEK MD 20607-2827	ACCOKEEK	MD	20607-2827	RES
253005382000000221	BARTOW CITY OF		PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
253005382000000222	BARTOW CITY OF		PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
253005382500000013	NICHOLAS LAWRENCE		410 S 5TH AVE	BARTOW FL 33830-5025	BARTOW	FL	33830-5025	RES
253005382500000011	NEIGHBORHOOD IMPROVEMENT CORPORATION OF BARTOW		470 S LB BROWN AVE	BARTOW FL 33830-4917	BARTOW	FL	33830-4917	INST/EX
253005367000002240	DEAN BROOME CYNTHIA		112 S FERN RD	LAKELAND FL 33801-2334	LAKELAND	FL	33801-2334	RES
253005000000022070	CHURCH OF GOD	C/O ART SANDS	490 S 6TH AVE	BARTOW FL 33830-5055	BARTOW	FL	33830-5055	INST/EX
253005382000000020	BRADDY TAMMYE L		3312 DONDIS CREEK DR	TRIANGLE VA 22172-2088	TRIANGLE	VA	22172-2088	RES
253005382000000032	BRADDY TAMMYE		3312 DONDIS CREEK DR	TRIANGLE VA 22172-2088	TRIANGLE	VA	22172-2088	RES

253005384000000040	EVERYDAY PROPERTIES LLC		1939 PRISTINE LOOP	LAKELAND FL 33811-1027	LAKELAND	FL	33811-1027	RES
253005384000000050	MONROY OCTAVIO CESAR RODRIGUEZ		4927 MELISSA LN	LAKELAND FL 33813-2027	LAKELAND	FL	33813-2027	RES
253005384000000070	ROGERS VERNA NELSON		1161 SAND MOUNTAIN RD	FORT MEADE FL 33841-3801	FORT MEADE	FL	33841-3801	RES
253005367000002230	DEAN BROOME CYNTHIA		112 S FERN RD	LAKELAND FL 33801-2334	LAKELAND	FL	33801-2334	RES
253005383000002110	BARTOW CITY OF		PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
253005383000002120	BARTOW CITY OF		PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
253005000000022230	CHURCH OF GOD OF BARTOW	C/O ART SANDS	490 S 6TH AVE	BARTOW FL 33830-5055	BARTOW	FL	33830-5055	RES
253005384000000090	OVERSTREET DAPHNE CATHERINE		2370 3RD ST	MULBERRY FL 33860-9408	MULBERRY	FL	33860-9408	RES
253005384500002220	CARTER SALATHIEL		2971 WARFIELD DR	BARTOW FL 33830-9506	BARTOW	FL	33830-9506	RES
253005384500002100	RENTPOLKCOUNTY.COM LLC		1830 BROKEN ARROW TRL N	LAKELAND FL 33813-4855	LAKELAND	FL	33813-4855	RES
253005367000002030	SMITH ALVIN B JR		1720 LAUREL ST	BARTOW FL 33830-5320	BARTOW	FL	33830-5320	RES
253005384000000100	ALLEN ALICE	C/O DAPHINE OVERSTREET	2890 HOWARD ST	MULBERRY FL 33860-9604	MULBERRY	FL	33860-9604	RES
253005384500002090	LUGO DOLORES		10285 US HIGHWAY 98 N	LAKELAND FL 33809-8004	LAKELAND	FL	33809-8004	RES
253005384500001090	GRACE DENNIS C		4406 PRESERVE DR APT 105	MELBOURNE FL 32934-8736	MELBOURNE	FL	32934-8736	RES
253005000000024020	NEIGHBORHOOD IMPROVEMENT CORPORATION OF BARTOW		470 S LB BROWN AVE	BARTOW FL 33830-4917	BARTOW	FL	33830-4917	INST/EX
253005384000000110	HARDY THEODORE A		1210 E BAY ST	BARTOW FL 33830-5823	BARTOW	FL	33830-5823	RES
253005382000000180	EVANS JESSIE BURNETT ESTATE OF		15106 DERBYSHIRE WAY	ACCOKEEK MD 20607-2827	ACCOKEEK	MD	20607-2827	RES
253005000000022110	REDZOVIC NAFIJE		11432 HAMMOCK OAKS CT	LITHIA FL 33547-1949	LITHIA	FL	33547-1949	RES
253005000000022030	LUSTER VONNEY		308 E CARLISLE RD	LAKELAND FL 33813-1611	LAKELAND	FL	33813-1611	RES
253005384500001200	TLC PROPERTIES INC		3760 NEW TAMPA HWY	LAKELAND FL 33815-3332	LAKELAND	FL	33815-3332	RES
253005384500001080	BARNES EDDIE MAE		344 CENTRAL PARK AVE APT B7	SCARSDALE NY 10583-1339	SCARSDALE	NY	10583-1339	RES

253005367000002040	POLITE REGINALD T	395 S 10TH AVE	BARTOW FL 33830-5228	BARTOW	FL	33830-5228	RES
253005382500000043	HAZELTON ANNA DELOIS	542 SCOTT ST	PETERSBURG VA 23805-9323	PETERSBURG	VA	23805-9323	RES
253005000000022090	REDZOVIC NAFIJE	11432 HAMMOCK OAKS CT	LITHIA FL 33547-1949	LITHIA	FL	33547-1949	RES
253005384500002190	ST JOHNS MISSIONARY BAPTIST CHURCH	PO BOX 2697	BARTOW FL 33831-2697	BARTOW	FL	33831-2697	INST/EX
253005384500001190	TLC PROPERTIES INC	3760 NEW TAMPA HWY	LAKELAND FL 33815-3332	LAKELAND	FL	33815-3332	RES
253005384000000142	MEZA MELQUIADES	1155 E DAVIDSON ST	BARTOW FL 33830-4128	BARTOW	FL	33830-4128	RES
253005384000000141	MCKEIVER BERNARD N	1575 SAILPOINT DR	BARTOW FL 33830-9778	BARTOW	FL	33830-9778	RES
253005384500001180	ROGERS ARCHIE JR	PO BOX 913	BARTOW FL 33831-0913	BARTOW	FL	33831-0913	RES
253005367000002070	SACKETT AND SONS CONSTRUCTION LLC	4683 CLUBHOUSE RD	LAKELAND FL 33812-4247	LAKELAND	FL	33812-4247	RES
253005382000000150	EVANS JESSIE BURNETT ESTATE OF	15106 DERBYSHIRE WAY	ACCOKEEK MD 20607-2827	ACCOKEEK	MD	20607-2827	RES
253005383000001090	SAGAPO REAL ESTATE 3 LLC	8850 FINSEN ST	ORLANDO FL 32827	ORLANDO	FL	32827	RES
253005384000000203	LEWTER JESSIE	420 S 5TH AVE	BARTOW FL 33830-5025	BARTOW	FL	33830-5025	RES
253005384500001170	BARTOW CITY OF	PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
253005383000001120	KELLY HATTIE ESTATE OF	1040 E STANFORD ST	BARTOW FL 33830-5045	BARTOW	FL	33830-5045	RES
253005384500002050	SAGAPRO PROPERTIES LLC	8850 FINSEN ST	ORLANDO FL 32827-7640	ORLANDO	FL	32827-7640	RES
253005384500001050	VILLANVEVE MARIA GRISELDA VALLE	5600 NEW TAMPA HWY LOT 44	LAKELAND FL 33815-0913	LAKELAND	FL	33815-0913	RES
253005000000022160	JONES TYRONE B	4909 CORFU DR	COCOA FL 32926-5027	COCOA	FL	32926-5027	RES
253005384000000181	RUIZ CYNTHIA COLON	334 MEADOWBROOK BLVD	WINTER HAVEN FL 33881-9752	WINTER HAVEN	FL	33881-9752	RES
253005382500000070	MCGHEE JOE LOUIS SR	2085 MACON ST	BARTOW FL 33830-5331	BARTOW	FL	33830-5331	RES
253005384500002040	CARTER WILLETTE ENELL	1225 E GAY ST	BARTOW FL 33830-5034	BARTOW	FL	33830-5034	RES
253005384500001160	BARTOW CITY OF	450 N WILSON AVE	BARTOW FL 33830-3954	BARTOW	FL	33830-3954	GOV/EX
253005384500001040	NORTHERN SHERMAN L	2971 WARFIELD DR	BARTOW FL 33830-9506	BARTOW	FL	33830-9506	RES

253005000000022150	JONES TYRONE B		4909 CORFU DR	COCOA FL 32926-5027	COCOA	FL	32926-5027	RES
253005383000001020	LEES NEST PROPERTY MANAGEMENT LLC		PO BOX 7896	MARIETTA GA 30065	MARIETTA	GA	30065	RES
253005382000000120	BURKETT CHAPEL PRIMITIVE BAPTIST CHURCH INC		415 S 3RD AVE	BARTOW FL 33830-5024	BARTOW	FL	33830-5024	INST/EX
253005383000001010	MONROY OCTAVIO CESAR RODRIGUEZ		4927 MELISSA LN	LAKELAND FL 33813-2027	LAKELAND	FL	33813-2027	RES
253005384500002150	ST JOHNS MISSIONARY BAPTIST CHURCH		PO BOX 2697	BARTOW FL 33831-2697	BARTOW	FL	33831-2697	RES
253005000000022120	CARTER WILLETTE EUNELL		1225 E GAY ST	BARTOW FL 33830-5034	BARTOW	FL	33830-5034	RES
253005384500002140	ST JOHNS MISSIONARY BAPTIST CHURCH		PO BOX 2697	BARTOW FL 33831-2697	BARTOW	FL	33831-2697	RES
253005367000002140	BLACKSHIRE HOLDINGS GROUP LLC		PO BOX 1552	BARTOW FL 33831-1552	BARTOW	FL	33831-1552	RES
253005384500001010	LEWIS JERRY KONARD		2308 AVENUE D SW	WINTER HAVEN FL 33880-2549	WINTER HAVEN	FL	33880-2549	RES
253005367000002120	BESTER JAMES		2873 BARTON PL	BARTOW FL 33830-9590	BARTOW	FL	33830-9590	RES
253005381500001130	BURKETT CHAPEL PRIMITIVE BAPTIST CHURCH INC		415 S 3RD AVE	BARTOW FL 33830-5024	BARTOW	FL	33830-5024	INST/EX
253007400000010045	BARTOW CITY OF		450 N WILSON AVE	BARTOW FL 33830-3954	BARTOW	FL	33830-3954	GOV/EX
253007400000010042	SKS INVESTMENTS LLC		325 W MAIN ST	BARTOW FL 33830-4534	BARTOW	FL	33830-4534	RES
253007400000010043	DOUGLAS RHONDA EST		405 CITRUS HIGHLANDS DR W	BARTOW FL 33830-8852	BARTOW	FL	33830-8852	RES
253007400000010046	DOUGLAS RHONDA D EST		405 CITRUS HIGHLANDS DR W	BARTOW FL 33830-8852	BARTOW	FL	33830-8852	RES
253005383500000403	ROBINSON EDDIE		630 S 9TH AVE	BARTOW FL 33830-5204	BARTOW	FL	33830-5204	RES
253005383500000402	MCCLOUD LORENZO SR ESTATE OF		2095 ML KING JR BLVD	BARTOW FL 33830-5343	BARTOW	FL	33830-5343	RES
253005378000002390	B&G INVESTMENTS AND HOLDINGS LLC		1009 NW 53RD ST	DEERFIELD BEACH FL 33064-8604	DEERFIELD BEACH	FL	33064-8604	RES
253005383500000360	MCKAY JOAN ET AL	C/O ERNEST R JOE	1232 N VIRGINIA AVE	LAKELAND FL 33805-4853	LAKELAND	FL	33805-4853	RES
253005383500000371	RICHARDSON ZAID ABU		5630 PGA BLVD APT 1128	ORLANDO FL 32839-3504	ORLANDO	FL	32839-3504	RES
253005383500000372	LINK MARIUS JOHN		6523 EAGLE RIDGE WAY	LAKELAND FL 33813-5684	LAKELAND	FL	33813-5684	RES
253005383500000380	RICHARDSON ZAID ABU		5630 PGA BLVD APT 1128	ORLANDO FL 32839-3504	ORLANDO	FL	32839-3504	RES

253005383500000390	BARTOW CITY OF		PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
253005378000009060	ACHIEVEMENT ACADEMY INC		716 E BELLA VISTA ST	LAKELAND FL 33805-3009	LAKELAND	FL	33805-3009	INST/EX
253005378000006080	ACHIEVEMENT ACADEMY INC		716 E BELLA VISTA ST	LAKELAND FL 33805-3009	LAKELAND	FL	33805-3009	INST/EX
253005378500004560	ACHIEVEMENT ACADEMY INC		716 E BELLA VISTA ST	LAKELAND FL 33805-3009	LAKELAND	FL	33805-3009	INST/EX
253005381500000810	BROWN CRYSTAL GAIL		PO BOX 2487	EAGLE LAKE FL 33839-2487	EAGLE LAKE	FL	33839-2487	RES
253005381000000510	MORNINGSTAR MISSIONARY BAPTIST CHURCH OF	BARTOW INC	PO BOX 2451	BARTOW FL 33831-2451	BARTOW	FL	33831-2451	INST/EX
253005381000000580	CHANCEY HERBERT EUGENE		810 COPPERLEAF LN	BARTOW FL 33830-7007	BARTOW	FL	33830-7007	COM
253005381500000650	BIGGS BRADFORD		1095 KING ST	BARTOW FL 33830-3539	BARTOW	FL	33830-3539	COM
253005375000022010	SKS INVESTMENTS LLC		325 W MAIN ST	BARTOW FL 33830-4534	BARTOW	FL	33830-4534	COM
253005379000005331	ELLIS HELEN L TRUST		685 E PEARL ST	BARTOW FL 33830-5758	BARTOW	FL	33830-5758	COM
253005383500000210	DIAMOND HOLDINGS GROUP LLC		PO BOX 547393	ORLANDO FL 32854-7393	ORLANDO	FL	32854-7393	COM
253005383500000220	DIAMOND HOLDINGS GROUP LLC		PO BOX 547393	ORLANDO FL 32854-7393	ORLANDO	FL	32854-7393	COM
253005383500000230	DIAMOND HOLDINGS GROUP LLC		PO BOX 547393	ORLANDO FL 32854-7393	ORLANDO	FL	32854-7393	COM
253005383500000240	STRIVING TO MAKE A DIFFERENCE MINISTRIES	C/O ROBERT J LEE REGISTERED AGENT	608 W 14TH ST	LAKELAND FL 33805-3620	LAKELAND	FL	33805-3620	INST/EX
253005383500000250	STRIVING TO MAKE A DIFFERENCE MINISTRIES INC		608 W 14TH ST	LAKELAND FL 33805-3620	LAKELAND	FL	33805-3620	INST/EX
253005383500000260	MT OLIVE FREEWILL BAPTIST CHURCH		PO BOX 897	BARTOW FL 33831-0897	BARTOW	FL	33831-0897	INST/EX
253005381000000420	MORNINGSTAR MISSIONARY BAPTIST CHURCH		1240 E GAY ST	BARTOW FL 33830-5033	BARTOW	FL	33830-5033	INST/EX
253005374500000013	MCILRAVEY RUTH A ESTATE OF	C/O WACHOVIA	113 S TENNESSEE AVE	LAKELAND FL 33801-4613	LAKELAND	FL	33801-4613	COM
253005368500000120	JONES RICHARD SCOTT		855 E MAIN ST	BARTOW FL 33830-4940	BARTOW	FL	33830-4940	RES
253005368500000140	870 E GAY STREET LLC		4009 STATE ROAD 60 E	BARTOW FL 33830-8666	BARTOW	FL	33830-8666	COM
253005368500000160	ELLIS HELEN L TRUST		685 E PEARL ST	BARTOW FL 33830-5758	BARTOW	FL	33830-5758	COM

253005374000000062	J R & LL MANAGEMENT LLC		3206 S HOPKINS AVE PMB 204	TITUSVILLE FL 32780-5667	TITUSVILLE	FL	32780-5667	COM
253007400000010013	SKS INVESTMENTS LLC		325 W MAIN ST	BARTOW FL 33830-4534	BARTOW	FL	33830-4534	COM
253005372500022010	SKS INVESTMENTS LLC		325 W MAIN ST	BARTOW FL 33830-4534	BARTOW	FL	33830-4534	COM
253005381500000241	CATI JOSEFINA I		1085 E MAIN ST	BARTOW FL 33830-5002	BARTOW	FL	33830-5002	RES
253005381000000251	HERCULES GREEK GOD LLC		1395 E MAIN ST	BARTOW FL 33830-5008	BARTOW	FL	33830-5008	RES
253005381500000112	TOWARD RONALD N		PO BOX 1772	BARTOW FL 33831-1772	BARTOW	FL	33831-1772	COM
253006393500001040	FISKARS ERIK S TRUST		1076 MINERS RD	SAINT JOSEPH MI 49085-9625	SAINT JOSEPH	MI	49085-9625	COM
253006393500001011	JR HOLDING GROUP LLC		6265 HAMPTON POINTE CIR	LAKELAND FL 33813-7901	LAKELAND	FL	33813-7901	COM
253006394000000020	BARTOW CITY OF	ATTN:CITY AUDITOR/CLERK	PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
253006394000000010	BARTOW CITY OF	ATTN:CITY AUDITOR/CLERK	PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
253005381500000100	TOWARD RONALD N		PO BOX 1772	BARTOW FL 33831-1772	BARTOW	FL	33831-1772	COM
253005381000000150	J WALTER HOMES INC		PO BOX 2655	LOGANVILLE GA 30052-1963	LOGANVILLE	GA	30052-1963	COM
253005381000000131	J WALTER HOMES INC		PO BOX 2655	LOGANVILLE GA 30052-1963	LOGANVILLE	GA	30052-1963	COM
253006385500001050	CHURCH OF CHRIST OF BARTOW		550 W MAIN ST	BARTOW FL 33830-3657	BARTOW	FL	33830-3657	COM
253005372500010032	KINCART GROUP DOWNTOWN BARTOW		1419 OAKLAWN PL	LAKELAND FL 33803-2317	LAKELAND	FL	33803-2317	COM
253005372500010040	KINCART GROUP DOWNTOWN BARTOW LLC	STUART	1419 OAKLAWN PL	LAKELAND FL 33803-2317	LAKELAND	FL	33803-2317	COM
253005372500011032	BARTOW COMMUNITY REDEVELOPMENT AGENCY		PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
253005372500020024	ESPECIALLY 4 U CATERING LLC		1120 SPRUCE RD	EAGLE LAKE FL 33839-5108	EAGLE LAKE	FL	33839-5108	COM
253006394000000110	HEBB NORA MAE TR		7514 FORRESTER LN	MANASSAS VA 20109-3031	MANASSAS	VA	20109-3031	COM
253005371000006082	WRAY ADAH JANE	C/O RHONDA WRAY JOHNSON /POA	5600 NE 60TH AVE	HIGH SPRINGS FL 32643-5842	HIGH SPRINGS	FL	32643-5842	COM

253006000000002 3100	GABRIEL F DELGADO DPM PA		203 KERNEYWOOD ST	LAKELAND FL 33803-2947	LAKELAND	FL	33803-2947	COM
253006394000000 0120	BARTOW CITY OF GARDEN CLUB/LEASED	ATTN:CITY AUDITOR/CLERK	PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
253005000000002 1170	BARTOW COMMUNITY HEALTHCARE FOUNDATION		PO BOX 877	BARTOW FL 33831-0877	BARTOW	FL	33831-0877	COM
253005371000005 020	WILLIAMS WENDELL JR		360 E VINE ST	BARTOW FL 33830-5639	BARTOW	FL	33830-5639	COM
253005000000002 3390	CSX CORPORATION	TAX DEPT J910	500 WATER ST	JACKSONVILLE FL 32202-4445	JACKSONVILLE	FL	32202-4445	COM
253005000000002 3400	CSX CORPORATION	TAX DEPT J910	500 WATER ST	JACKSONVILLE FL 32202-4445	JACKSONVILLE	FL	32202-4445	COM
253005366500004 200	BARTOW CITY OF	ATTN:CITY AUDITOR/CLERK	PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
253005366500003 210	MAIN STREET BAPTIST CHURCH OF BARTOW INC		1140 E MAIN ST	BARTOW FL 33830-5003	BARTOW	FL	33830-5003	INST/EX
253005000000002 1200	BARTOW COMMUNITY HEALTHCARE FOUNDATION		PO BOX 877	BARTOW FL 33831-0877	BARTOW	FL	33831-0877	COM
253005000000002 3160	BARTOW COMMUNITY HEALTHCARE FOUNDATION		PO BOX 877	BARTOW FL 33831-0877	BARTOW	FL	33831-0877	COM
253005372500002 031	OLD STUART PLACE LLC		PO BOX 426	BARTOW FL 33831-0426	BARTOW	FL	33831-0426	COM
253005372500002 022	OLD STUART PLACE LLC		PO BOX 426	BARTOW FL 33831-0426	BARTOW	FL	33831-0426	COM
253005371000001 191	COE LISA		795 E CHURCH ST	BARTOW FL 33830-4012	BARTOW	FL	33830-4012	COM
253006000000002 3130	BARTOW CITY OF	ATTN:CITY AUDITOR/CLERK	PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
253005366500004 010	BARTOW CITY OF	ATTN:CITY AUDITOR/CLERK	PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
253005366500003 040	MAIN STREET BAPTIST CHURCH OF BARTOW INC		1140 E MAIN ST	BARTOW FL 33830-5003	BARTOW	FL	33830-5003	INST/EX
253005366500003 080	MAIN STREET BAPTIST CHURCH		1140 E MAIN ST	BARTOW FL 33830-5003	BARTOW	FL	33830-5003	INST/EX
253005372500004 013	BARTOW CITY OF		PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
253005000000041 240	EDWARD C STUART FOUNDATION INC		PO BOX 2429	BARTOW FL 33831-2429	BARTOW	FL	33831-2429	RES
253005000000002 3280	BARTOW COMMUNITY REDEVELOPMENT AGENCY		PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX

253006391500001031	SIKES MARGARET M		1510 E GEORGIA ST APT 1	BARTOW FL 33830-6653	BARTOW	FL	33830-6653	COM
253006391500001024	FLAN 4 MULTI LLC	C/O FLANDERS CORP TAX DEPT	531 FLANDERS FILTER RD	WASHINGTON NC 27889-7805	WASHINGTON	NC	27889-7805	IND
253005368000007012	ALDERMAN RICHARD A		750 E CHURCH ST	BARTOW FL 33830-4011	BARTOW	FL	33830-4011	RES
253005368000006021	HENRY SETH		6091B HOUGH RD	ALMONT MI 48003-9754	ALMONT	MI	48003-9754	RES
253005371500000051	LOLLAR BROTHERS PROPERTIES LLC		690 MANOR DR	BARTOW FL 33830-3239	BARTOW	FL	33830-3239	RES
253005000000023100	LAS CASAS AT CHURCH STREET LLC		2002 E 5TH AVE UNIT 108	TAMPA FL 33605-5233	TAMPA	FL	33605-5233	RES
253006391500002023	SANTIAGO HECTOR M		6470 WALKERS GLEN CT	LAKELAND FL 33813-5417	LAKELAND	FL	33813-5417	RES
253005380500003060	NOBO RALPH J JR		222 W MAIN ST	BARTOW FL 33830-4511	BARTOW	FL	33830-4511	RES
253005380500003090	ALBRITTON HERBERT L		22 NEEDLES DR	OCALA FL 34482-3529	OCALA	FL	34482-3529	RES
253006391500002025	CSX CORPORATION	ATTN: ASSESSMENTS	301 W BAY ST STE 800	JACKSONVILLE FL 32202-5150	JACKSONVILLE	FL	32202-5150	RES
253005367500000024	SPARKS IOLANI		475 N OAK AVE	BARTOW FL 33830-4040	BARTOW	FL	33830-4040	RES
253005000000023080	AVILA SAUL		PO BOX 132	DUNDEE FL 33838-0132	DUNDEE	FL	33838-0132	RES
253005367500000032	TRIBBLE JOHN C		460 N OAK AVE	BARTOW FL 33830-4039	BARTOW	FL	33830-4039	RES
253005000000023110	LAS CASAS AT CHURCH STREET LLC		2002 E 5TH AVE UNIT 108	TAMPA FL 33605-5233	TAMPA	FL	33605-5233	RES
253006391500002026	NOVACK THOMAS E		PO BOX 2487	EATON PARK FL 33840-2487	EATON PARK	FL	33840-2487	RES
253005372000000121	BEACH FERN PUTNAM	C/O JOY B PRESTRIDGE	2006 N 87TH DR	PHOENIX AZ 85037-3837	PHOENIX	AZ	85037-3837	RES
253006392000000070	IDEAL HOUSES LLC		PO BOX 300	LAKELAND FL 33802-0300	LAKELAND	FL	33802-0300	RES
253006392000000050	REHE EARLE		8459 BIG WALNUT RD	WESTERVILLE OH 43082-9467	WESTERVILLE	OH	43082-9467	RES
253006392000000040	IMK PRODUCTS INC		7 RYE RIDGE PLZ PMB 160	RYE BROOK NY 10573-2822	RYE BROOK	NY	10573-2822	RES
253005380500003030	SANDERS LARRY D SR EST		2446 SHIRAH RD	AUBURNDALE FL 33823-9524	AUBURNDALE	FL	33823-9524	RES
253005000000023250	PASCUAL FIDEL		146 5TH ELOISE ST	ELOISE FL 33880-5517	ELOISE	FL	33880-5517	COM

253005000000023060	PASCUAL FIDEL		146 5TH ELOISE ST	ELOISE FL 33880-5517	ELOISE	FL	33880-5517	COM
253005000000023120	LAS CASAS AT CHURCH STREET LLC		2002 E 5TH AVE UNIT 108	TAMPA FL 33605-5233	TAMPA	FL	33605-5233	IND
253006390000003081	BARTOW CITY OF OAKS SCHOOL PARKING LOT	ATTN:CITY AUDITOR/CLERK	PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
253006390000003070	BARTOW CITY OF OAKS SCHOOL PARKING LOT	ATTN:CITY AUDITOR/CLERK	PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
253006392500000820	HABITAT FOR HUMANITY OF EAST POLK COUNTY INC		3550 RECKER HWY	WINTER HAVEN FL 33880-1958	WINTER HAVEN	FL	33880-1958	INST/EX
253006392500000780	BANKS CRYSTAL NICOLE		1120 BRITTS LN UNIT 1	BARTOW FL 33830-3622	BARTOW	FL	33830-3622	RES
253006392500000770	S A W PROPERTIES LLC		4100 SPIRIT LAKE RD STE 1	WINTER HAVEN FL 33880-5081	WINTER HAVEN	FL	33880-5081	GOV/EX
253006392500000740	CHURCH OF GOD IN CHRIST	C/O ELDER ARCHIE HOUSE	1100 BRITTS LN	BARTOW FL 33830-3667	BARTOW	FL	33830-3667	RES
253006390000003040	BARTOW CITY OF	ATTN:CITY AUDITOR/CLERK	PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
253006386000009000	WILSON FRANKIE LEE		950 BEE AVE	BARTOW FL 33830-3519	BARTOW	FL	33830-3519	RES
253005380500002062	BROGDON HOWARD HENDRY REVOCABLE TRUST		21700 WINDHAM RUN	ESTERO FL 33928-6214	ESTERO	FL	33928-6214	RES
253006388000002090	JUBITANA REGILIO		19720 NW 5TH AVE	MIAMI GARDENS FL 33169-3237	MIAMI GARDENS	FL	33169-3237	RES
253006392500000450	LEONARD ROBERT		1140 BRITTS LN	BARTOW FL 33830-3667	BARTOW	FL	33830-3667	RES
253006392500000480	WASHINGTON MATTIE		13928 NW 155TH LN	ALACHUA FL 32615-5885	ALACHUA	FL	32615-5885	RES
253006392500000490	WASHINGTON MATTIE		13928 NW 155TH LN	ALACHUA FL 32615-5885	ALACHUA	FL	32615-5885	RES
253006392500000530	CHURCH OF GOD IN CHRIST	C/O ELDER ARCHIE HOUSE	1100 BRITTS LN	BARTOW FL 33830-3667	BARTOW	FL	33830-3667	RES
253006392500000540	CHURCH OF GOD IN CHRIST	C/O ELDER ARCHIE HOUSE	1100 BRITTS LN	BARTOW FL 33830-3667	BARTOW	FL	33830-3667	RES
253006388000001080	WYNN ROGER J JR ESTATE OF		3942 PELICAN CT	LAKELAND FL 33812-4143	LAKELAND	FL	33812-4143	RES
253006388000001070	IRWIN SHAUN		1939 PRISTINE LOOP	LAKELAND FL 33811-1027	LAKELAND	FL	33811-1027	RES
253006388000002080	RADFORD HOMES LLC		345 DORYMAN WAY	AUBURNDALE FL 33823-6715	AUBURNDALE	FL	33823-6715	RES
253006388000003040	BURGESS LOUIS A		1226 LONGWOOD OAKS BLVD	LAKELAND FL 33811-2344	LAKELAND	FL	33811-2344	RES
253005380500001091	POPOCA PABLO		820 HOLIDAY LN	BARTOW FL 33830-6215	BARTOW	FL	33830-6215	RES

253005380500002080	BROGDON HOWARD HENDRY REVOCABLE TRUST		21700 WINDHAM RUN	ESTERO FL 33928-6214	ESTERO	FL	33928-6214	RES
253006386000011000	MCGHEE DEBRY A		965 CARVER AVE	BARTOW FL 33830-6102	BARTOW	FL	33830-6102	RES
253006386000004000	WILSON FRANKIE LEE ESTATE OF		950 BEE AVE	BARTOW FL 33830-3519	BARTOW	FL	33830-3519	RES
253005370500001009	BARTOW CITY OF OAKS SCHOOL PARKING	ATTN:CITY AUDITOR/CLERK	PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
253005000000041010	GARCIA JORGE ROSAS		523 CAMPBELL RD	FORT MEADE FL 33841-9520	FORT MEADE	FL	33841-9520	RES
253005380500001042	WRAY ADAH JANE	C/O RHONDA WRAY JOHNSON/POA	5600 NE 60TH AVE	HIGH SPRINGS FL 32643-5842	HIGH SPRINGS	FL	32643-5842	RES
253006393000000012	ACG BBQ LLC	C/O ARGONNE CAPITAL GROUP	3060 PEACHTREE RD NW STE 425	ATLANTA GA 30305-2234	ATLANTA	GA	30305-2234	COM
253006390000003011	CSX CORPORATION	TAX DEPT J910	500 WATER ST	JACKSONVILLE FL 32202-4445	JACKSONVILLE	FL	32202-4445	COM
253005380500001031	WRAY ADAH JANE	C/O RHONDA WRAY JOHNSON/POA	5600 NE 60TH AVE	HIGH SPRINGS FL 32643-5842	HIGH SPRINGS	FL	32643-5842	RES
253006386000001020	BARTOW CITY OF	ATTN:CITY AUDITOR/CLERK	PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
253006000000023220	BARTOW CITY OF TRUCK SHED/P W STORAGE	ATTN:CITY AUDITOR/CLERK	PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
253005380500001041	JONES ROBERT EUGENE		560 N ELIZABETH AVE	BARTOW FL 33830-4137	BARTOW	FL	33830-4137	RES
253006392500000100	DIXON RONALD E		1055 POLK ST	BARTOW FL 33830-3632	BARTOW	FL	33830-3632	RES
253006392500000140	DIXON RONALD E		1055 POLK ST	BARTOW FL 33830-3632	BARTOW	FL	33830-3632	RES
253006392500000160	BROWN ERNEST N		1083 KING ST	BARTOW FL 33830-3539	BARTOW	FL	33830-3539	RES
253006388000001050	VAUGHN BRETT		5180 CHARLES LN	LAKELAND FL 33811	LAKELAND	FL	33811	COM
253006388000001041	TCAP PROPERTIES LLC		23 LAKE AVE	WINTER HAVEN FL 33880-4977	WINTER HAVEN	FL	33880-4977	COM
253006388000001042	THORNTON BRENDA		985 ROSS AVE	BARTOW FL 33830-3543	BARTOW	FL	33830-3543	COM
253006386000005000	MID FLORIDA CENTER FOR HEALTH AND	SUBSTANCE ABUSE SERVICES INC	14628 BASILHAM LN	JACKSONVILLE FL 32258-4444	JACKSONVILLE	FL	32258-4444	RES
253006386000010000	COLLINS CALVIN C		735 POLK ST	BARTOW FL 33830-3626	BARTOW	FL	33830-3626	RES

253006388000001020	MURRAY SYLVIA FRANCINE	C/O SYLVIA MURRAY	15411 DAKOTA SKY PL	RUSKIN FL 33573-0193	RUSKIN	FL	33573-0193	RES
253006388000002060	PROVIDENCE PROGRESSIVE BAPTIST CHURCH	OF FLORIDA INC	PO BOX 1502	BARTOW FL 33831-1502	BARTOW	FL	33831-1502	INST/EX
253006388000002040	GAYLE RENFORD		845 POLK ST	BARTOW FL 33830-3603	BARTOW	FL	33830-3603	RES
253006388000003030	BURGESS LOUIS A		1226 LONGWOOD OAKS BLVD	LAKELAND FL 33811-2344	LAKELAND	FL	33811-2344	RES
253006388000003020	BURGESS LOUIS A		1226 LONGWOOD OAKS BLVD	LAKELAND FL 33811-2344	LAKELAND	FL	33811-2344	RES
253006388000003010	GARRETT EDNA L ESTATE OF	C/O CASSANDRA RICHARDS	PO BOX 1561	LAKE WALES FL 33859-1561	LAKE WALES	FL	33859-1561	RES
253005000000023010	950 EAST CHURCH STREET LLC		1095 E HIBISCUS DR	BARTOW FL 33830-7214	BARTOW	FL	33830-7214	IND
253005380500001043	JONES ROBERT EUGENE		560 N ELIZABETH AVE	BARTOW FL 33830-4137	BARTOW	FL	33830-4137	RES
253005000000021050	CENTRAL FLORIDA INCOME FUND LLC		401 S FLORIDA AVE	LAKELAND FL 33801-5226	LAKELAND	FL	33801-5226	RES
253005000000012180	BROGDON HOWARD HENDRY REVOCABLE TRUST		21700 WINDHAM RUN	ESTERO FL 33928-6214	ESTERO	FL	33928-6214	RES
253005000000014030	CSX CORPORATION	TAX DEPT J910	500 WATER ST	JACKSONVILLE FL 32202-4445	JACKSONVILLE	FL	32202-4445	IND
253006387000008010	BARTOW CITY OF	ATTN:CITY AUDITOR/CLERK	PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
253006387000007050	LINK MARIUS		6523 EAGLE RIDGE WAY	LAKELAND FL 33813-5684	LAKELAND	FL	33813-5684	RES
253006387000007040	BROWN HOWARD		2008 CHANDALAR CT	PELHAM AL 35124-1344	PELHAM	AL	35124-1344	RES
253006387000007021	SMITH THELMA B	C/O HOWARD BROWN	2008 CHANDALAR CT	PELHAM AL 35124-1344	PELHAM	AL	35124-1344	RES
253006000000032030	BURGESS CELIA ESTATE OF		595 WALDON AVE	BARTOW FL 33830-3636	BARTOW	FL	33830-3636	RES
253005000000012080	THOMAS BESSIE LOUISE COCHRAN		1920 E CHURCH ST	BARTOW FL 33830-4219	BARTOW	FL	33830-4219	RES
253006000000032240	NORTHERN KATHRYN BATES		PO BOX 445	BARTOW FL 33831-0445	BARTOW	FL	33831-0445	RES
253006000000032090	FIRST PROVIDENCE MISSIONARY BAPTIST	CHURCH TR	PO BOX 1574	BARTOW FL 33831-1574	BARTOW	FL	33831-1574	INST/EX
253005000000012050	BROGDON HOWARD HENDRY REVOCABLE TRUST		21700 WINDHAM RUN	ESTERO FL 33928-6214	ESTERO	FL	33928-6214	MISC
253005000000032160	TABOR TERRY		880 LYLE ST	BARTOW FL 33830-3814	BARTOW	FL	33830-3814	RES
253005000000012190	BROGDON JOHN P		5455 FLOOD CT	BARTOW FL 33830-9208	BARTOW	FL	33830-9208	RES

253006387000008121	WILLIAMS BENJAMIN J ESTATE OF		501 NW 33RD AVE	LAUDERHILL FL 33311-7645	LAUDERHILL	FL	33311-7645	RES
253006000000034150	WILLIAMS HARRY R		PO BOX 1092	BARTOW FL 33831-1092	BARTOW	FL	33831-1092	RES
253006387000008050	FREEDOM FLIPPING ACADEMY LLC		1416 LEIGHTON AVE	LAKELAND FL 33803-2517	LAKELAND	FL	33803-2517	RES
253006387000007080	JORGE IRIS C KAPETANAKIS		8095 W 18TH AVE	HIALEAH FL 33014-3204	HIALEAH	FL	33014-3204	RES
253006387000007100	REESE KENISHA N		9519 CYPRESS HARBOR DR	GIBSONTON FL 33534-5138	GIBSONTON	FL	33534-5138	RES
253006000000032100	FIRST PROVIDENCE MISSIONARY BAPTIST	CHURCH TR	PO BOX 1574	BARTOW FL 33831-1574	BARTOW	FL	33831-1574	INST/EX
253006388000004040	SMITH JAMES V		695 S JACKSON AVE	BARTOW FL 33830-4809	BARTOW	FL	33830-4809	RES
253006388500000031	DAVIDSON GARY		1014 NICODEMUS RD	REISTERSTOWN MD 21136-5820	REISTERSTOWN	MD	21136-5820	RES
253006000000014240	BADMUS SHAKIR		2047 NOSTRAND AVE APT 4D	BROOKLYN NY 11210-2509	BROOKLYN	NY	11210-2509	RES
253006388500000042	SUNSHINE ENTERPRISES OF LAKELAND INC		4025 WREN AVE	LAKELAND FL 33813-1154	LAKELAND	FL	33813-1154	RES
253006388000004060	MOORE BOBBIE JEAN		680 BEE AVE	BARTOW FL 33830-3513	BARTOW	FL	33830-3513	RES
253006387500003100	STEPHENS HERMAN		650 GORDON AVE	BARTOW FL 33830-3526	BARTOW	FL	33830-3526	RES
253006387500003080	RAHMING SHELLY ANN		1110 POLK ST	BARTOW FL 33830-3633	BARTOW	FL	33830-3633	RES
253005000000032190	ROBERTS WILLARD R		PO BOX 595	BARTOW FL 33831-0595	BARTOW	FL	33831-0595	RES
253005000000032180	ROBERTS WILLARD R		PO BOX 595	BARTOW FL 33831-0595	BARTOW	FL	33831-0595	RES
253005000000032040	TABOR TERRY		880 LYLE ST	BARTOW FL 33830-3814	BARTOW	FL	33830-3814	RES
253006388500000041	SUNSHINE ENTERPRISES OF LAKELAND INC		4025 WREN AVE	LAKELAND FL 33813-1154	LAKELAND	FL	33813-1154	RES
253006000000034230	HOBBS DAVID ESTATE OF	C/O WILLIAM HOBBS TRS	42 STRAITSVILLE RD	PROSPECT CT 06712-1525	PROSPECT	CT	06712-1525	RES
253006000000034170	LANUEVA JERUSALEN IGLESIA PENTECOSTES		1495 BRYANT ST	BARTOW FL 33830-3412	BARTOW	FL	33830-3412	INST/EX
253005000000032410	TABOR TERRY		880 LYLE ST	BARTOW FL 33830-3814	BARTOW	FL	33830-3814	RES
253006387000006040	PARHAM ROGENIZ		9622 UTAH DR	JONESBORO GA 30238-6098	JONESBORO	GA	30238-6098	RES
253006387000005060	WILLIAMS EDDIE M JR		1220 KING ST	BARTOW FL 33830-3417	BARTOW	FL	33830-3417	RES

253005000000014070	ROBERTS WILLARD R		PO BOX 595	BARTOW FL 33831-0595	BARTOW	FL	33831-0595	COM
253006000000014490	WILLIAMS REBECCA J		501 NW 33RD AVE	LAUDERHILL FL 33311-7645	LAUDERHILL	FL	33311-7645	RES
253006388500000050	RPM PROPERTY GROUP LLC		2002 E 5TH AVE UNIT 108	TAMPA FL 33605-5233	TAMPA	FL	33605-5233	RES
253006387000005090	SMITH GORDON SALESIA V		4823 BERKLEY MEWS	HAVERHILL FL 33415-1334	HAVERHILL	FL	33415-1334	RES
253006387000005120	SMITH GORDON SALESIA V		4823 BERKLEY MEWS	HAVERHILL FL 33415-1334	HAVERHILL	FL	33415-1334	RES
253006387000005130	SMITH GORDON SALESIA V		4823 BERKLEY MEWS	HAVERHILL FL 33415-1334	HAVERHILL	FL	33415-1334	RES
253006387000005140	COLLINS CALVIN C		735 POLK ST	BARTOW FL 33830-3626	BARTOW	FL	33830-3626	RES
253006388500000200	ALLEN STEPHONE B		8516 PARAGON CT	UPPER MARLBORO MD 20772-6418	UPPER MARLBORO	MD	20772-6418	RES
253006388500000060	BEAUVIL WEEDLENS		707 25TH ST NW	WINTER HAVEN FL 33881-2937	WINTER HAVEN	FL	33881-2937	RES
253006387500002220	BRYANT SHERRIE		1180 KING ST	BARTOW FL 33830-3540	BARTOW	FL	33830-3540	RES
253006387500002200	RING CONSTRUCTION INC		1140 KING ST	BARTOW FL 33830-3540	BARTOW	FL	33830-3540	RES
253006000000032010	JOHNSON WILLIE	C/O LEARTIS JOHNSON	750 WALDON AVE	BARTOW FL 33830-3521	BARTOW	FL	33830-3521	RES
253006388500000070	MILLER EDITH M		430 E MENDOCINO ST	ALTADENA CA 91001-2230	ALTADENA	CA	91001-2230	RES
253006000000034510	PETERSON ELNORA W		1430 BRYANT ST	BARTOW FL 33830-3411	BARTOW	FL	33830-3411	RES
253006387000004010	HOGAN JIMMY ESTATE OF		1250 BRYANT ST	BARTOW FL 33830-3407	BARTOW	FL	33830-3407	RES
253006387000003030	KEITH ANNIE L		1360 DOROTHY ST	BARTOW FL 33830-3435	BARTOW	FL	33830-3435	RES
253006387000003010	KEITH ANNIE L		1360 DOROTHY ST	BARTOW FL 33830-3435	BARTOW	FL	33830-3435	RES
253006000000034680	MCCLOUD DOQUAN		9511 WINDERMERE PK CIR APT 203	RIVERVIEW FL 33578-2592	RIVERVIEW	FL	33578-2592	RES
253006387000004121	HOLLACE WYOLA EST	C/O ELNORA PETERSON	1430 BRYANT ST	BARTOW FL 33830-3411	BARTOW	FL	33830-3411	RES
253006388500000180	NORTHERN KATHRYN BATES		4329 IRIS ST N	LAKELAND FL 33813-3985	LAKELAND	FL	33813-3985	RES
253006000000014520	MORAN REAL ESTATE PROPERTIES LTD		PO BOX 209	CHATFIELD TX 75105-0209	CHATFIELD	TX	75105-0209	COM

253006000000032150	FIRST PROVIDENCE MISSIONARY BAPTIST CHRUCH		1030 KING ST	BARTOW FL 33830-3538	BARTOW	FL	33830-3538	INST/EX
253006387500001110	MURRY TOYA D		985 WENTWORTH AVE	CALUMET CITY IL 60409-5247	CALUMET CITY	IL	60409-5247	RES
253006387500001050	BUSH MARSHALL L		757 RANTOUL LN	LAKE MARY FL 32746-4249	LAKE MARY	FL	32746-4249	RES
253006387000002030	JOE LEROY JR		1310 AUSTIN ST	BARTOW FL 33830-3403	BARTOW	FL	33830-3403	RES
253006387000001010	PRYOR FLORENCE ESTATE OF	C/O ALFREDA W GARY	2430 PIEDMONT ST	ORLANDO FL 32805-3558	ORLANDO	FL	32805-3558	RES
253006000000014310	STEPHENS ELLENA		3164 KIWI AVE	WINTER HAVEN FL 33881-3224	WINTER HAVEN	FL	33881-3224	RES
253006000000014160	GREER ROXIE MAE		775 NW 116TH ST	MIAMI FL 33168-2310	MIAMI	FL	33168-2310	RES
253006000000032280	DOYLE RICHARD S		PO BOX 117	ISTACHATTA FL 34636-0117	ISTACHATTA	FL	34636-0117	RES
253006386500000094	WILLIAMSON JAMES JR ESTATE OF	C/O JAMIE S OVERSTREET	1211 GOLCONDA RD	LAKELAND FL 33801-2121	LAKELAND	FL	33801-2121	RES
253006389500000312	TRIUMPH THE CHURCH AND KINGDOM	OF GOD IN CHRIST	910 W JOHNSON ST	BARTOW FL 33830-3534	BARTOW	FL	33830-3534	INST/EX
253006000000034460	OBANA CULVER INC		PO BOX 1065	BARTOW FL 33831-1065	BARTOW	FL	33831-1065	RES
253006386500000100	835 MAPLE AVE LLC		10421 S JORDAN GTWY STE 600	SOUTH JORDAN UT 84095-3902	SOUTH JORDAN	UT	84095-3902	RES
253006389500000190	ALI KHARI AHKIYAH TRUST		925 TANGELO CIR	BARTOW FL 33830-3552	BARTOW	FL	33830-3552	RES
253006000000014220	GREER ROXIE MAE		775 NW 116TH ST	MIAMI FL 33168-2310	MIAMI	FL	33168-2310	RES
253006000000014060	BARTOW CITY OF	ATTN:CITY AUDITOR/CLERK	PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
253006389500000290	WALKER MARY ANN		3625 JIM KASEY DR	LAKELAND FL 33812-5022	LAKELAND	FL	33812-5022	RES
253006000000014530	MORAN REAL ESTATE PROPERTIES LTD		PO BOX 209	CHATFIELD TX 75105-0209	CHATFIELD	TX	75105-0209	COM
253006000000014380	SIMS ALBERTA L		1950 LAUREL ST	BARTOW FL 33830-5324	BARTOW	FL	33830-5324	RES
253006000000032290	CHILDS ROSA		930 TANGELO CIR	BARTOW FL 33830-3551	BARTOW	FL	33830-3551	RES
253006000000014040	BELL ROXIE MAE		775 NW 116TH ST	MIAMI FL 33168-2310	MIAMI	FL	33168-2310	IND
253006000000014540	MORAN REAL ESTATE PROPERTIES LTD		PO BOX 209	CHATFIELD TX 75105-0209	CHATFIELD	TX	75105-0209	COM

253006386500000060	SOUTHEASTERN CONFERENCE ASSOCIATION OF SEVENTH DAY ADVENTISTS INC		PO BOX 1016	MOUNT DORA FL 32756-1016	MOUNT DORA	FL	32756-1016	RES
253006000000014550	MORAN REAL ESTATE PROPERTIES LTD		PO BOX 209	CHATFIELD TX 75105-0209	CHATFIELD	TX	75105-0209	COM
253006389500000060	BENTLEY MILLIE CAROLYN		954 PROVIDENCE RD	WHIGHAM GA 39897-4112	WHIGHAM	GA	39897-4112	RES
253006000000014370	HILL JAMES T JR		905 OAKLAWN DR	BARTOW FL 33830-6105	BARTOW	FL	33830-6105	RES
253006389500000102	BROWNING NELSON		4039 BARNSLEY DR	ORLANDO FL 32812-8119	ORLANDO	FL	32812-8119	RES
253005000000032270	BARTOW CITY OF	ATTN:CITY AUDITOR/CLERK	PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
253005000000032290	HEBB NORA MAE TR		7514 FORRESTER LN	MANASSAS VA 20109-3031	MANASSAS	VA	20109-3031	COM
253006000000034290	GHENT LILLIE MAE		920 CROWN AVE	BARTOW FL 33830-3415	BARTOW	FL	33830-3415	RES
253006389500000101	WALDON 965 LAND TRUST		2810 NESMITH ESTATES LN	PLANT CITY FL 33566-4696	PLANT CITY	FL	33566-4696	RES
253006386500000012	CALHOUN CARL R		2952 EDENDERRY DR	TALLAHASSEE FL 32309-2652	TALLAHASSEE	FL	32309-2652	RES
253006000000012070	BARTOW CITY OF	ATTN:CITY AUDITOR/CLERK	PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
253005000000032280	BARTOW CITY OF	ATTN:CITY AUDITOR/CLERK	PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
253006000000014510	KNUDSTRUP PROPERTIES LLC		2161 E COUNTY ROAD 540A PMB 294	LAKELAND FL 33813-3794	LAKELAND	FL	33813-3794	IND
253006000000014300	BARTOW CITY OF		PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
253006000000034520	GHENT ANTHONY		1205 W STEWARD ST	BARTOW FL 33830-3216	BARTOW	FL	33830-3216	RES
253006000000014280	HENDERSON ARTHUR J		1762 NC HIGHWAY 94 N	COLUMBIA NC 27925-9604	COLUMBIA	NC	27925-9604	RES
253006389500000372	TAYLOR MARY		1515 SAILPOINT DR	BARTOW FL 33830-9778	BARTOW	FL	33830-9778	RES
253006389500000371	BARTOW CITY OF		PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
253006389500000090	WALDON 965 LAND TRUST		2810 NESMITH ESTATES LN	PLANT CITY FL 33566-4696	PLANT CITY	FL	33566-4696	RES
253006389500000080	POLK HOLDING GROUP LLC		6265 HAMPTON POINTE CIR	LAKELAND FL 33813-7901	LAKELAND	FL	33813-7901	RES
253006385300001190	BARTOW CITY OF	ATTN:CITY AUDITOR/CLERK	PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX

253005000000012210	KINCART GROUP LTD		1419 OAKLAWN PL	LAKELAND FL 33803-2317	LAKELAND	FL	33803-2317	COM
253006385600007070	BROOM A GLENN		1320 POLSTON RD	EAGLE LAKE FL 33839-5626	EAGLE LAKE	FL	33839-5626	COM
253006394093000470	SIMMS TRENTHONY		126 JACLYN DR	SUFFOLK VA 23434	SUFFOLK	VA	23434	RES
253006386700016150	RODRIGUEZ JUSTINO		755 FORREST DR	BARTOW FL 33830-3234	BARTOW	FL	33830-3234	RES
253006394093000480	VALDERRAMA ALBERTO		5809 CHRISTIANSEN CT	LAKELAND FL 33812-5249	LAKELAND	FL	33812-5249	RES
253005000000011070	KINCART GROUP LTD		1419 OAKLAWN PL	LAKELAND FL 33803-2317	LAKELAND	FL	33803-2317	COM
253005000000033190	BARTOW CITY OF		PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
253005384522000071	BARTOW CITY OF		PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
253005000000013070	FRONTIER BARTOW LLLP		2950 SW 27TH AVE STE 300	MIAMI FL 33133-3793	MIAMI	FL	33133-3793	COM
253005000000011130	BARTOW CITY OF		PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
253005000000031070	FRONTIER BARTOW LLLP		2950 SW 27TH AVE STE 300	MIAMI FL 33133-3793	MIAMI	FL	33133-3793	COM
253005000000031030	CSX CORPORATION	TAX DEPT J910	500 WATER ST	JACKSONVILLE FL 32202-4445	JACKSONVILLE	FL	32202-4445	COM
252931362500008051	HUDSON SALLYE ANN		18905 CHAVILLE RD	LUTZ FL 33558-2871	LUTZ	FL	33558-2871	COM
253005000000011150	BARTOW CITY OF		PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
253005000000011140	BARTOW CITY OF		PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
253005000000011050	PALZER IDE PROPERTIES LLC		888 CYPRESS GARDENS BLVD	WINTER HAVEN FL 33880-4728	WINTER HAVEN	FL	33880-4728	COM
253005000000011040	PALZER IDE PROPERTIES LLC		888 CYPRESS GARDENS BLVD	WINTER HAVEN FL 33880-4728	WINTER HAVEN	FL	33880-4728	COM
253005000000011010	BARTOW CITY OF	ATTN:CITY AUDITOR/CLERK	PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
252931362500008041	BARTOW BALAJI INC		7317 N KEYSTONE AVE	LINCOLNWOOD IL 60712-2026	LINCOLNWOOD	IL	60712-2026	COM
253005384526000020	BEECHWOOD DEVELOPMENT LLC		810 MORRIS AVE STE 101	GREEN BAY WI 54304-4526	GREEN BAY	WI	54304-4526	COM
252931362500001031	CUB CAN KID DAVIDSON 8 LLC		511 S TERRACE DR	EAGLE LAKE FL 33839-3533	EAGLE LAKE	FL	33839-3533	COM
252931362500001060	CUB CAN KID DAVIDSON 8 LLC		511 S TERRACE DR	EAGLE LAKE FL 33839-3533	EAGLE LAKE	FL	33839-3533	COM

252932000000004 4190	MERITAGE HOMES OF FLORIDA INC		8800 E RAINTREE DR STE 300	SCOTTSDALE AZ 85260-3966	SCOTTSDALE	AZ	85260-3966	RES
252932000000004 4170	SABB GEORGE R		PO BOX 441	BARTOW FL 33831-0441	BARTOW	FL	33831-0441	COM
252931000000002 1020	J K STUART PROPERTIES LLC		PO BOX 870	BARTOW FL 33831-0870	BARTOW	FL	33831-0870	COM
253005371000002 041	BAKER MONTE		695 E CHURCH ST	BARTOW FL 33830-4047	BARTOW	FL	33830-4047	RES
253005384500002 120	ELT INVESTMENT GROUP LLC		PO BOX 1552	BARTOW FL 33831-1552	BARTOW	FL	33831-1552	RES
253005384500002 110	PRIME PROPERTY SOLUTIONS LLC		304 E PINE ST PMB 1282	LAKELAND FL 33801-4969	LAKELAND	FL	33801-4969	RES
253008414500071 020	BURKETT THOMAS J	ARLINGTON BAY	9271 EDENSHIRE CIR	ORLANDO FL 32836-6597	ORLANDO	FL	32836-6597	RES
253008414500032 030	SABB GEORGE RONALD		PO BOX 441	BARTOW FL 33831-0441	BARTOW	FL	33831-0441	COM
253005371500000 072	KEMPKE ROY R ESTATE OF		415 N 1ST AVE	BARTOW FL 33830-4059	BARTOW	FL	33830-4059	RES
253005384500001 240	CORBETT TIMOTHY		619 DRUID ST	LAKELAND FL 33805-3712	LAKELAND	FL	33805-3712	RES
253005367000001 050	MBMJ ENTERPRISES LLC		PO BOX 311026	TAMPA FL 33680-3026	TAMPA	FL	33680-3026	RES
253005367000001 210	ELT INVESTMENT GROUP LLC		PO BOX 1552	BARTOW FL 33831-1552	BARTOW	FL	33831-1552	RES
253005383000002 061	BARTOW COMMUNITY REDEVELOPMENT AGENCY		PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX
253008414500082 013	JENNINGS SIMS LAQULLA		3702 COUNTRY LN	LAKELAND FL 33810-0238	LAKELAND	FL	33810-0238	RES
253008414500082 040	KELLEY GLENN SR		865 LUSK PL	BARTOW FL 33830-5720	BARTOW	FL	33830-5720	RES
253008415500000 102	OLINGER BESSIE YVONNE		1130 E GEORGE ST	BARTOW FL 33830-7415	BARTOW	FL	33830-7415	RES
253008410500003 040	CARTER ALETHIA D		1425 E BAY ST	BARTOW FL 33830-5828	BARTOW	FL	33830-5828	RES
253008410500003 020	CARTER ALETHIA D		1425 E BAY ST	BARTOW FL 33830-5828	BARTOW	FL	33830-5828	RES
253008410500003 010	SCURRY ELLIX		1495 E BAY ST	BARTOW FL 33830-5828	BARTOW	FL	33830-5828	RES
253005000000023 190	950 EAST CHURCH STREET LLC		1095 E HIBISCUS DR	BARTOW FL 33830-7214	BARTOW	FL	33830-7214	IND
253005384000000 011	BARTOW COMMUNITY REDEVELOPMENT AGENCY		PO BOX 1069	BARTOW FL 33831-1069	BARTOW	FL	33831-1069	GOV/EX

253006000000014410	LEWIS CLIFTON P		790 WALDON AVE	BARTOW FL 33830-3521	BARTOW	FL	33830-3521	RES
253005375000001020	POSADA LINDA J		1248 VALLEY CREEK RUN	WINTER PARK FL 32792-8155	WINTER PARK	FL	32792-8155	COM
253005000000031020	JEM INVESTMENTS LTD	C/O MAC A GRECO JR	501 N MORGAN ST STE 202	TAMPA FL 33602-3906	TAMPA	FL	33602-3906	COM
253005000000033120	JEM INVESTMENTS LTD	C/O MAC A GRECO JR	501 N MORGAN ST STE 202	TAMPA FL 33602-3906	TAMPA	FL	33602-3906	COM
253005000000033150	JEM INVESTMENTS LTD	C/O MAC A GRECO JR	501 N MORGAN ST STE 202	TAMPA FL 33602-3906	TAMPA	FL	33602-3906	COM
253005380000000070	CENTRAL FLORIDA INCOME FUND LLC		401 S FLORIDA AVE	LAKELAND FL 33801-5226	LAKELAND	FL	33801-5226	RES
253006385000002050	WILKES RICHARD J II		1690 S BROADWAY AVE	BARTOW FL 33830-6911	BARTOW	FL	33830-6911	COM
253005371000003020	STIDHAM JONATHAN W		PO BOX 510	BARTOW FL 33831-0510	BARTOW	FL	33831-0510	RES
253006393000000322	JR HOLDING GROUP LLC		6265 HAMPTON POINTE CIR	LAKELAND FL 33813-7901	LAKELAND	FL	33813-7901	COM
253009424000005010	KIMBLE KEAIR SOVONTAE		925 W TEE CIR	BARTOW FL 33830-6138	BARTOW	FL	33830-6138	RES
253006392500000430	DIAZ MARISELA		4781 OLENO AVE	LAKE WALES FL 33859-6040	LAKE WALES	FL	33859-6040	RES
253005371500000042	LOLLAR BROTHERS PROPERTIES LLC		690 MANOR DR	BARTOW FL 33830-3239	BARTOW	FL	33830-3239	RES
253005381000000520	J WALTER HOMES INC		PO BOX 2655	LOGANVILLE GA 30052-1963	LOGANVILLE	GA	30052-1963	RES
253006000000034050	LOOPHOLE HOMES LLC		101 W MAIN ST PMB 337	BARTOW FL 33830-4530	BARTOW	FL	33830-4530	RES
253005381000000330	HERCULES GREEK GOD LLC		1395 E MAIN ST	BARTOW FL 33830-5008	BARTOW	FL	33830-5008	COM
253006000000014450	RPM PROPERTY GROUP LLC		2002 E 5TH AVE UNIT 108	TAMPA FL 33605-5233	TAMPA	FL	33605-5233	RES
253005375000001032	ROBINSON JOSHUA		510 N 1ST AVE	BARTOW FL 33830-4021	BARTOW	FL	33830-4021	COM
253005375000001031	KLIMCZACK CARY ANN		410 E PARKER ST	BARTOW FL 33830-4711	BARTOW	FL	33830-4711	COM
252931000000021030	STUART CROSSING COMMUNITY DEVELOPMENT DISTRICT		2300 GLADES RD STE 410W	BOCA RATON FL 33431-8556	BOCA RATON	FL	33431-8556	COM
253009424500001320	LOZOYA RAMON		1145 S VIRGINIA AVE	BARTOW FL 33830-6610	BARTOW	FL	33830-6610	RES
253009426830000010	1890 PALMETTO LAND TRUST		2161 E COUNTY ROAD 540A	LAKELAND FL 33813-3794	LAKELAND	FL	33813-3794	RES

253005372500015031	BARTOW CITY OF	450 N WILSON AVE	BARTOW FL 33830-3954	BARTOW	FL	33830-3954	GOV/EX
253006389000000012	PFEIFFER ROBERT C	985 SQUARE LAKE DR	BARTOW FL 33830-4398	BARTOW	FL	33830-4398	COM
253009000000033450	BARTOW CITY OF	450 N WILSON AVE	BARTOW FL 33830-3954	BARTOW	FL	33830-3954	GOV/EX
253009000000033380	JONES SHEILA G	2145 MARTIN LUTHER KING JR BLVD	BARTOW FL 33830-5345	BARTOW	FL	33830-5345	RES
253009000000033360	HOMEHARMONY RESTORATIONS LLC	54 DELAWARE AVE	SPRINGFIELD MA 01119-1942	SPRINGFIELD	MA	01119-1942	RES
253006000000024140	CSX CORPORATION	500 WATER ST	JACKSONVILLE FL 32202-4445	JACKSONVILLE	FL	32202-4445	COM
253009426830000020	1890 PALMETTO LAND TRUST	2161 E COUNTY ROAD 540A	LAKELAND FL 33813-3794	LAKELAND	FL	33813-3794	RES

Appendix G: Sunset Spending Estimate (Anticipated Cost of Redevelopment Activity)

Bartow Community Redevelopment Agency

Fiscal Year 2025-2026 Annual Budget			7.16%	7.02%	6.88%	6.76%	6.65%	6.55%	6.45%	6.37%	6.28%	6.21%	6.14%	6.07%	5.95%	5.90%	5.85%	5.80%	5.76%	5.72%	5.68%	5.64%	5.61%	5.58%	5.54%	5.52%		*<------- Annual Adjustment factors from Updated Plan*
Description		FY25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	33/34	34/35	35/36	36/37	37/38	38/39	39/40	40/41	41/42	42/43	43/44	44/45	45/46	46/47	47/48	48/49	49/50	Totals	
Estimated Revenues																												
City		1,304,123.00																										
County		1,425,985.00																										
Total TIF		2,730,108.00																										
CRA Incurred Debt		-																										
Accumulated Balance		2,730,108.00																										
Unassigned Carryforward Funds FY 24/25		-																										
Cash		2,200,000.00																										
TOTAL REVENUES & BALANCES		4,930,108.00																										
Expenditures																												
Account Number	Obligations																											
559201-881-052	CRA Construction Building Projects	2,600,000.00																										
559201-991-001	Bond (Debt Service)	-																										
Sub-Total		2,600,000.00																										
Contractual Services																												
559201-334-900	Personnel	275,028.00																										
559201-334-905	Community Policing	113,892.00																										
559201-334-900	Property Maintenance	40,000.00																										
559201-334-900	Main Street Bartow	60,000.00																										
559201-334-900	Marketing & Communication Services	2,000.00																										
559201-346-055	Main Street Custodial	80,000.00																										
Sub-Total		570,920.00	611,797.87	654,746.08	699,792.61	747,098.59	796,780.65	848,969.78	903,728.33	961,295.83	1,021,665.21	1,085,110.62	1,151,736.41	1,221,646.81	1,294,334.79	1,370,700.55	1,450,886.53	1,535,037.95	1,623,456.13	1,716,317.82	1,813,804.67	1,916,103.26	2,023,596.65	2,136,513.34	2,254,876.18	2,379,345.35	32,219,342.03	*<------- Total Contractual Services*

Policy and Project Programs																											
55920 1-881-033	Property Acquisition	1,000.00																									
55920 1-334-008	Demolition/Code Enforcement	60,000.00																									
55920 1-881-009	Banner Pole Project	8,000.00																									
55920 1-881-030	Arts in Public Places	50,000.00																									
55920 1-633-019	CIP- Flood Mitigation and Drainage	-																									
55920 1-663-020	CIP- Sidewalk Enhancement	-																									
55920 1-663-021	CIP- Smart City Program	1,000.00																									
55920 1-881-051	Quality of Life & Community Improvements	10,000.00																									
Business Retention Grant																											
55920 1-881-043	Commercial Enhancement Grant	100,000.00																									
55920 1-881-028	Small Business Incentive	1,000.00																									
55920 1-881-053	Anchor Tenant Grant	1,000.00																									
55920 1-881-044	Façade Grant	100,000.00																									
Housing and Grant Incentives-																											
55920 1-881-027	Permit and Impact Fees Assessment	60,000.00																									
55920 1-881-045	House Rehab Program	350,000.00																									
55920 1-881-054	Down Payment Assistance	60,000.00																									
55920 1-881-049	Future Initiatives/Projects	100,000.00																									
Sub-Total		**902,000.00**	966,583.20	1,034,437.34	1,105,606.63	1,180,345.64	1,258,838.62	1,341,292.55	1,427,805.92	1,518,757.16	1,614,135.11	1,714,372.90	1,819,635.40	1,930,087.26	2,044,927.46	2,165,578.18	2,292,264.50	2,425,215.84	2,564,908.27	2,711,621.03	2,865,641.10	3,027,263.26	3,197,092.73	3,375,490.50	3,562,492.67	3,759,142.27	**50,903,535.53**	***<------ Total Policy and Project Programs, &c.***
Operations																											
55920 1-348-002	Advertising	1,000.00																									
55920 1-332-100	Audit & Accounting	7,000.00																									
55920 1-345-010	Insurance	5,100.00																									
55920 1-354-001	Dues and Subscriptions	4,000.00																									
55920 1-331-100	Legal	35,000.00																									

55920 1-331-300	Consulting Services	340,000.00																										
55920 1-349-001	Miscellaneous	30,000.00																										
55920 1-346-002	Office Furniture & Equipment	6,000.00																										
55920 1-351-001	Supplies	10,000.00																										
55920 1-341-012	Postage	500.00																										
55920 1-347-010	Printing & Binding	2,000.00																										
55920 1-341-004	Telephone / Internet	2,695.00																										
55920 1-341-000	Utilities- CRA Building	1,019.00																										
55920 1-344-004	Office Lease	70,000.00																										
55920 1-340-100	Travel/Training- STAFF	20,000.00																										
55920 1-340-101	Travel/Training- BOARD	15,000.00																										
55920 1-349-803	Allocated City Clerk	20,345.00																										
55920 1-349-805	Allocated Human Resources	3,765.00																										
55920 1-349-806	Allocated Purchasing	594.00																										
Sub-Total		**574,018.00**	615,117.69	658,298.95	703,589.92	751,152.60	801,104.24	853,576.57	908,632.26	966,512.14	1,027,209.10	1,090,998.78	1,157,986.11	1,228,275.87	1,301,358.28	1,378,138.42	1,458,759.52	1,543,367.57	1,632,265.54	1,725,631.13	1,823,646.98	1,926,500.67	2,034,577.35	2,148,106.77	2,267,111.88	2,392,256.46	**32,394,174.79**	***<------- Total Operations***
TOTAL EXPENDITURES		**4,646,938.00**																										
Budgeted Fund Balance, End of Year (September 30)		**283,170.00**																										
Contractual Services, Programs, Operations ------->		2,046,938.00																										
Increment Estimate (2025-2026) -------->		2,730,108.00																										
Uncategorized Redevelopment Expense:		**683,170.00**	732,084.97	783,477.34	837,380.58	893,987.50	953,437.67	1,015,887.84	1,081,412.61	1,150,298.59	1,222,537.34	1,298,456.91	1,378,182.17	1,461,837.82	1,548,817.17	1,640,197.39	1,736,148.93	1,836,845.57	1,942,647.88	2,053,767.34	2,170,421.32	2,292,833.08	2,421,461.02	2,556,578.54	2,698,212.99	2,847,154.35	**38,554,066.93**	***<--------- Total Uncategorized***
																											154,071,119.28	***<------- Sum of Contractual Services, Policy and Programs, and Operations***
																											168,679,405.00	***<------- Estimated Increment Revenue from Updated Plan***
																											14,608,285.72	***<------- Difference***

	53,162,352.65	*<------ Sum of Total Uncategorized plus Difference*